

Effective Risk Reporting: ORSA

ERM Symposium

Kristin Ferguson

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Agenda

- Putting the “O” in ORSA
- Risk reporting
 - Framework
 - Risk Exposure
- Barriers
- Successes

Putting the “O” in ORSA

- Focus on making it our OWN
- Documented
 - ERM structure
 - ERM practices
 - Results
- Summary report
 - <50 pages
 - Summarizes positions/projections
 - Supplementary material list

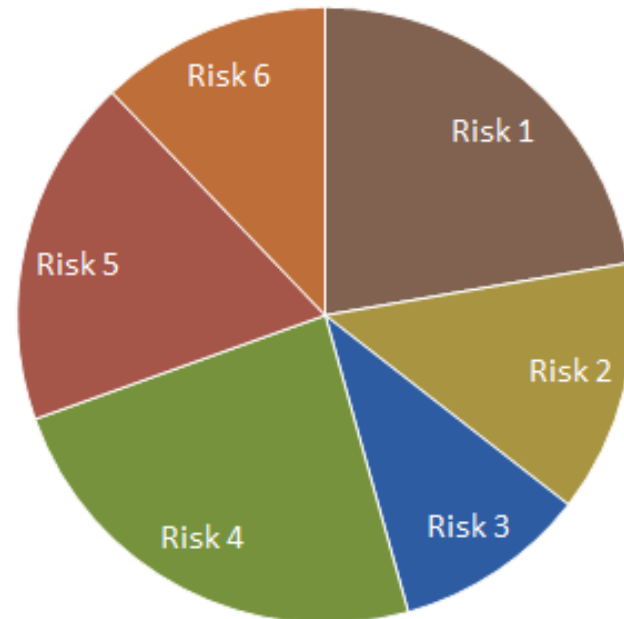
Risk Framework

- Risk Culture
- Risk Governance
 - Role of the Board
 - ERM Governance Groups
 - 3 lines of defense
- Risk Identification and Prioritization
- Risk Appetite, Tolerance, and Limits

Risk Exposure

Risk Profile

- Stems from our risk identification
- Summarizes key risks
 - Sources
 - Sizes



Risk Exposure

Capital at Risk

- Severe event shocks
- Measure exposure vs. targets
- Thresholds linked to Risk Appetite



Risk Exposure

Earnings at Risk

- Moderate shocks
- Measure exposure vs. targets
- Thresholds linked to Risk Appetite



Barriers

- Balancing different viewpoints
- Hitting “right” level of detail

Successes

- Collaborative effort to build
- Document current practices
 - Demonstrates how we cascade – from risk appetite, down to tolerances, down to measurement
 - Creates common “language” across enterprise
 - Puts it all in one spot
- Useful summarization of ERM
 - Internal
 - Board
 - Rating agencies

Questions?