

# **Efficient Estimators Through Data Segmentation**

## ***ABSTRACT***

Statutory Statement of Accounting Principles 55 of the NAIC states that “management shall record its best estimate of its liability for unpaid claims, unpaid losses and loss/claim adjustment expenses”. One of the considerations in analyzing the reasonability of these estimates will be the amount of variability in the estimates. Variability of reserve estimates can be reduced through data segmentation.

From a statistical standpoint, among unbiased estimators, an efficient estimator is defined as an estimator with the same mean as another estimator, but a lower variance. The best estimator would have the same mean as other estimators, but the least variance overall.

The efficiency of various reserve estimators (alternative data segmentations) can be compared by projecting the variance of the one year runoff of the loss and loss/claim adjustment expense data for each data segmentation alternative. A model has been developed to compare the efficiency of various reserve estimators and determine the impact of data segmentation on the variability of loss reserving estimates.

# **Efficient Estimators Through Data Segmentation**

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## ***OVERVIEW***

Statutory Statement of Accounting Principles 55 of the NAIC states that “management shall record its best estimate of its liability for unpaid claims, unpaid losses and loss/claim adjustment expenses”. One of the considerations in analyzing the reasonability of the loss or loss/claim adjustment expense reserve estimates will be the amount of variability in the estimate. Variability of reserve estimates can be reduced through data segmentation.

## ***GENERAL RESERVE ANALYSIS CONSIDERATIONS***

An estimate of ultimate losses and loss adjustment expenses is made by projecting future development on the reserving data. A particular set of assumptions used in projecting the future development is commonly referred to as a projection method. A reserve analysis normally utilizes multiple projection methods.

Two considerations underlie each reserve analysis, bias and efficiency.

If the incurred to date and ultimate losses for a given line of business are represented by the random variables  $K$  and  $L$ , a projection method (or reserve estimator) that is a function of incurred losses,  $R(K)$ , is unbiased if the expected value of the projected ultimate losses,  $E(R(K))$ , is equal to the expected value of the actual ultimate losses,  $E(L)$  [1].

Efficiency among unbiased estimators, can be calculated as  $\text{Var}(R(K)-L)$  with lower variances implying more efficient estimators.

### ***DATA SEGMENTATION AND EFFICIENT ESTIMATORS***

When a reserve analysis is performed on a book of business, the data is normally split into a number of reserving segments with each segment reviewed separately. A reserving segment is defined as a subdivision of the book of business being analyzed. A scenario refers to the data segmentation chosen for the reserve analysis. The data segments and projection methods used form an estimator of the true ultimate losses and loss adjustment expenses for the book of business being reviewed. The ultimate losses and loss adjustment expense selections in the reserve analysis for the book of business being reviewed are normally the reserving actuary's best estimate of the true ultimate losses and loss adjustment expenses for the book of business being reviewed.

An efficient estimator is defined as an estimator with the same mean as another estimator, but a lower variance. The best estimator would have the same mean as other estimators, but the least variance overall.

A data segmentation model has been developed that will measure the amount of variability in reserving estimates. The model also allows comparison of the efficiencies of a number of different estimators (alternative data segmentations). More efficient estimators will result in more stable reserve estimates.

## ***DATA SEGMENTATION CONSIDERATIONS***

Data segmentation decisions are governed by both actuarial and economic considerations.

Some of the actuarial considerations (as stated in the Statement of Principles Regarding Property and Casualty Loss and Loss Adjustment Expense Reserves) in determining data segmentation are volume, credibility, homogeneity and similarity with respect to emergence, development and statistical patterns. Segmentation decisions resulting from applying these criterion are often in conflict.

Economic considerations arise when the costs of performing analyses in various levels of detail are compared to the associated benefits. A more refined analysis costs more, but should have less variability.

A measurement tool is needed to evaluate the implications of various segmentation alternatives.

## ***INITIAL DATA SEGMENTATION THOUGHTS***

Data segmentation is an art as well as a science. The possibilities are limited only by the number of available variables in the reserving data and the creativity of the actuary performing the reserve analysis.

Sound knowledge of the business to be analyzed is needed with respect to operational characteristics (marketing, underwriting, claims handling) to perform a thorough reserve analysis. The segmentation model is a tool that augments, rather than creates or replaces, sound business judgment.

Use of the data segmentation model requires two steps to be performed. The first step is selecting the data segmentation variables to be analyzed. The next step is to determine which scenarios should be examined.

### ***INITIAL DATA SEGMENTATION VARIABLE SELECTIONS***

The variables selected can be based on one of the following:

1. Historical Precedent

The segmentation variables used in the last reserve analysis (and possibly one or two more that make sense to be examined from a business standpoint) are selected.

2. Business judgment

Based on the reserving actuary's knowledge of the business and the reserving data available, segmentation variables are selected.

3. Factor analysis

Factor analysis is a multivariate statistical analysis technique. It is well suited to this task because its primary use is to summarize and reduce large volumes of data. Its advantage over the prior selection criterion is that it can analyze many more variables more effectively. It has disadvantages over the other methods in that the results, although probably preferable from a statistical standpoint, can

often be difficult to interpret and explain to others. Factor analysis results should not attempt to serve as a substitute for applying sound business judgment.

The initial data segmentation variable selections of this paper are the results of applying either historical precedent or business judgment. The application of factor analysis is beyond the scope of this paper.

### ***SELECTING THE SCENARIOS TO BE ANALYZED***

The scenarios to be analyzed depend on the business issues to be addressed. A reserving actuary analyzing a General Liability book may have selected sub-line of business (Products vs. Non-Products) and coverage (Bodily Injury vs. Property Damage) as segmentation variables.

Four groups of data are available:

1. Products Bodily Injury
2. Non-Products Bodily Injury
3. Products Property Damage
4. Non-Products Property Damage

and two analyses are performed on the book (Products vs. Non-Products).

Three scenarios may be analyzed to focus on the business issue of whether Products and Non-Products should continue to be analyzed separately, analyzed separately and also

subdivided into Bodily Injury and Property Damage components, or analyzed on a combined basis in one segment:

1. Continue performing two analyses (Products vs. Non-Products).
2. Perform four analyses (Products Bodily Injury, Non-Products Bodily Injury, Products Property Damage, Non-Products Property Damage).
3. Perform one analysis (all lines and coverages combined).

Alternatively, four scenarios may be analyzed to focus on all possible combinations of the potential segmentation variables selected:

1. Combine all lines and coverages (perform one analysis).
2. Analyze based on line of business (perform two analyses).
3. Analyze based on coverage (perform two analyses).
4. Analyze based on line of business and coverage (perform four analyses).

Lastly, all possible subsets of the four groupings of data could be analyzed. This would require fifteen scenarios to be examined. A list of the 15 scenarios is given in **Exhibit 1**. Although it would be a more complete and thorough data segmentation analysis, it is discouraged because as the number of segmentation variables grows, an analysis of this nature can get unwieldy very quickly.

## ***EXPLORATORY ANALYSIS***

Exploratory analysis with respect to the volume of the business and the stability of the development patterns should be done before the scenarios to be analyzed are selected.

This analysis consists of generating loss development triangles for each data segment and examining the growth and loss development patterns for each data segment.

Segments with similar growth patterns or loss development patterns may result in more stable reserve indications if combined rather than kept separate due to the increased volume of the data. Segments with stable loss development patterns, but different growth rates should not be combined in a reserve analysis due to the potential for a biased analysis to result. The scenarios should be modified based on the results of the exploratory analysis to avoid a biased analysis.

## ***MODEL ASSUMPTIONS***

The following simplifying assumptions were made with respect to the design of the data segmentation model:

1. The estimated variance of the one year runoff is an appropriate measure of the variability in loss projection estimates. Estimating the variance of the total runoff would give a more appropriate measure, however, this would be more difficult to model. It is assumed that a one year runoff model would give the same conclusions with respect to data segmentation as a total runoff model would.

2. That the expected mean and variance of each future age-to-age loss development factor is equal to the sample means and variances of the past age-to-age loss development factors.

Tests of these assumptions and possible modifications to the model will be discussed later in this paper.

## ***CONSTRUCTING THE MODEL AND ESTIMATING THE VARIANCE IN THE ONE YEAR RUNOFF***

### **Preliminary Calculations**

1. Cumulative incurred loss, paid loss, incurred loss and allocated loss adjustment expenses, or paid loss and allocated loss adjustment expense triangles are generated for each data segment. The remainder of this paper uses incurred loss triangles and assumes that no tail is needed after the most mature evaluation age shown in the triangle.
2. Age-to-age loss development factors are calculated.
3. The expected mean and variance of the age-to-age loss development factors are estimated as the sample mean and variance of the age-to-age loss development factors.

4. Covariances of the one year runoff for each pair of reserving segments are calculated.

Note that if loss processes of two reserving segments are independent, then the covariance will be equal to zero.

### **Estimating the Mean and Variance of the One Year Runoff**

The variance of the one year runoff is the measure used to compare the efficiencies of various data segmentation scenarios. The mean one year runoff is not explicitly needed to estimate the variance of the one year runoff. Its estimation, however, does aid in determining what modifications to the data segmentation definitions would best reduce the overall estimated variance of the one year runoff, thus it is calculated for use as a diagnostic statistic.

For a given reserving segment  $i$  and accident year  $j$ , the mean and variance of the one year runoff,  $E(R_{ij})$  and  $Var(R_{ij})$  are calculated using the following formulas:

$$\begin{aligned} E(R_{ij}) &= IL_{ijy} * (LDF_y - 1) \\ Var(R_{ij}) &= (IL_{ijy})^2 * (Var(LDF_y - 1)) \\ &= (IL_{ijy})^2 * (Var(LDF_y)) \end{aligned}$$

where:

$y$  is the evaluation age

$LDF_y$  is the loss development factor from evaluation age  $y$  to evaluation age  $y + 1$

$IL_{ijy}$  is the incurred loss for reserving segment  $i$  for accident year  $j$  at evaluation age  $y$

For reserving segment  $i$  in total (all years combined), the mean and variance of the one year runoff for a given ,  $E(S_i)$  and  $Var(S_i)$  are calculated using the following formulas:

$$E(S_i) = \sum_{j=1}^n E(R_{ij})$$

$$Var(S_i) = \sum_{j=1}^n Var(R_{ij})$$

where  $n$  is the number of accident years included in the analysis.

It is assumed that loss processes for a given reserving segment and accident year are independent of each other.

For a data segmentation scenario consisting of  $k$  reserving segments, the mean and variance of the one year runoff,  $E(T)$  and  $Var(T)$  are calculated using the following formulas:

$$E(T) = \sum_{i=1}^k E(S_i)$$

$$Var(S_i) = \sum_{j=1}^n Var(R_{ij})$$

$$Var(T) = \sum_{i=1}^k Var(S_i) + 2 \sum_{i=1}^{k-1} \sum_{j=i+1}^k Cov(S_i, S_j)$$

If the loss processes for the reserving segments are independent, the covariance terms can be eliminated, and the calculation is simplified considerably.

The estimated variance of the one year runoff for each scenario is compared. The scenario with the smallest variance estimate is the most preferable segmentation of the data from a statistical standpoint assuming that the estimators are unbiased. Differences in the variance estimates between scenarios can be compared to judge the impact of alternative data segmentations on the estimated variance of the one year runoff.

The same conclusions with respect to data segmentation will be reached if the estimated standard deviations of the one year runoff are compared. Similar, but possibly not identical, conclusions will be made if the coefficients of variation are compared because the mean one year runoff for all scenarios will not be exactly equal.

### **Diagnostics and Further Analysis**

Examining the components of the calculation of the mean and variance of the 1 year runoff can give good insight into which segments should possibly be subdivided to reduce the estimated 1 year runoff variance.

From a materiality standpoint, data segments with large variances should possibly be subdivided as they provide the greatest contribution to the estimated 1 year runoff variance. The variance contribution of a particular data segment, however, is influenced by the size of the segment, as well as the variance of the loss development factors.

From a homogeneity standpoint, data segments with large coefficients of variation should possibly be subdivided because these cells show the least homogeneity. The coefficient of variation is not influenced by the size of the segment.

### ***EXAMPLE #1 - STANDARD COMMERCIAL GENERAL LIABILITY***

Many possible segmentation variables exist for General Liability. Among them are:

1. Bodily Injury/Property Damage
2. Products/Non-Products
3. Account Size
4. State
5. Branch
6. Coverage Form (occurrence vs. Claims-made)
7. Monoline vs. Package
8. Industry Group
9. Corporate business unit responsible for the business
10. Claims office

In this particular example, the book of business is monoline occurrence. The segmentation variables chosen for analysis are Account Size (large and small) , Bodily Injury/Property Damage and Products/Non-Products.

Eight scenarios will be analyzed to focus on all possible combinations of the potential segmentation variables selected:

| Scenario | Segment based on                                                                                                                       | Number of Reserving Segments |
|----------|----------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 1        | <ul style="list-style-type: none"><li>• No Segmentation</li></ul>                                                                      | 1                            |
| 2        | <ul style="list-style-type: none"><li>• Account Size</li></ul>                                                                         | 2                            |
| 3        | <ul style="list-style-type: none"><li>• Bodily Injury/Property Damage</li></ul>                                                        | 2                            |
| 4        | <ul style="list-style-type: none"><li>• Products/Non-Products</li></ul>                                                                | 2                            |
| 5        | <ul style="list-style-type: none"><li>• Account Size</li><li>• Bodily Injury/Property Damage</li></ul>                                 | 4                            |
| 6        | <ul style="list-style-type: none"><li>• Account Size</li><li>• Products/Non-Products</li></ul>                                         | 4                            |
| 7        | <ul style="list-style-type: none"><li>• Bodily Injury/Property Damage</li><li>• Products/Non-Products</li></ul>                        | 4                            |
| 8        | <ul style="list-style-type: none"><li>• Account Size</li><li>• Bodily Injury/Property Damage</li><li>• Products/Non-Products</li></ul> | 8                            |

**Exhibit 2** shows the incurred loss triangles used in the analysis.

**Exhibit 3 and 4** show the underlying data and the calculation of the one year runoff variance estimate for Scenario 1.

**Exhibit 5** provides summary statistics for all eight scenarios sorted by the estimated variance of the one year runoff. The results indicate the following:

1. Data segmentation has a significant impact on the variability of reserving estimates. The estimated variance of the one year runoff was over three times higher for the segmentation producing the greatest variance than the segmentation producing the least variance.
2. More subdivisions of the reserving data do not necessarily produce more stable reserving estimates. In fact, segmenting the data by Bodily Injury/Property Damage, Products/Non-Products, and account size resulted in a variance equal to approximately 2.8 times the variance estimate obtained when all available data is combined into one reserving segment. Accompanying the increase in variance resulting from performing a more “refined” reserve analysis is the increase in actuarial resources needed to analyze eight reserving segments rather than one.

The larger variance estimates when the data is subdivided into smaller reserving segments are driven by the fact the age-to-age loss development factor variances for the eight individual reserving segments are much larger than the comparable age-to-age loss development factor variances that result when all reserving segments are combined. This is shown in **Exhibit 6**. As data is subdivided into more homogenous reserving segments, it is expected that age-to-age loss development factor variances will decrease due to the

increase in homogeneity, and increase due to the decrease in volume potentially making development patterns less stable.

Considerations other than the statistical indications or efficient and effective use of actuarial resources can govern the data segmentation decisions. These considerations will be discussed later in this paper.

These results and conclusions, however, could change if the mix of business, volume, emergence patterns or development patterns of the reserving segments change over time. The remaining examples examine the impact that changes in the mix of business can have on the data segmentation indications.

### ***EXAMPLES #2 AND #3 - STABLE MIX OF BUSINESS***

In these examples, data is available for two reserving segments. Example #2 analyzes Workers Compensation. The reserving segments are two different states. The first state is longer tailed than the second. Example #3 analyzes General Liability with the reserving segments being Products and Non-Products.

For both examples, the issue is whether the reserving segments should be reviewed separately, or on a combined basis. The incurred losses at the end of the second development year for each reserving segment are equal to \$100,000 for each reserving segment and accident year.

The incurred loss triangles are shown in **Exhibits 7 and 9**. The segmentation model results are summarized in **Exhibit 8** and indicate that combining the reserving segments

results in a variance comparable to that obtained by analyzing the reserving segments separately. Results of this nature are to be expected for a stable book of business.

#### ***EXAMPLES #4 AND #5 - CHANGING MIX OF BUSINESS***

In these examples, the development patterns used are the same as those in Examples #2 and #3. As in the prior examples, the incurred losses at the second evaluation of the first accident year were equal to \$100,000. In subsequent accident years, however, the incurred losses increase by 5% annually for the General Liability Non-Products and Workers Compensation State #1 reserving segments (the longer-tailed state) and decrease 5% annually for the other reserving segments. Examples #4 and #5 analyze Workers Compensation and General Liability, respectively.

The incurred loss triangles are shown in **Exhibits 10 and 11**. The segmentation model results are summarized in **Exhibit 8** and indicate that separating the reserving segments lowers the variance by approximately 33% for Workers Compensation and approximately 88% for General Liability.

Data segmentation has a significant impact on the variance in reserving estimates in these examples. The indications with respect to whether to combine various reserving segments or not, however, can change as the mix of business changes.

## ***ADDITIONAL CONSIDERATIONS IN DATA SEGMENTATION***

Many additional considerations exist with respect to data segmentation. Among them are the following:

1. The ability to satisfy external reporting requirements.

Schedule P has requirements with respect to reporting reserving data. If reserve analyses are not done at a Schedule P level of detail, or a finer level of detail than that required by Schedule P, a mechanism to report credible data on this basis would have to be developed.

2. The ability to impact or monitor pricing and operational strategy.

Reserving actuaries often report loss ratio and profitability indications to business units or the pricing actuaries to aid in profitability monitoring and the development of operational strategy. If reserve analyses are not done at a meaningful level of detail, the potential value of the reserve analysis with respect to comparisons to pricing analyses and developing operational strategy could be greatly diminished.

3. The ability to quickly recognize and react to changes in business conditions.

The ability to recognize, monitor and react to the impacts of changing business conditions can vary greatly depending on how the reserving data is segmented.

## ***VARYING THE CRITICAL MODEL ASSUMPTIONS***

The critical model assumptions, and potential revisions to the model if these assumptions are modified, are summarized below:

1. The appropriateness of using the estimate of the variance of the one year runoff rather than the total runoff to guide segmentation decisions

The total runoff could be modeled by assuming that each future age-to-age loss development factor is equal to the mean of the age-to-age loss development factors (actual or projected) for all prior accident years. The difference in the indications regarding segmentation could be examined for materiality and an appropriate decision made on the proper form of the model to be used for future analyses.

Use of a one year runoff to guide segmentation decisions has two inherent advantages:

- a) It lends itself more easily to a retrospective test of how well the selected segmentation worked relative to other alternatives.
  - b) It is easier to model
2. The expected mean and variance of each future age-to-age loss development factor is equal to the sample means and variances of the past age-to-age loss development factors.

Operational changes within a given corporation can cause nonrandom movement in the magnitude of the age-to-age loss development factors over time. Examples of such changes would be processing changes, changes in available limits or changes in claims handling procedures.

In these cases, estimating future age-to-age loss development factors as the mean of prior age-to-age loss development factors is not reasonable. Possibilities to correct this include estimating the future age-to-age loss development factors as a weighted average of the prior loss development factors or, analytically or judgmentally adjusting prior loss development factors to mitigate the impacts of the operational changes. However, this could be a very difficult and time-consuming adjustment to make. Some of these types of adjustments are discussed in Berquist/Sherman [2]. The one year runoff variance estimations could then be performed using the adjusted age-to-age loss development factors in place of the unadjusted factors.

### ***OTHER CONSIDERATIONS***

The model utilizes incurred loss triangles and inherently assumes that variability in the reserve estimate will be comparable to the variability of the incurred loss runoff. In many cases, the incurred loss development method is not the method of choice for reserve analyses, and other methods with much less variability are used. This would make the model a poor tool for determining segmentation for these lines of business. An example would be excess coverage.

There is a potential for small volume cells to unduly influence the indications of the segmentation model. If no losses are reported at the first evaluation for a particular segment and accident year, the age-to-age loss development factor is undefined, the variance in the age-to-age loss development factors cannot be calculated unless the cell is excluded, and thus the model becomes inoperable.

If some accident years of a particular segment have small volume relative to other accident years, presumably the age-to-age loss development factors for the small volume cells would vary more from the true mean age-to-age loss development factor than the age-to-age loss development factors from the higher volume cells would. Giving all age-to-age loss development factors equal weight in the calculation of the variance of the loss development factors will result in the variance estimate of the age-to-age loss development factors being overstated for a rapidly growing book, and understated for a rapidly contracting book. This problem does not surface, however, if all accident years have comparable volume. This area deserves further analysis and investigation.

## ***CONCLUSIONS***

1. The variability of loss and allocated loss adjustment expense reserving estimates as required by Statement 55 resulting from the application of traditional loss development methods (paid loss or incurred loss including or excluding allocated expenses) can be measured using the data segmentation model to project the one year runoff.

The estimated variance of the one year runoff can be estimated for a number of reserving scenarios and the results of a number of scenarios compared. The scenario with the smallest variance estimate among the unbiased estimators is the most preferable segmentation of the data from a statistical standpoint. Differences in the variance estimates between scenarios can be compared to judge the impact of alternative data segmentations on the estimated variance of the one year runoff.

2. Data segmentation can have a significant impact on the variability of loss reserving estimates when the mix of business changes.
3. More subdivisions of the reserving data do not necessarily produce more stable reserving estimates.
4. Changes in the mix of business can impact the indications resulting from the segmentation model.
5. The segmentation model as developed, along with sound business judgment, should serve well to guide the actuary's decision of how to segment their data for reserving purposes. Using the techniques as developed in this paper, the most efficient estimate available through data segmentation and the use of standard development techniques can be defined and will assist the actuary in projecting the best estimate reserves.

## ***BIBLIOGRAPHY***

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**EXHIBIT 1 - DATA SEGMENTATION STUDY-**

**ALL POSSIBLE SUBSET LISTING FOR FOUR SEGMENTS**

| # of Reserving Segments | Scenario # | Groups included in Reserving Segment #1 | Groups included in Reserving Segment #2 | Groups included in Reserving Segment #3 | Groups included in Reserving Segment #4 |
|-------------------------|------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| 1                       | 1          | 1,2,3,4                                 |                                         |                                         |                                         |
| 2                       | 2          | 1,2,3                                   | 4                                       |                                         |                                         |
|                         | 3          | 1,2,4                                   | 3                                       |                                         |                                         |
|                         | 4          | 1,3,4                                   | 2                                       |                                         |                                         |
|                         | 5          | 2,3,4                                   | 1                                       |                                         |                                         |
|                         | 6          | 1,2                                     | 3,4                                     |                                         |                                         |
|                         | 7          | 1,3                                     | 2,4                                     |                                         |                                         |
|                         | 8          | 1,4                                     | 2,3                                     |                                         |                                         |
| 3                       | 9          | 1,2                                     | 3                                       | 4                                       |                                         |
|                         | 10         | 1,3                                     | 2                                       | 4                                       |                                         |
|                         | 11         | 1,4                                     | 2                                       | 3                                       |                                         |
|                         | 12         | 2,3                                     | 1                                       | 4                                       |                                         |
|                         | 13         | 2,4                                     | 1                                       | 3                                       |                                         |
|                         | 14         | 3,4                                     | 1                                       | 2                                       |                                         |
| 4                       | 15         | 1                                       | 2                                       | 3                                       | 4                                       |

## Large Risks, Products, Bodily Injury

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Large Risks, Nonproducts, Bodily Injury

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Large Risks, Products, Property Damage

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Large Risks, Nonproducts, Property Damage

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Small Risks, Products, Bodily Injury

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Small Risks, Nonproducts, Bodily Injury

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Small Risks, Products, Property Damage

[illegible]

**EXHIBIT 2 (CONTINUED)**

## Small Risks, Nonproducts, Property Damage

[illegible]

## Scenario 1 - Combine All Available Data

|   |    | A    | c    | c    | i    | d    | e    | n    | t    |      | Y    | e    | a     | r     |       |       |
|---|----|------|------|------|------|------|------|------|------|------|------|------|-------|-------|-------|-------|
| D |    | 1    | 2    | 3    | 4    | 5    | 6    | 7    | 8    | 9    | 10   | 11   | 12    | 13    | 14    | 15    |
| e | 1  | 5185 | 5500 | 6007 | 5794 | 9456 | 7295 | 7028 | 5879 | 6891 | 1288 | 1417 | 14951 | 16693 | 16367 | 19102 |
|   |    |      |      |      |      |      |      |      |      |      | 5    | 3    |       |       |       |       |
| v | 2  | 9565 | 1217 | 1124 | 1101 | 1572 | 1527 | 1411 | 1018 | 1292 | 2679 | 2805 | 29964 | 30384 | 34382 |       |
|   |    |      | 7    | 5    | 4    | 4    | 3    | 1    | 5    | 7    | 6    | 5    |       |       |       |       |
| e | 3  | 1576 | 1594 | 1501 | 1645 | 2641 | 2264 | 2311 | 1593 | 1835 | 4029 | 4179 | 43444 | 47958 |       |       |
|   |    | 3    | 5    | 7    | 2    | 3    | 7    | 0    | 6    | 5    | 3    | 2    |       |       |       |       |
| I | 4  | 1582 | 1873 | 1826 | 1963 | 3083 | 2784 | 2759 | 2009 | 2602 | 5211 | 5173 | 59192 |       |       |       |
|   |    | 4    | 5    | 6    | 5    | 7    | 3    | 3    | 1    | 3    | 0    | 7    |       |       |       |       |
| o | 5  | 1933 | 2344 | 2033 | 2125 | 3186 | 3281 | 3222 | 2804 | 3632 | 5836 | 5637 |       |       |       |       |
|   |    | 4    | 0    | 1    | 1    | 8    | 0    | 5    | 7    | 7    | 2    | 4    |       |       |       |       |
| p | 6  | 2269 | 2260 | 2096 | 2199 | 3333 | 3315 | 3343 | 3331 | 3678 | 6263 |      |       |       |       |       |
|   |    | 2    | 2    | 8    | 9    | 0    | 5    | 5    | 6    | 9    | 2    |      |       |       |       |       |
| m | 7  | 2510 | 2416 | 2177 | 2316 | 3327 | 3385 | 3903 | 3442 | 3807 |      |      |       |       |       |       |
|   |    | 9    | 4    | 3    | 6    | 6    | 2    | 5    | 8    | 7    |      |      |       |       |       |       |
| e | 8  | 2589 | 2293 | 2240 | 2388 | 3491 | 3560 | 3949 | 3565 |      |      |      |       |       |       |       |
|   |    | 7    | 1    | 7    | 4    | 3    | 3    | 7    | 3    |      |      |      |       |       |       |       |
| n | 9  | 2600 | 2346 | 2265 | 2529 | 3455 | 3541 | 4029 |      |      |      |      |       |       |       |       |
|   |    | 8    | 4    | 0    | 9    | 1    | 2    | 0    |      |      |      |      |       |       |       |       |
| t | 10 | 2643 | 2337 | 2280 | 2582 | 3546 | 3494 |      |      |      |      |      |       |       |       |       |
|   |    | 3    | 5    | 5    | 1    | 1    | 8    |      |      |      |      |      |       |       |       |       |
|   | 11 | 2728 | 2391 | 2373 | 2604 | 3631 |      |      |      |      |      |      |       |       |       |       |
|   |    | 3    | 4    | 0    | 5    | 3    |      |      |      |      |      |      |       |       |       |       |
| Y | 12 | 2792 | 2331 | 2392 | 2629 |      |      |      |      |      |      |      |       |       |       |       |
|   |    | 0    | 6    | 6    | 7    |      |      |      |      |      |      |      |       |       |       |       |
| e | 13 | 2769 | 2348 | 2412 |      |      |      |      |      |      |      |      |       |       |       |       |
|   |    | 0    | 7    | 1    |      |      |      |      |      |      |      |      |       |       |       |       |
| a | 14 | 2762 | 2365 |      |      |      |      |      |      |      |      |      |       |       |       |       |
|   |    | 3    | 8    |      |      |      |      |      |      |      |      |      |       |       |       |       |
| r | 15 | 2832 |      |      |      |      |      |      |      |      |      |      |       |       |       |       |



0

**EXHIBIT 3 (CONTINUED)**

### Indicated Age to Age Loss Development Factors

[illegible]

**EXHIBIT 4 - DATA SEGMENTATION STUDY- HYPOTHETICAL DATA -**

**ESTIMATION OF MEAN, VARIANCE AND COEFFICIENT OF VARIATION**

**FOR SCENARIO 1**

| Accident Year | Incurred Loss Current Diagonal | Squared Incurred Loss | Mean Age-to-Age Loss Development Factor | Mean Age-to-Age Loss Development Factor - 1.0 | Estimated Mean 1-Year Runoff | Variance of Age-to-Age Loss Development Factor | Estimated 1-Year Runoff Variance |
|---------------|--------------------------------|-----------------------|-----------------------------------------|-----------------------------------------------|------------------------------|------------------------------------------------|----------------------------------|
| 1             | 28,320                         | 802,022,400           | 1.0000                                  | 0.0000                                        | 0                            | 0.0000                                         | 0                                |
| 2             | 23,658                         | 559,700,964           | 1.0252                                  | 0.0252                                        | 597                          | 0.0000                                         | 0                                |
| 3             | 24,121                         | 581,822,641           | 1.0024                                  | 0.0024                                        | 59                           | 0.0000                                         | 13,687                           |
| 4             | 26,297                         | 691,532,209           | 1.0024                                  | 0.0024                                        | 64                           | 0.0001                                         | 39,318                           |
| 5             | 36,313                         | 1,318,633,969         | 1.0041                                  | 0.0041                                        | 148                          | 0.0003                                         | 417,361                          |
| 6             | 34,948                         | 1,221,362,704         | 1.0257                                  | 0.0257                                        | 898                          | 0.0001                                         | 137,323                          |
| 7             | 40,290                         | 1,623,284,100         | 1.0089                                  | 0.0089                                        | 358                          | 0.0002                                         | 310,206                          |
| 8             | 35,653                         | 1,271,136,409         | 1.0146                                  | 0.0146                                        | 519                          | 0.0005                                         | 588,419                          |
| 9             | 38,077                         | 1,449,857,929         | 1.0236                                  | 0.0236                                        | 899                          | 0.0009                                         | 1,348,885                        |
| 10            | 62,632                         | 3,922,767,424         | 1.0580                                  | 0.0580                                        | 3,635                        | 0.0023                                         | 9,122,836                        |
| 11            | 56,374                         | 3,178,027,876         | 1.0572                                  | 0.0572                                        | 3,225                        | 0.0045                                         | 14,416,117                       |
| 12            | 59,192                         | 3,503,692,864         | 1.1863                                  | 0.1863                                        | 11,029                       | 0.0134                                         | 46,850,774                       |
| 13            | 47,958                         | 2,299,969,764         | 1.2293                                  | 0.2293                                        | 10,998                       | 0.0099                                         | 22,750,761                       |
| 14            | 34,382                         | 1,182,121,924         | 1.5072                                  | 0.5072                                        | 17,437                       | 0.0120                                         | 14,152,134                       |
| 15            | 19,102                         | 364,886,404           | 1.9420                                  | 0.9420                                        | 17,995                       | 0.0220                                         | 8,022,048                        |
| Totals        |                                |                       |                                         |                                               | 67,859                       |                                                | 118,169,870                      |

***EXHIBIT 4 (CONTINUED)***

**Summary Statistics**

| <b>Mean</b> | <b>Variance</b> | <b>Standard Deviation</b> | <b>Coefficient of Variation</b> |
|-------------|-----------------|---------------------------|---------------------------------|
| 67,859      | 118,169,870     | 10,871                    | 0.1602                          |

**EXHIBIT 5 - DATA SEGMENTATION STUDY - HYPOTHETICAL DATA -  
SCENARIO VARIANCE SUMMARY**

| Scenario | Segment Based on                                                             | Estimated<br>1 year Runoff<br>Variance | Estimated<br>1 year<br>Runoff<br>Standard<br>Deviation | Estimated<br>1 year<br>Runoff<br>Coefficient<br>of Variation | # of<br>Reserving<br>Segments |
|----------|------------------------------------------------------------------------------|----------------------------------------|--------------------------------------------------------|--------------------------------------------------------------|-------------------------------|
| 3        | • Bodily Injury/Property Damage                                              | 107,911,751                            | 10,388                                                 | 0.1517                                                       | 2                             |
| 1        | • Combine all available data                                                 | 118,169,869                            | 10,871                                                 | 0.1602                                                       | 1                             |
| 5        | • Account Size<br>• Bodily Injury/Property Damage                            | 121,589,647                            | 11,027                                                 | 0.1569                                                       | 4                             |
| 2        | • Account Size                                                               | 130,938,426                            | 11,443                                                 | 0.1665                                                       | 2                             |
| 6        | • Account Size<br>• Products/Non-Products                                    | 296,161,860                            | 17,209                                                 | 0.2128                                                       | 4                             |
| 4        | • Products/Non-Products                                                      | 330,180,642                            | 18,171                                                 | 0.2231                                                       | 2                             |
| 8        | • Account Size<br>• Bodily Injury/Property Damage<br>• Products/Non-Products | 332,828,739                            | 18,244                                                 | 0.2158                                                       | 8                             |
| 7        | • Bodily Injury/Property Damage<br>• Products/Non-Products                   | 365,441,708                            | 19,117                                                 | 0.2271                                                       | 4                             |

### AGE-TO-AGE LOSS DEVELOPMENT FACTOR VARIANCES

[illegible]

## Workers Compensation, State #1, Stable Mix of Business

[illegible]

**EXHIBIT 7 (CONTINUED)**

## Workers Compensation, State #2, Stable Mix of Business

[illegible]

**EXHIBIT 8 - DATA SEGMENTATION STUDY - HYPOTHETICAL DATA -  
SCENARIO VARIANCE SUMMARY**

| <b>Example #</b> | <b>Line of Business</b> | <b>Mix of Business</b> | <b>Description</b>                   | <b>Estimated 1 year Runoff Variance</b> | <b>1 year Runoff Standard Deviation</b> | <b>1 year Runoff Coefficient of Variation</b> |
|------------------|-------------------------|------------------------|--------------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------------|
| 2                | Workers Compensation    | Stable                 | Combine reserving segments           | 37.5                                    | 6.1                                     | 0.0337                                        |
|                  |                         |                        | Review reserving segments separately | 36.7                                    | 6.1                                     | 0.0334                                        |
| 3                | General Liability       | Stable                 | Combine reserving segments           | 522.5                                   | 22.9                                    | 0.0108                                        |
|                  |                         |                        | Review reserving segments separately | 487.4                                   | 22.1                                    | 0.0104                                        |
| 4                | Workers Compensation    | Changing               | Combine reserving segments           | 111.1                                   | 10.5                                    | 0.0444                                        |
|                  |                         |                        | Review reserving segments separately | 74.3                                    | 8.6                                     | 0.0328                                        |
| 5                | General Liability       | Changing               | Combine reserving segments           | 2,532.5                                 | 50.3                                    | 0.0273                                        |
|                  |                         |                        | Review reserving segments separately | 311.8                                   | 17.7                                    | 0.0108                                        |

## General Liability, Non-Products, Stable Mix of Business

[illegible]

**EXHIBIT 9 (CONTINUED)**

## General Liability, Products, Stable Mix of Business

[illegible]

## Workers Compensation, State #1, Changing Mix of Business

[illegible]

**EXHIBIT 10 (CONTINUED)**

## Workers Compensation, State #2, Changing Mix of Business

[illegible]

### General Liability, Non-Products, Changing Mix of Business

[illegible]

## General Liability, Products, Changing Mix of Business

[illegible]