### Spring 2011 CASE Meeting,

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### A Taxonomy of the North Carolina Beach Plan

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# A Taxonomy of the North Carolina Beach Plan

- Its birth, name, and structure
- Its growth
- Its features
- Its recent changes

### First, what's its Name?

- Officially, the North Carolina Insurance Underwriting Association (17 syllables)
- Colloquially, the "Beach Plan" (2 syllables)
- Last year, renamed, the "Coastal Property Insurance Pool" (8 syllables)

### Second, what is it?

• "Market of Last Resort", aka "Residual Market"

• Called "Market of First Resort" by insurers

Quasi Governmental Entity

Quasi Insurance Company

# Taxonomy: Birth

• Created by Legislature in 1969, with the goal of promoting development of the NC coast by providing a guaranty of insurance availability

 Originally wrote only dwelling forms in "Beach" territories

# Taxonomy: Structure

- All insurers writing "essential property" in NC are by law members of the NCIUA.
- Managed by 14 member Board of Directors, with annual terms.
  - 7 insurer members, self-selected
  - 4 agent members, appointed by COI
  - 3 public members, appointed by COI
  - Board meets twice a year, in May and November
  - Approx. 70 employees, with offices in Cary, NC

# Taxonomy: Structure

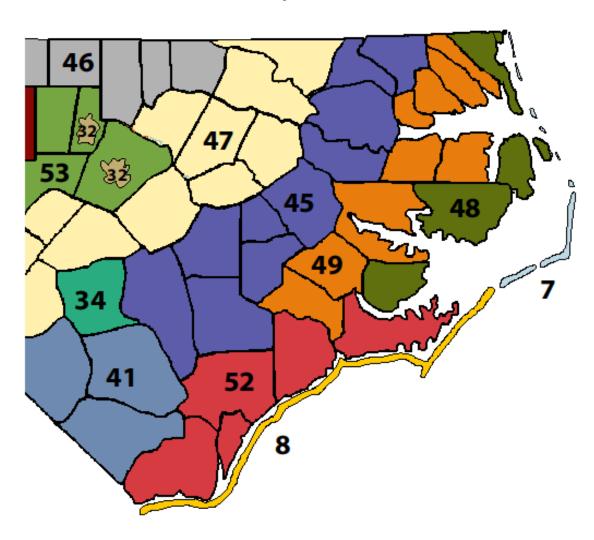
- Provides coverage for both residential and commercial properties
- In 2000, approx. 26% of premium was commercial
- In 2010, approx. 16% of premium was commercial.
- Likely cause of this change: faster increases in rates in residential sector. This is odd as residential rates are prior approval.

### Coastal 18 vs. West 82



#### North Carolina Rate Bureau Homeowners Territories

(Effective May 1, 2009)



### Beach Up Close

Part of the coastline of North Carolina sits behind the "Outer Banks," a narrow strip of land, the barrier islands.



Source: Outer Banks Vacation Guide

# Taxonomy: Growth

Over the years...

- expanded to write in "Coastal" territories (1998)
- allowed to write HO (2003): Full or Wind-Only (mostly the latter)
- now, 90% of Beach Plan exposure is these new "markets"

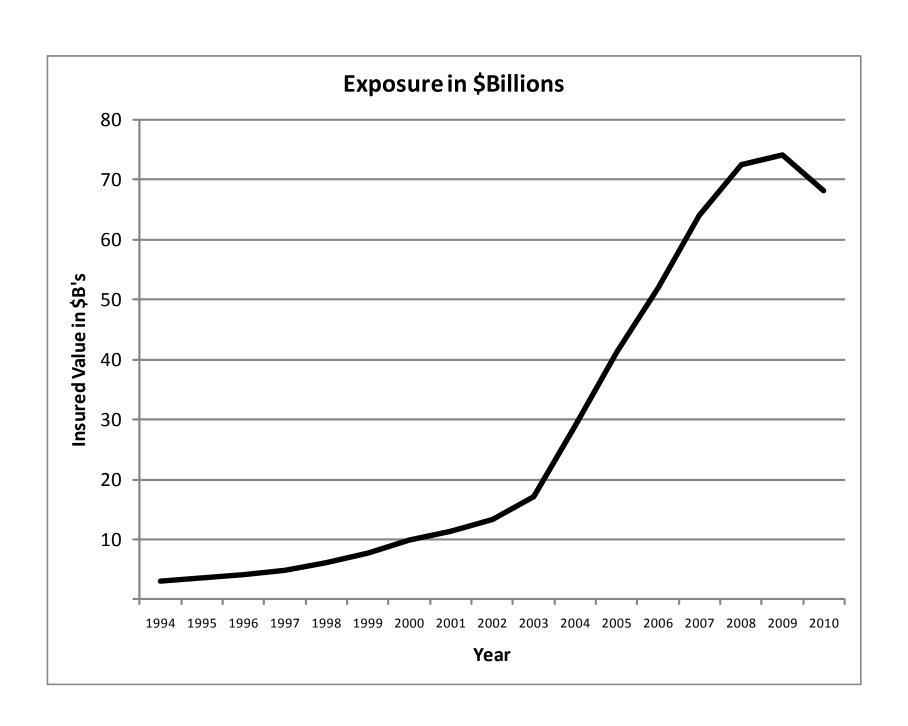
### Taxonomy: Growth

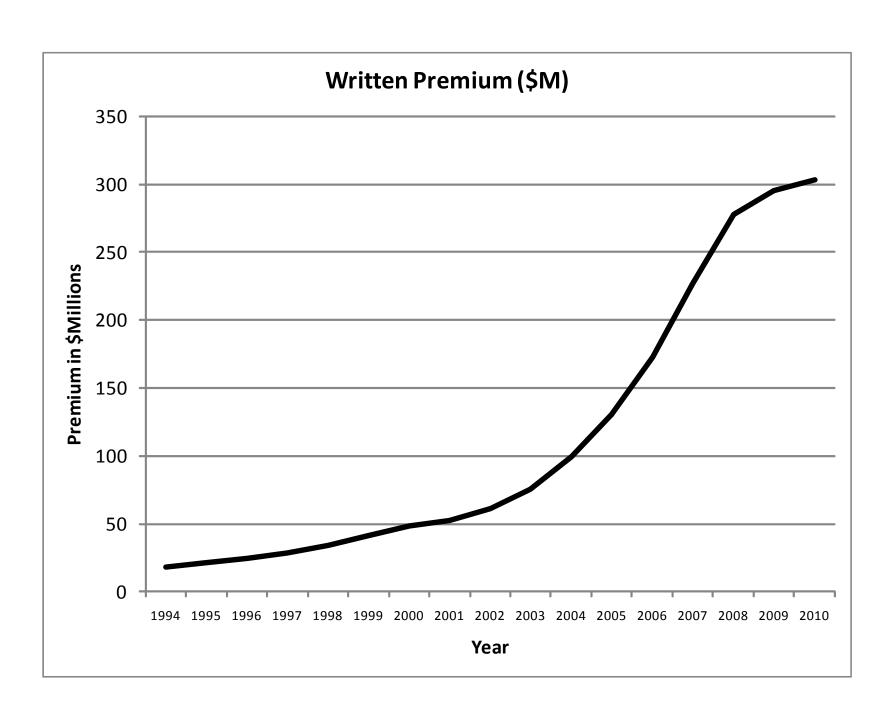
• Assets up 40 times

• Equity up 82 times

• Written Premium up 17 times

• Exposure up 22 times





# Causes of (17x) Premium Growth

- 1. Expanded Scope (Geographical and LOB)
- 2. Voluntary Market Withdrawal
- 3. Rate Increases
- 4. Increasing Values
- 5. No. of Insurable Dwellings (cf. Population)

#### Voluntary Market Withdrawal

- 2003 vs. 2008, Residential
  - COAST 93% to 63%
  - BEACH 32% to 28%
  - TOTAL 75% to 52%
- 2003 vs. 2008, Commercial
  - COAST 84% to 69%
  - BEACH 28% to 20%
  - TOTAL 66% to 53%

#### Rate Increases

- Since mid 1990s, Dwelling EC base rates in Beach have increased by +64%
- +37% increase pending a June hearing
- HO base rates in coast and beach have increased by 142% since mid 90s.
- Coastal policyholders not happy with DOI's handling of rate matters.

#### Increasing Values

- Average Insured Value for a Dwelling EC has increased from 101K to 148K (3.5%/yr)
- Avg. Insured Value for HO in Coastal terr. Has increased from 178K to 307K (6.2%/yr)

### Taxonomy: Features

• How are rates determined?

Beach Plan rates based on Rate Bureau rates,
+15% for full HO, and +5% for Dwelling, and
HO wind only.

### Feature: the Takeout Credit

				(1)					
				Ratio of					
	West 82	Beach	Beach	Beach MS		Adj'd	Expected	Shortfall	Total
	Market	Premium	Market	to West 82	Adj	Beach	Beach	Expected -	Beach
	Share	(\$M)	Share	Mkt Share	Factor*	Premium	Premium	Adj'd Act	Exposure
A	40.0%	25	100.0%	2.5	2.0	50	50	(0)	25
D	20.004		0.007		4.0		27	25	25
В	30.0%		0.0%	-	1.0	-	37	37	37
С	20.0%		0.0%	_	1.0	-	25	25	25
D	10.0%	-	0.0%	-	1.0	-	12.50	12	12.50
TOTAL	100.0%	25				50	125	75	100
D 1 D1									
Beach Plan		75				75			
Grand TOT		100				125			
Fixed Assumptions for All Scenarios									
		•							
* if (1) is greater than 0.7, then 2.0, or if (1) is GT 0.35, then 1.5, else 1.0									

### Takeout Credit, p. 2

				(1)					
				Ratio of					
	West 82	Beach	Beach	Beach MS		Adj'd	Expected	Shortfall	Total
	Market	Premium	Market	to West 82	Adj	Beach	Beach	Expected -	Beach
	Share	(\$M)	Share	Mkt Share	Factor*	Premium	Premium	Adj'd Act	Exposure
A	40.0%	-	0.0%	-	1.0	-	42	42	42
В	30.0%		0.0%	-	1.0	-	32	32	32
-									
С	20.0%		0.0%	-	1.0	-	21	21	21
D	10.0%	5.26	100.0%	10.0	2.0	10.52	10.53	0.01	5.27
D	10.070	3.20	100.070	10.0	2.0	10.32	10.33	0.01	J.41
TOTAL	100.0%	5.26				11	105	95	100
Beach Plan		94.74				95			
0 1505						40-			
Grand TOT		100				105			
Fixed Assumptions for All Scenarios									
* if (1) is greater than 0.7, then 2.0, or if (1) is GT 0.35, then 1.5, else 1.0									

### Takeout Credit, p. 3

				(1)					
				Ratio of					
	West 82	Coast	Coast	Coast MS		Adj'd	Expected	Shortfall	Total
	Market	Premium	Market	to West 82	Adjustment	Coast	Coast	Expected -	Coast
	Share	(\$M)	Share	Mkt Share	Factor	Premium	Premium	Adj'd Act	Exposure
A	40.0%	40	100.0%	2.5	1.0	40	40	(0)	40
В	30.0%	-	0.0%	-	1.0	-	30	30	30
С	20.0%	-	0.0%	-	1.0	-	20	20	20
D	10.0%		0.0%	-	1.0	_	10	10	10
TOTAL	100.0%	40				40	100	60	100
Beach Plan		60				60			
Grand TOT		100				100			
	Fixed Assu	imptions for	r All Scenario	S					

#### Feature: Fifth Year Closeout

• Prior to 2005, Beach Plan closed out Fiscal Years (Oct to Sept) after five years and distributed profits or assessed members based on adjusted market share.

# Recent Changes

• Retention of Surplus 2005

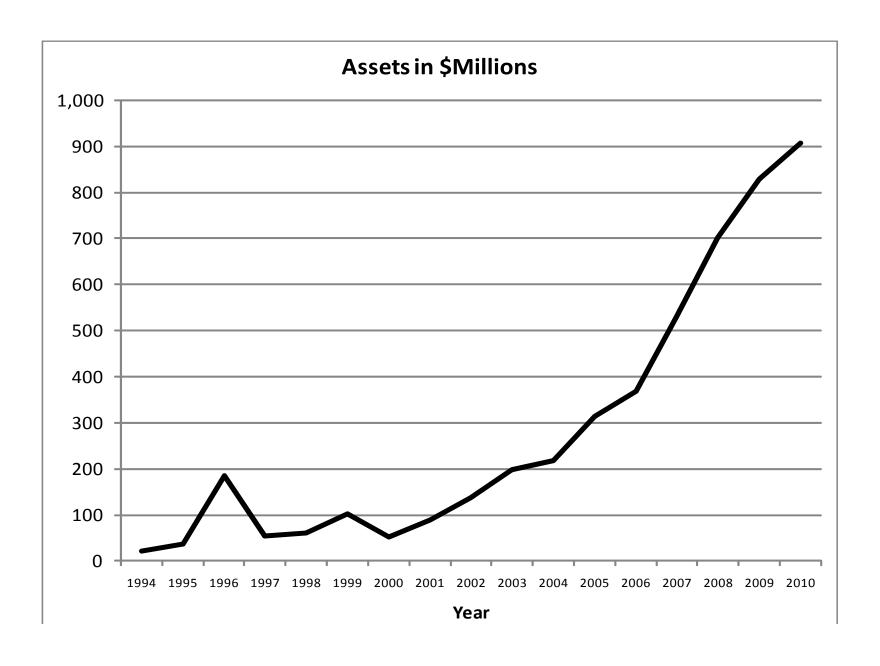
• Purchase of Reinsurance 2007

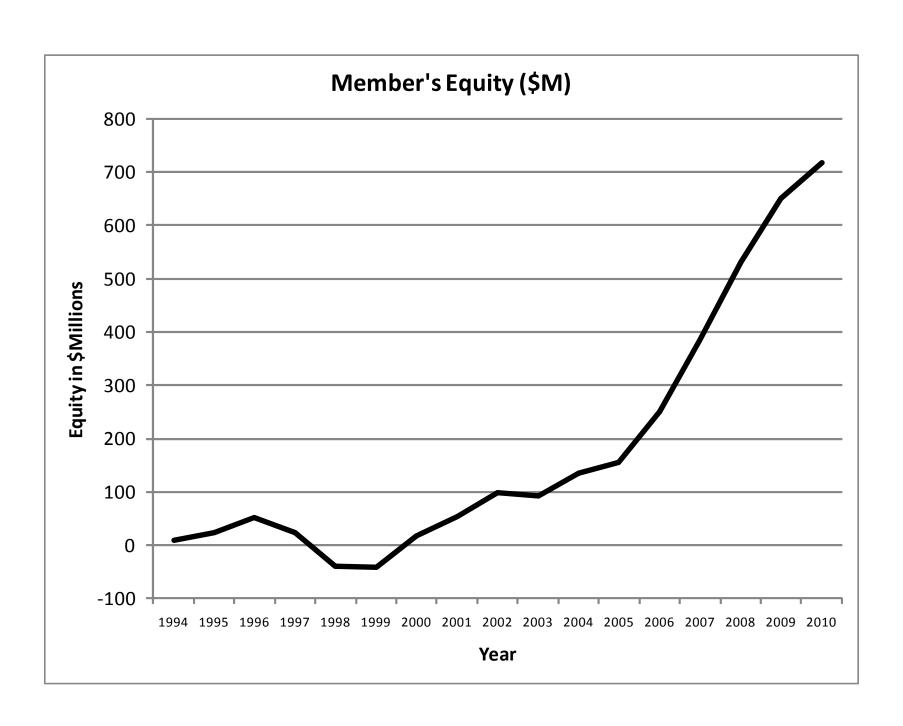
• Passage of H. B. 1305 2009

# Recent Changes

• Retention of Surplus 2005

- >BP Board decided to build up surplus by no longer distributing net earnings from fifth year closeout
- > HB 1305 made this mandatory as of 8/26/2009





# Recent Changes: H.B. 1305

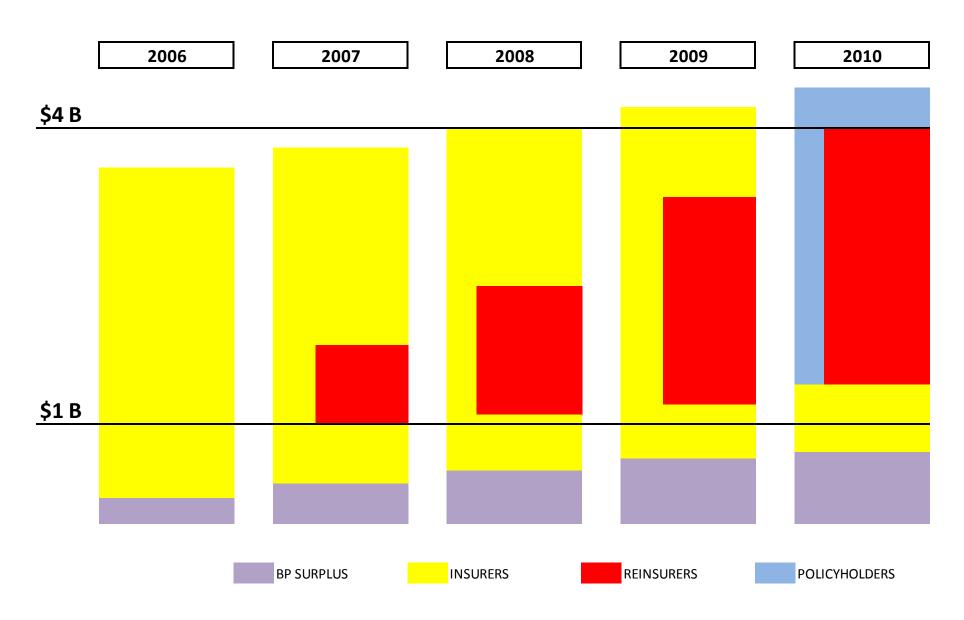
#### Major Goals:

- Shrink the Beach Plan
  - Minimum named storm deductible of 1%
  - Lower maximum limits from \$1.5M to \$750K
  - Reduce contents coverage to 40%
- Cap the Industry's Exposure
  - From Unlimited to \$1 billion per year
- Codify Surplus Retention and Rate Differentials
- Catastrophe Recovery Charge Implemented

### H.B. 1305, p. 2

- After major BP loss, and after BP surplus, company retention (\$1 B), and reinsurance (if any) are exhausted, then policyholders, residential and commercial pay:
- Catastrophe Recovery Charge
  - 10% of premium per year for as long as it takes to fund the balance.
  - Approx. \$300 M per year would be collectible.

#### **Beach Plan Reinsurance -- Latest Five Years**



### Beach Plan: the Future

- General Manager since 1992 is retiring (end of 2011)
- BP's income could become taxable per IRS
- Take out credits could be expanded
- Insurer liability limit of \$1 B could be changed
- Rate Bureau could be dismantled, and Beach Plan would have to file independent rates
- Major Storm would "disrupt" everything