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Product Architecture

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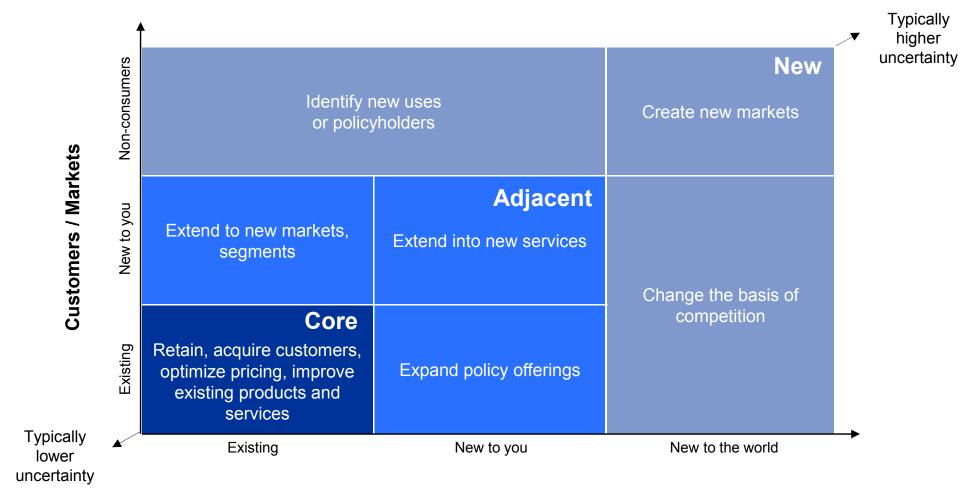
Agenda

Leading practices in Product Management

What is Product Architecture?

Examples

Strategic product objectives focus on top-line growth



Products / Business Models

Insurers are reengineering and innovating rather than circling the wagons and defending the status quo

Challenges when executing on growth objectives

Deciding which investments will deliver the most value

Data and expertise to build new products

Obtaining resources and funding

Capabilities to execute

Leading practices to address challenges

- Product rationalization and simplification
- Process improvement
- Investing in data and expertise
- Investing in technology

Product units and IT connect to build product architectures and find opportunities for reuse

What is product architecture?

A comprehensive mapping of the components, dimensions, and rules of an insurance product with a focus on isolating the reusable assets

Typically, a product architecture for a P&C product would consist of the following:

Components

- Lines of Business
- Coverages
- Subcoverages

Dimensions

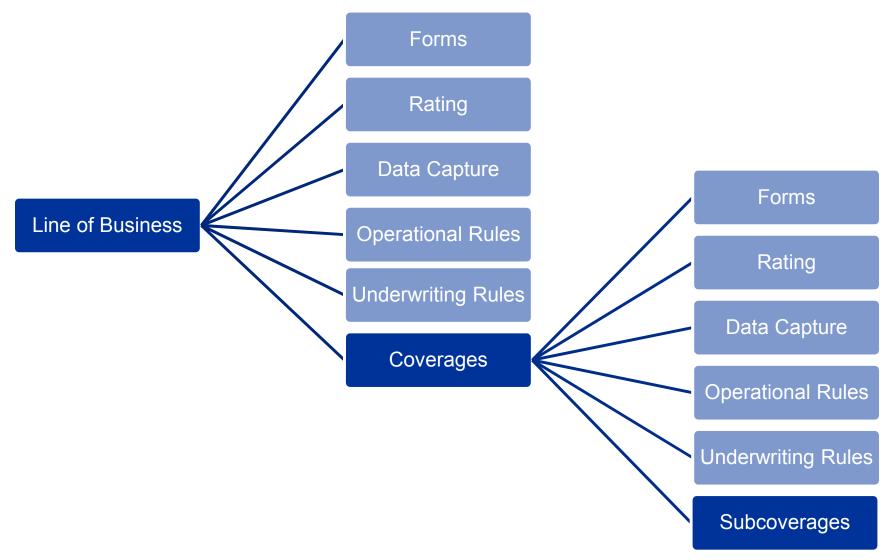
- Deductibles
- Limits
- Exposure Basis
- Rating
- Forms

Rules

- UW rules
- Rating rules
- Pricing rules
- Form rules
- Workflow rules

What is product architecture?

Product information is organized so that the elements can be reused to create new market offerings or to facilitate product updates



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Steps in developing a product architecture

Inventory Design **Implement** Review products to Review product inventory Configure the system identify go-forward to identify commonalities using on the product product portfolio architecture Design a product architecture structure that Deconstruct products Collect specifications for allows for reuse each go-forward product Lines of business and populate the system Coverages Rating plans Identify or create Target markets "abstract" products which Conduct change Forms can be used as templates management, to build market offerings communication, and training activities Create a product inventory to map products to various components,

dimensions, etc.

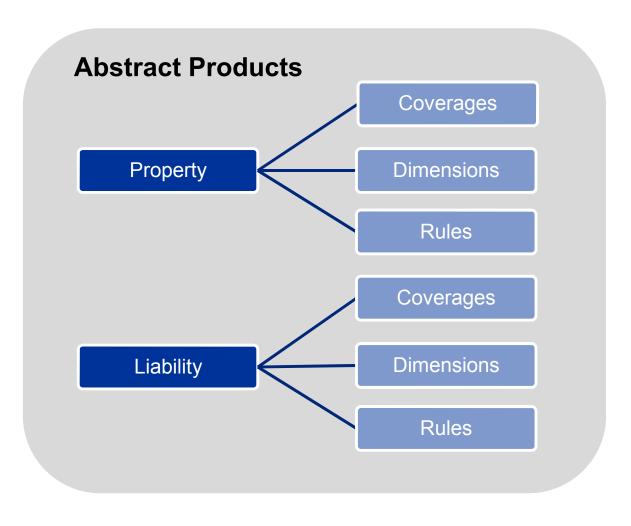
Benefits of a modular product architecture

- Better business intelligence
- Eliminates redundant work in creating new products
- Creates options for product offerings from a single filed product
- Reduces the workload associated with product enhancements

Reducing the workload and shortening development timelines increases "speed to profit"

Example: product development

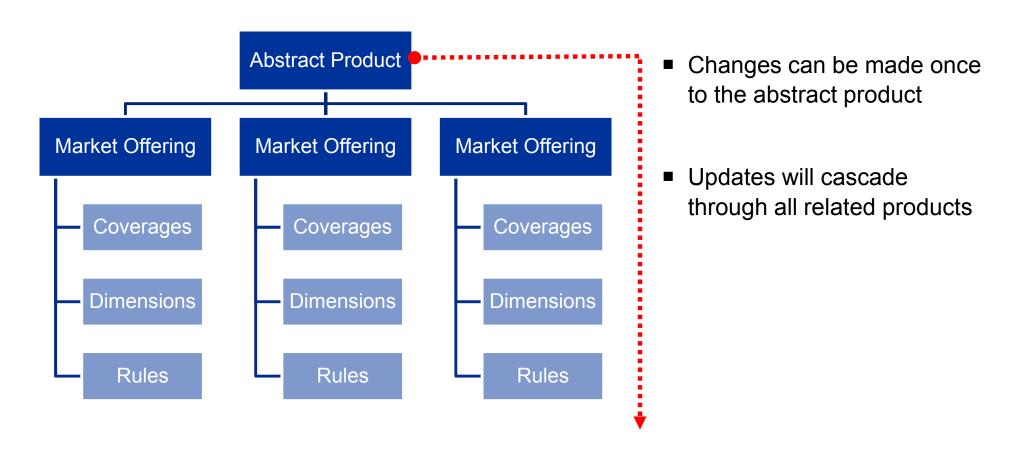
New market offerings can be created by reusing or modifying any of the components, dimensions or rules



- Leverage base filed products to create tailored market offerings
- Assemble monoline products to create package policies
- Modify coverages, dimensions, and rules for unique risk characteristics of target market

Example: product maintenance

Product maintenance processes can be streamlined, minimizing errors and aiding compliance



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