



Realising Value



Enstar Group Limited

Asbestos Liabilities – Actuaries working with Claims

November 2018

- Brief History and Background of A&E
- Actuarial Methodologies
- Challenges with Reserving
- Insurance Allocation

History and Background: Asbestos



Background:

- Asbestos was once considered a “miracle mineral” for its effectiveness as insulation and preventing the spread of fires
- Late 19th Century: Although used in limited capacities since Roman times, production began to skyrocket with commercial mining operations
- As early as 1906: Scientific evidence began to emerge linking asbestos fibers to cancer and other diseases of the lungs
- Early 20th Century: Despite increasing awareness of the health risks, asbestos production continued to rise, particularly accelerating during World War II
- 1970s: Newly created regulatory agencies started calling for bans; global production would not peak until 1977 before falling dramatically
- 1973: Landmark legal decision in Borel v. Fibreboard held that injured workers could sue employers and asbestos manufacturers in a products liability framework, opening door to thousands of similar claims; previously, injured workers could collect from the workers compensation system only
- 1980s: Mounting asbestos losses prompts manufacturer bankruptcies (notably, Johns-Manville in 1982)
- 1986: Standard ISO CGL policy form modified to exclude asbestos exposure
- Today: Although asbestos use has dramatically declined in the U.S., significant liability remains from pre-1986 policies, with asbestos now representing the single largest mass tort in US history
- **Current estimated ultimate loss to the insurance industry: \$100 billion**



History and Background: Environmental



Background:

- 1980: Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) signed into law, establishing the Superfund program
- Goal is to clean up uncontrolled or abandoned hazardous waste sites involving releases of contaminants or other pollution into the environment
- Superfund permitted the recently created Environmental Protection Agency (EPA) to clean up toxic waste sites and hold responsible parties accountable for the costs
- Superfund liability is retroactive, joint & several, and strict; any one party may be held accountable for the entire cleanup of the site if deemed responsible for any portion of the hazardous waste at the site—defendants typically seek coverage via their CGL policies in place at the time
- ISO's CGL policy language evolved over time; early language intended to exclude pollution was deemed too broad in court, resulting in massive exposure to pollution liability
- **Current estimated ultimate loss to the insurance industry: \$42 billion**



History of Asbestos – Insurance Litigation



- In the U.S., coverage provided under Workers' Compensation responded to occupational disease related to asbestos until the 1970s
- Borel vs. Fibreboard Paper Products Corp
 - Suit filed in Oct. 1969 in Federal court in the Eastern District of Texas
 - Eleven different manufacturers sued. Borel had used their products in his work as an insulator
 - Trial started in September 1971 and Borel had died in 1970
 - Manufacturers found to have violated the doctrine of strict liability
 - All appeals were ultimately denied by 1974
 - Liable when exposed to defendant's product and failure to provide adequate warning
 - Led to "greatest avalanche of toxic-tort litigation in the history of American jurisprudence"
Outrageous Misconduct: Asbestos Industry on Trial by Brodner 1985
- In 1980, CA Supreme Court ruled in relation to a civil suit alleging fraud and conspiracy against the Johns-Manville Company enabled workers to sue their employers if the companies conspired to suppress knowledge regarding health hazards caused by asbestos

History of Asbestos – Insurance Litigation



- Court procedural rules allow consolidation of claims
 - Attempt to manage the overwhelming number of claims
 - Plaintiff bar strategically bundle claims
 - Leads to non-impaired claimants receiving compensation
- Comprehensive General Liability Policy (CGL) exposed to asbestos
 - Late 1970s, Industry introduces asbestos exclusion
 - Mid-1980s Absolute asbestos exclusion becomes effective
 - Products vs. Prem/Ops (no aggregate limits)
- Wellington Agreement - 1985
 - Creation of the Asbestos Claims Facility
 - Objective to reduce frictional costs related to coverage issues
 - Replaced by Center of Claims Resolution in 1988 – lasted until 2001
 - Wellington is perpetual and still in effect
- Significant litigation still exists
 - Requires product identification and medical impairment
 - Products coverage generally has aggregate limits
 - Premises/Completed Operations do not have aggregate limits



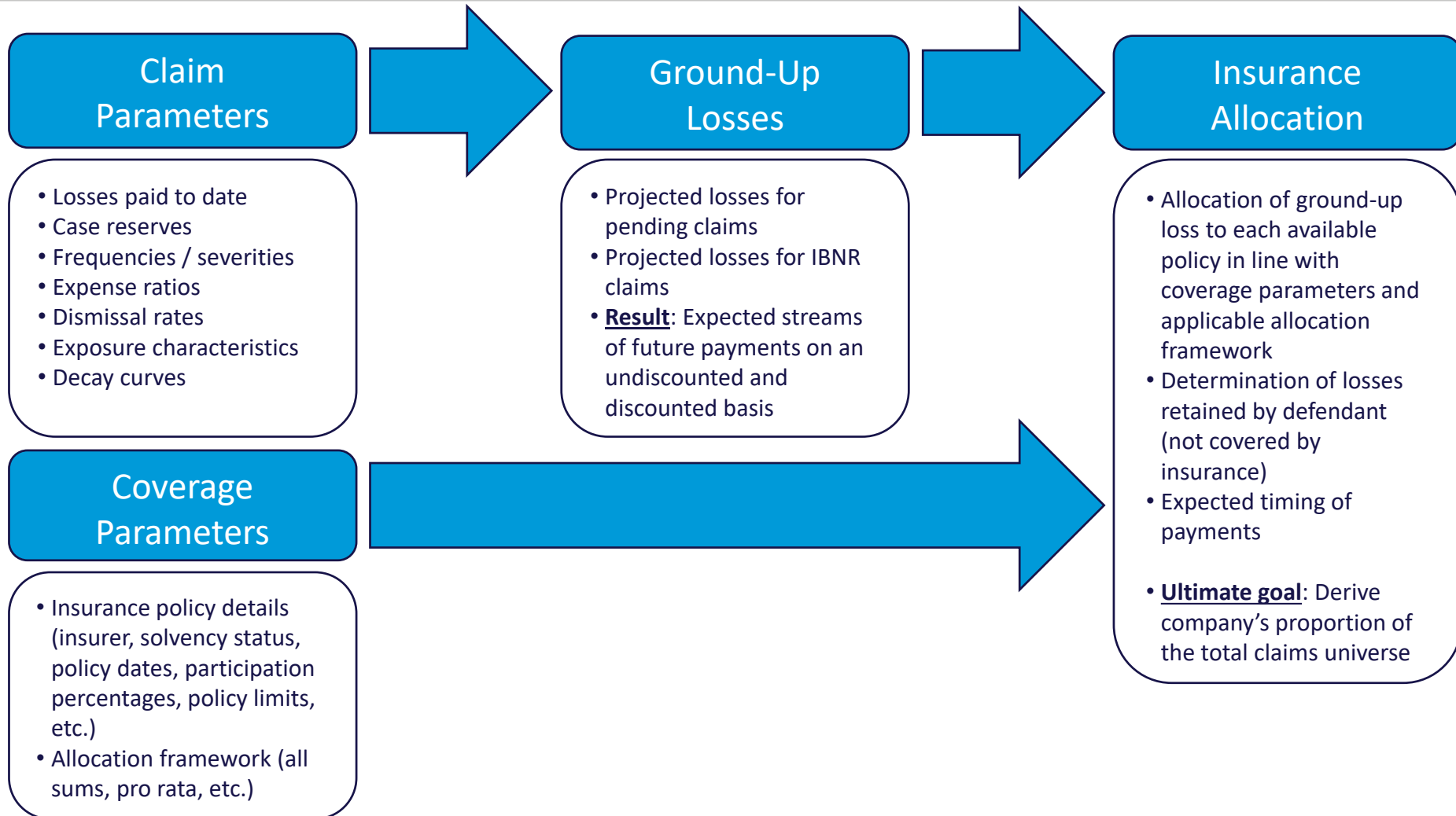
Actuarial Methodologies



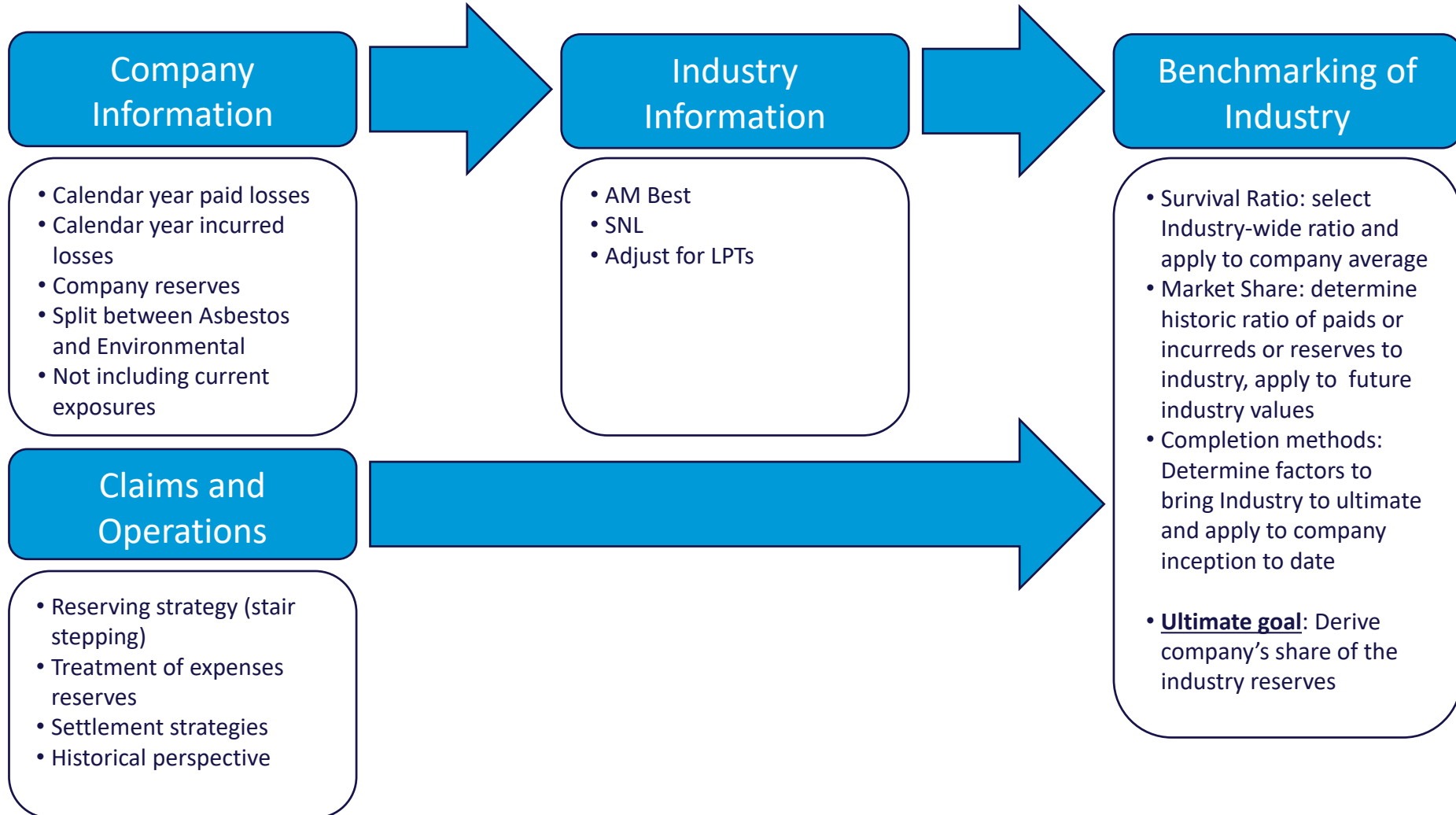
- Ground-up defendant approach
 - Individual insureds
 - Frequency/Severity approach by disease type
 - Future claim filings
 - Average settlement rates (trended)
 - Expense to settlement ratios
 - Dismissal rates
 - Allocate to calendar years
 - Apply coverage chart
- Requires extrapolation
 - Defendant data not sufficient
- Requires IBNR loads
- Aggregate approaches
 - Utilize industry benchmarks
 - Survival Ratio
 - Market Share
 - Development based on AM Best
- Requires historical aggregate company and industry data
 - Footnote 33
 - Exclude large payments
 - Account for commutations



Ground Up Process for Individual Defendant



Aggregate Process



Several factors make asbestos reserves more difficult to estimate than other P&C exposure:

Difficulty determining ground-up loss:

- Lack of a clearly defined accident date
- Reliance upon calendar year paid methods
- ***Inconsistent definitions of case reserves***
- Lack of cumulative data
- Long latency periods between exposure and diagnosis of disease
- ***Sensitivity of output to input assumptions***

Difficulty determining who pays for ground-up losses:

- ***Which policies are triggered?***
- ***How does loss get allocated between policies?***
- ***How are coverage gaps or overlapping coverages handled?***
- ***What happens when coverage detail is missing or vague?***
- ***Which losses fall back to the defendant?***

Nature of asbestos claims produce further challenges:

- Bankruptcies among initial defendants leading to suits against tertiary defendants
- Insurer insolvencies leading to liability spreading to remaining solvent companies
- ***Vague policy language leading to substantial legal fees that frequently exceed indemnity payments***
- Class action lawsuits leading to thousands of inactive claims, many of which get dismissed without indemnity payment, but still incur legal costs
- ***Alternative explanations for alleged damages (e.g., smoking)***
- Paper records predating digitization
- Claims from currently unimpaired plaintiffs seeking compensation before asbestos trusts run out
- Claims from plaintiffs alleging illness without occupational exposure
- Claims naming dozens of companies as defendants
- Venue shopping for plaintiff-friendly courts

Traditional actuarial methodologies often break down when applied to A&E exposure. Unique challenges in the A&E environment motivate alternative approaches.

Contrast with Environmental Loss Reserving



Environmental losses are often grouped with asbestos losses for financial reporting purposes (e.g., Note 33 disclosures in the P&C Statutory Annual Statement). However, despite some similarities, the two exposure types have key differences requiring different approaches:

Similarities

- Mass torts with estimated ultimates in the tens of billions
- Complex allocation issues alongside insolvent insurers resulting in high legal fees
- Tertiary defendants sued for the entire amount of damage originally caused by long bankrupt entities
- Overly broad policy language resulting in coverage where coverage was never intended or priced into rates
- Current Approach: Most policies exclude coverage, but select companies offer specialized asbestos / environmental policies priced accordingly

Differences

- Asbestos costs more uncertain: Damages depend on future lifetimes
- Environmental costs more certain, but requires specialized expertise to estimate amounts required to identify and clean up a contaminated site
- Asbestos claims have a much longer latency period: A polluted site is immediately apparent, while an asbestos worker may go 40 years before developing mesothelioma
- Environmental industry estimates now considered reasonably stable; A.M. Best's estimated environmental ultimate has remained at \$42B since 2009 (down from \$56B in 2008), while their asbestos ultimate increased multiple times (from \$65B in 2008 to \$100B today)
 - Environmental: Reduction and stability because incurred losses have steadily declined since 1999, while the industry's "mega" losses relating to the petrochemical industry largely have been settled
 - Asbestos: Increases to ultimates as paid losses continue to exceed rates predicted by epidemiological studies; the drop off in payments has not been as fast as hoped

For these reasons, today, asbestos receives more attention than environmental reserving.

Typical Data Available for Asbestos Reserving



The calendar year claim trend report is a fairly standard source for asbestos claims data, however, data availability varies considerably from account to account, with missing data and data corrections fairly common. Reports like this can be used to generate account-specific claim parameters.

Claim Trend Data Report																		
Number of Accounts represented in Data Below: 1						Year: 2016												
Number of States (counted individually by Account): 1						Status: All												
Total Accounts: 1 All States Completed: 1 Not Fully Completed: 0						Book: All												
Cumulative Data																		
	Prior	2012	2013	2014	2015	2016												
Pending at the End of Year	838	911	887	903	734	828												
Filed	26,141	26,557	26,902	27,212	27,536	27,876												
Dismissed	25,082	25,385	25,721	25,979	26,437	26,660												
Settled	221	261	294	330	365	388												
Indemnity	54,058,500	64,721,833	71,478,833	78,756,333	89,993,833	97,083,833												
Expense	15,449,954	18,297,057	20,624,306	23,213,079	25,552,680	27,971,393												
Avg. Per Claimant Settlement Value	244,609	247,976	243,125	238,656	246,558	250,216												
Avg. Per Claimant Resolution Value	2,136	2,524	2,748	2,994	3,358	3,589												
Avg. Per Claimant Expense	611	713	793	882	953	1,034												
3-Year Averages 2014, 2015 & 2016																		
Avg. Per Claimant Settlement Value	272,394																	
Avg. Per Claimant Resolution Value	24,787																	
Avg. Per Claimant Expense	7,112																	
Yearly Data																		
	Prior	2012	2013	2014	2015	2016												
Pending at the End of Year	838	911	887	903	734	828												
Filed	26,141	416	345	310	324	340												
Dismissed	25,082	303	336	258	458	223												
Settled	221	40	33	36	35	23												
Indemnity	54,058,500	10,663,333	6,757,000	7,277,500	11,237,500	7,090,000												
Expense	15,449,954	2,847,103	2,327,249	2,588,773	2,339,601	2,418,713												
Avg. Per Claimant Settlement Value	244,609	266,583	204,758	202,153	321,071	308,261												
Avg. Per Claimant Resolution Value	2,136	31,088	18,312	24,753	22,794	28,821												
Avg. Per Claimant Expense	611	8,301	6,307	8,805	4,746	9,832												
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:25%;">Insured</th> <th style="width:25%;">Claim Number</th> <th style="width:25%;">State</th> <th style="width:25%;">Insured</th> <th style="width:25%;">Claim Number</th> <th style="width:25%;">State</th> </tr> </thead> <tbody> <tr> <td></td> <td>10503140726</td> <td>XX</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>							Insured	Claim Number	State	Insured	Claim Number	State		10503140726	XX			
Insured	Claim Number	State	Insured	Claim Number	State													
	10503140726	XX																
Criteria:																		
Insured		State		Adjuster														
		All		All														

Insurance Allocation: A Difficult Task (cont.)



The situation gets more complex knowing the age of relevant policies. Often, grainy photocopies of decades-old documents are all that remain. These complications produce considerable legal expense.

CEDED REINSURANCE SPREADER

BRANCH NAME		POLICY NUMBER (INCLUDE PREFIX)		DATE	COMPLETED BY				
		XXI 190-24-41		2/23/87					
NAME OF INSURED			EFF. DATE OF THIS TRANSACTION	COMPLETE # SUPERCOVER (US 713)					
			1-1-87	<input type="checkbox"/> GROUP RISK # <input checked="" type="checkbox"/> RETRO DATE DATE IN C M					
POLICY TERM	TO	REINSURANCE TERM (IF DIFFERENT)	COVERAGE CODE	1	2	3	4	5	
1-1-87	1-1-88								
<input type="checkbox"/> NEW <input checked="" type="checkbox"/> RENEWAL OR <input type="checkbox"/> RENEWAL OR <input type="checkbox"/> RENEWAL OR <input type="checkbox"/> RENEWAL OR		<input type="checkbox"/> ENDORSEMENT <input type="checkbox"/> ENDORSEMENT <input type="checkbox"/> ENDORSEMENT <input type="checkbox"/> ENDORSEMENT		<input type="checkbox"/> ADDITIONAL <input type="checkbox"/> ADDITIONAL <input type="checkbox"/> ADDITIONAL <input type="checkbox"/> ADDITIONAL		<input type="checkbox"/> RETURN <input type="checkbox"/> RETURN <input type="checkbox"/> RETURN <input type="checkbox"/> RETURN		<input type="checkbox"/> PREMIUM <input type="checkbox"/> PREMIUM <input type="checkbox"/> PREMIUM <input type="checkbox"/> PREMIUM	
DOES THIS REINSURANCE TRANSACTION APPLY TO ANY LOSS FOR WHICH A RESERVE HAS ALREADY BEEN ESTABLISHED OR PAYMENT MADE?						REINS. PREMIUM SUBJECT TO AUDIT			
<input type="checkbox"/> YES <input checked="" type="checkbox"/> NO						<input type="checkbox"/> YES <input checked="" type="checkbox"/> NO			
IF YES LIST CLAIM NUMBER						REINS. RATES			
<input type="checkbox"/> YES <input checked="" type="checkbox"/> NO						<input type="checkbox"/> YES <input checked="" type="checkbox"/> NO			
CESSION DATA			REINSURANCE	LIMIT OF LIABILITY	PREMIUM	E & SR TREATY			
GROSS TOTAL			ACCOUNT CODE	DOLLARS		PER POLICY			
1 2 3 4 5 6 7				20,000,000	80,000	79.0%			
NET (NOT INCLUDING TREATIES)						PREMIUM			
E & SR TREATY				12,500,000	50,400	70.56			
LIMIT						REINS. COMM			
1 2 3 4 5 6 7						29.42%			
E & SR CASUALTY FIRST SURPLUS				7,500,000	29,600	30%			
95 186 600ES									
REINSURER			PRODUCER'S COMM						
INTERMEDIARY			10						
CERT. NO. OR COVER NOTE NO.									
ENTRY INSTRUCTIONS—E & SR—CASUALTY									
GROSS PREMIUMS									
CLASS	MINOR CLASS	CLAIMS MADE		OCCURRENCE					
701	1111	00 OTHER—GENERAL LIABILITY	B: 50-23	PD: 57-23	B: 53-23	PD: 54-23			
MISC	0798	02 FROG WADIAN 03 FISH SEA 04 BOWLING SEA 05 ATHLETIC SEA 06 OTHER SEA 07 HOLE IN ONE					22.35		
702	7910	01 ADVERTISING 02 ADV. AGENCY							
E & C	73820	00 CR. BUR. 01 COP. 02 OTHER COMMERCIAL							
	7000	01 BUSINESSES 02 OTHER PUBLIC					100		
	9000	01 BUSINESSES 02 OTHER PUBLIC							
	9082	00 CONDOES (T2 ONLY) 00 ALL OTHER DL & T	B: 50-23	PD: 57-23	B: 53-23	PD: 54-23			
	97778	00 CONTRACTORS (T2 ONLY) 00 ALL OTHER E & C	B: 50-23	PD: 57-23	B: 53-23	PD: 54-23	19,700		
	97777	00 ALL PRODUCTS	B: 50-23	PD: 57-23	B: 53-23	PD: 54-23			
	97774	01 CH. 02 LAWYERS 03 D & C CONDOES (T2 ONLY)	B: 50-08		B: 53-08				
	90888	01 PHY. & MENT. 02 ALL OTHER MEDICAL PROF.	B: 53-78		B: 53-78				
	0888	WORKERS COMPENSATION (T1 ONLY)					B: 1-10		
TRANSACTION NO.			UNDERLYING PLAN CODE			HOLD RISK			
ONE			0 1 2 3 4 5 6 7 8 9			SUPERCOVER			

EASR CASUALTY SURPLUS TREATY

Date: 12-16-86 Branch: PLM Co. DUC 16 1986

Name _____ Location _____ Gross Sales/Receipts 70,180,000

Operations/Products (describe adequately) Mfg. molding compounds
& resins

Fleet Breakdown: 31 PP, Lt, Med 7 Hwy (X-Hwy) Buses

Catastrophe Exposures: Pollution, Explosion, Vol or Flammability

PRIMARY AND UNDERLYING EXCESS INSURANCE:

Company	Coverage	Limits	Premium (show Credits)
	Auto	1M	\$15,700
	G.L.	1M	\$73,128
	C.L.	100,000	?
	Umbrella	10M	\$68,285

EASR POLICY # _____ POLICY PERIOD _____

Coverage	Limits	Gross Premium
Excess Umbrella	\$0/\$10	\$421,688
		122,000

Restrictions/Extensions Terms & conditions of the first Umbrella.
Must exclude products, Pollution on 1st Umbrella

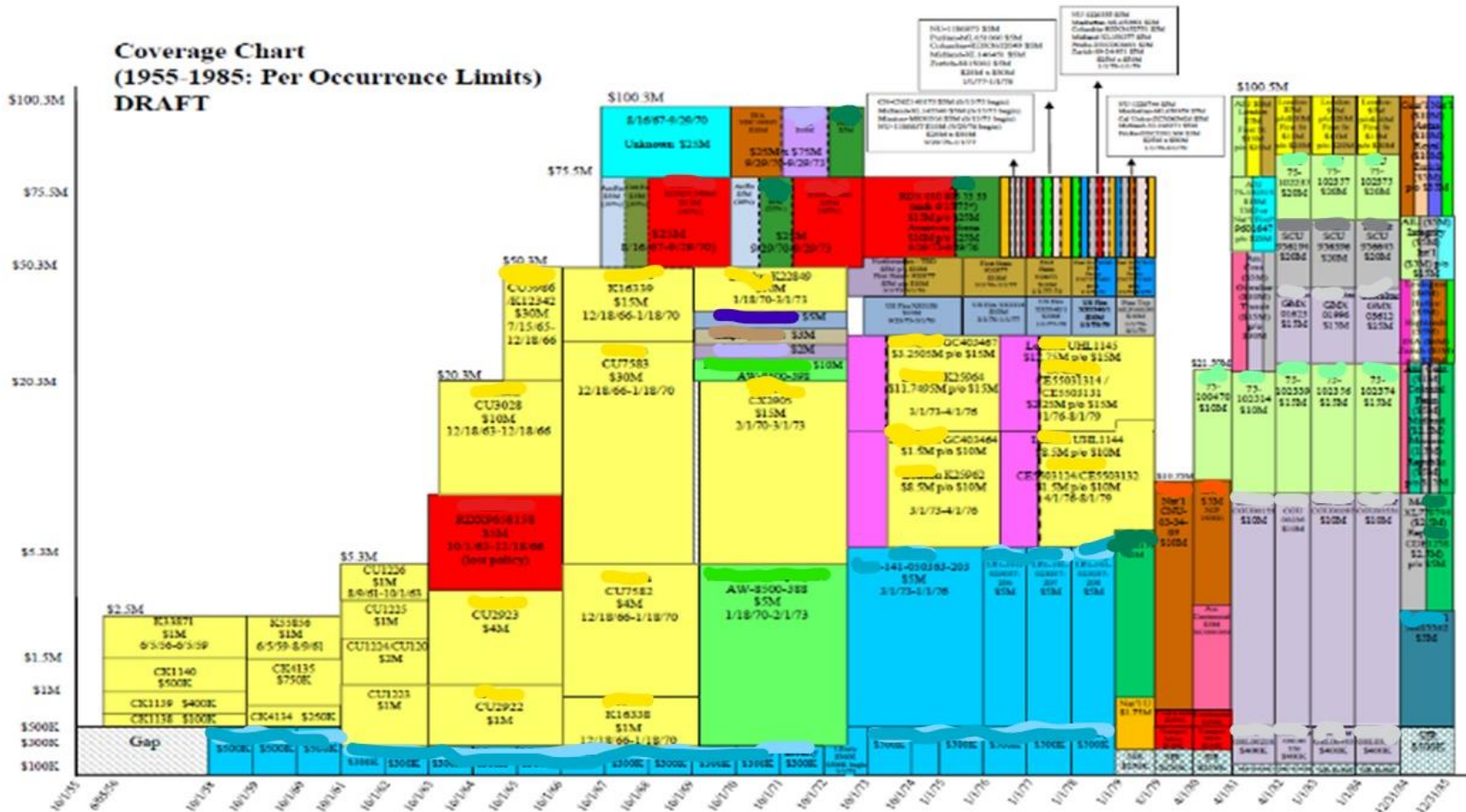
Reinsurance: First knock (if applicable): Quota-Share: _____
Limit: _____ ESR Treaty _____
Premium: _____ Casualty Surplus _____
Other: _____

Authorized Signature: _____

Insurance Allocation: A Difficult Task



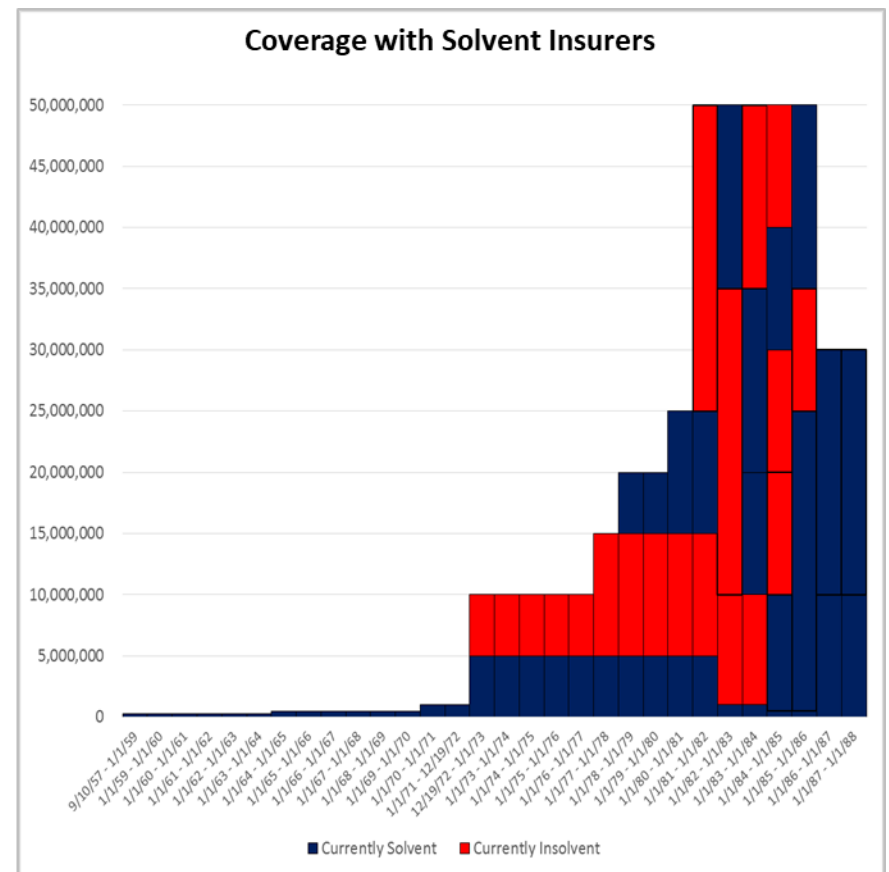
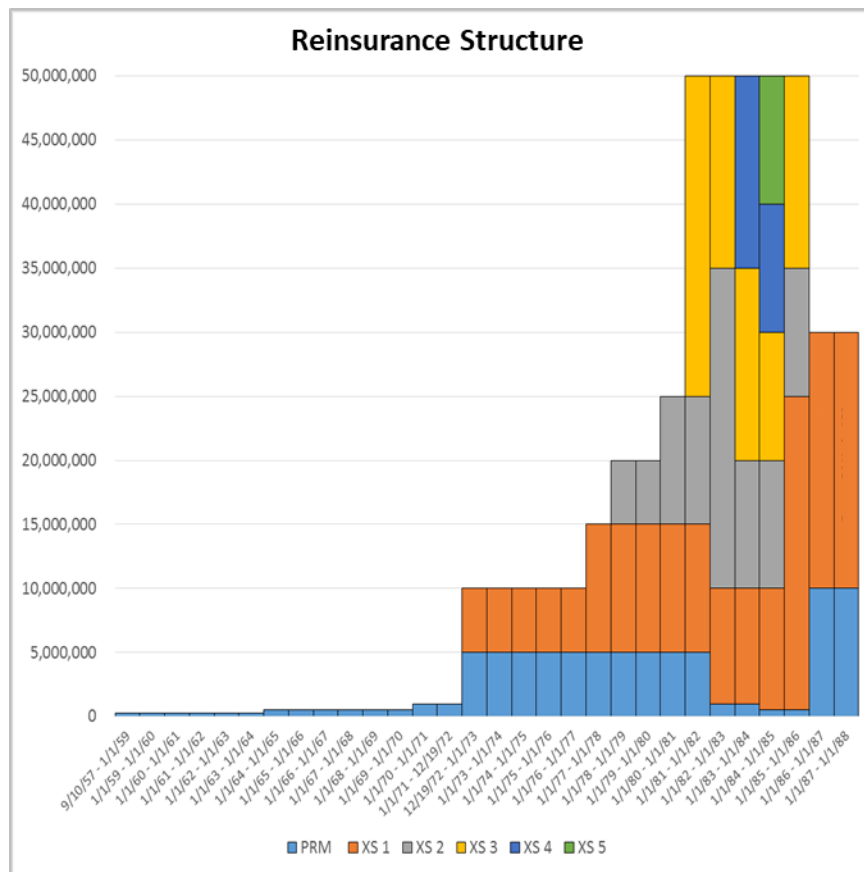
Insurance coverage detail can get incredibly complex with multiple parties, missing documentation, insolvent insurers, disputed coverages, and other complications. Enstar's exposure often arises via small portions in various layers of loss across dozens of different accounts.



Insurance Allocation: A Difficult Task (cont.)



Even comparatively simple coverage towers have complications. Insurer in this example has exposure to asbestos company with a 50% share of the \$20M xs \$10M layer in 1986 and 1987. Other insurance company insolvencies leave insurer holding the bag, making a total loss more likely.



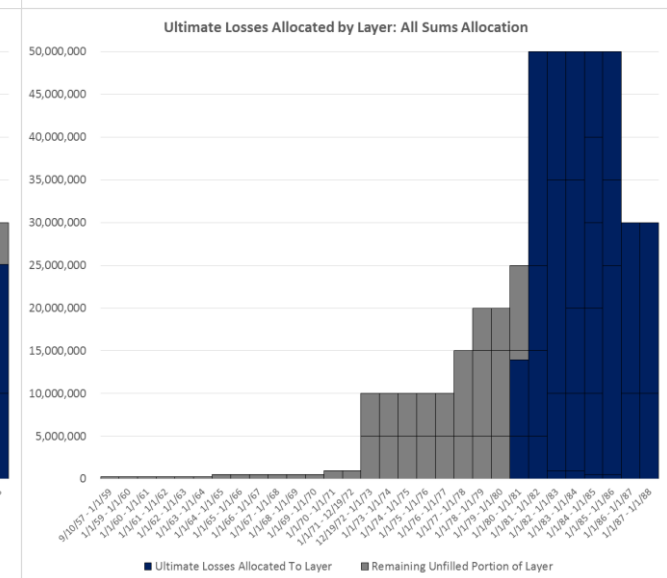
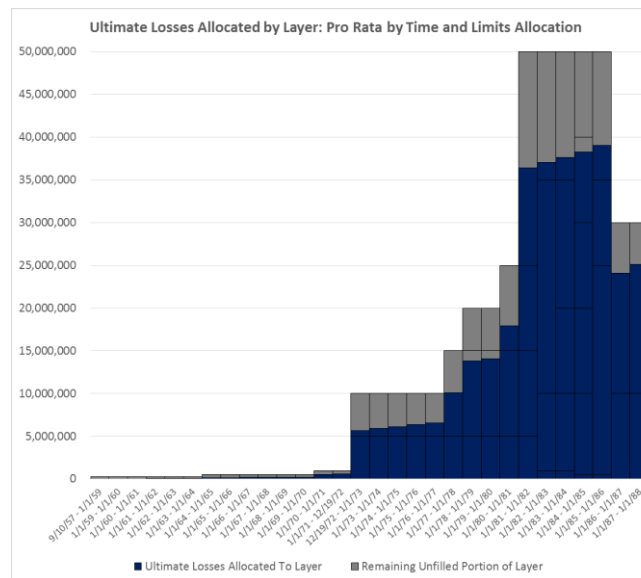
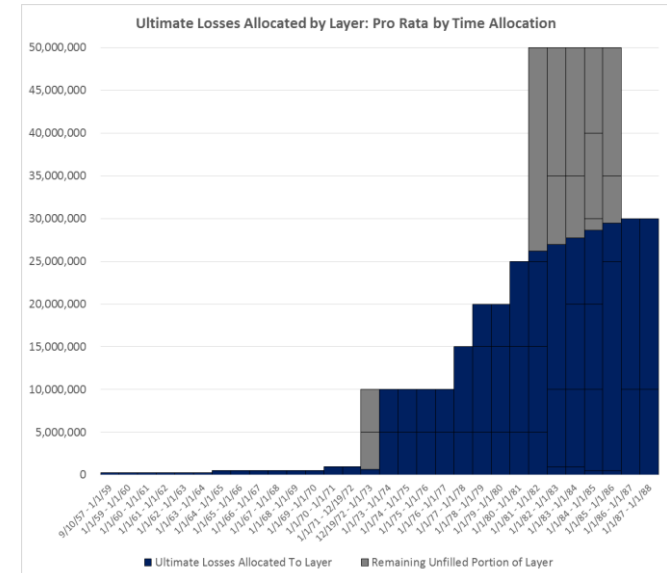
Allocation of Loss to Policy: Without Insolvencies

After deriving ultimate claims, loss must be allocated to policy. Different allocation methods can produce dramatically different indications per policy. The “right” allocation method is a matter of legal interpretation and detailed scrutiny of policy language.

Pro Rata by Time: Loss is spread across time with all policies triggered sharing the loss equally (e.g., a \$1M claim with exposure from 1971 to 1980 would be a \$100K loss to each tower). The stair-step pattern arises because the exposure distribution shifts forward in time (e.g., a claim to be reported in 2030 is more likely to trigger the 1987 policy than the 1957 policy).

Pro Rata by Time and Limits: Similar, but a tower with a \$50M limit would receive an allocation 5 times as high as a tower with a \$10M limit.

All Sums: In one ruling, a court found that insurers must pay “all sums” which the insured becomes legally obligated to pay and concluded that “once coverage is triggered ... the insurer is liable in full” for an insured’s liability because “there is nothing in the policies that provides for a reduction of the insurer’s liability if an injury occurs only in part during a policy period.”



Allocation of Loss to Policy: With Insolvencies



Insolvencies complicate the allocation. Losses are allocated to policies in the same manner as before, however, coverage holes appear where losses are allocated to insolvent insurers. In practice, coverage gaps can be spread to remaining solvent insurers (or back to the defendant to retain without coverage), producing additional rounds of litigation.

Additionally, currently insolvent insurers may have partially paid loss before insolvency. The examples shown here allocate currently paid loss to all insurers, but future unpaid loss to solvent insurers only. Theoretically, an allocation of paid loss is unnecessary, but that data might be difficult to track down.

