



FINANCIAL RISK MANAGEMENT

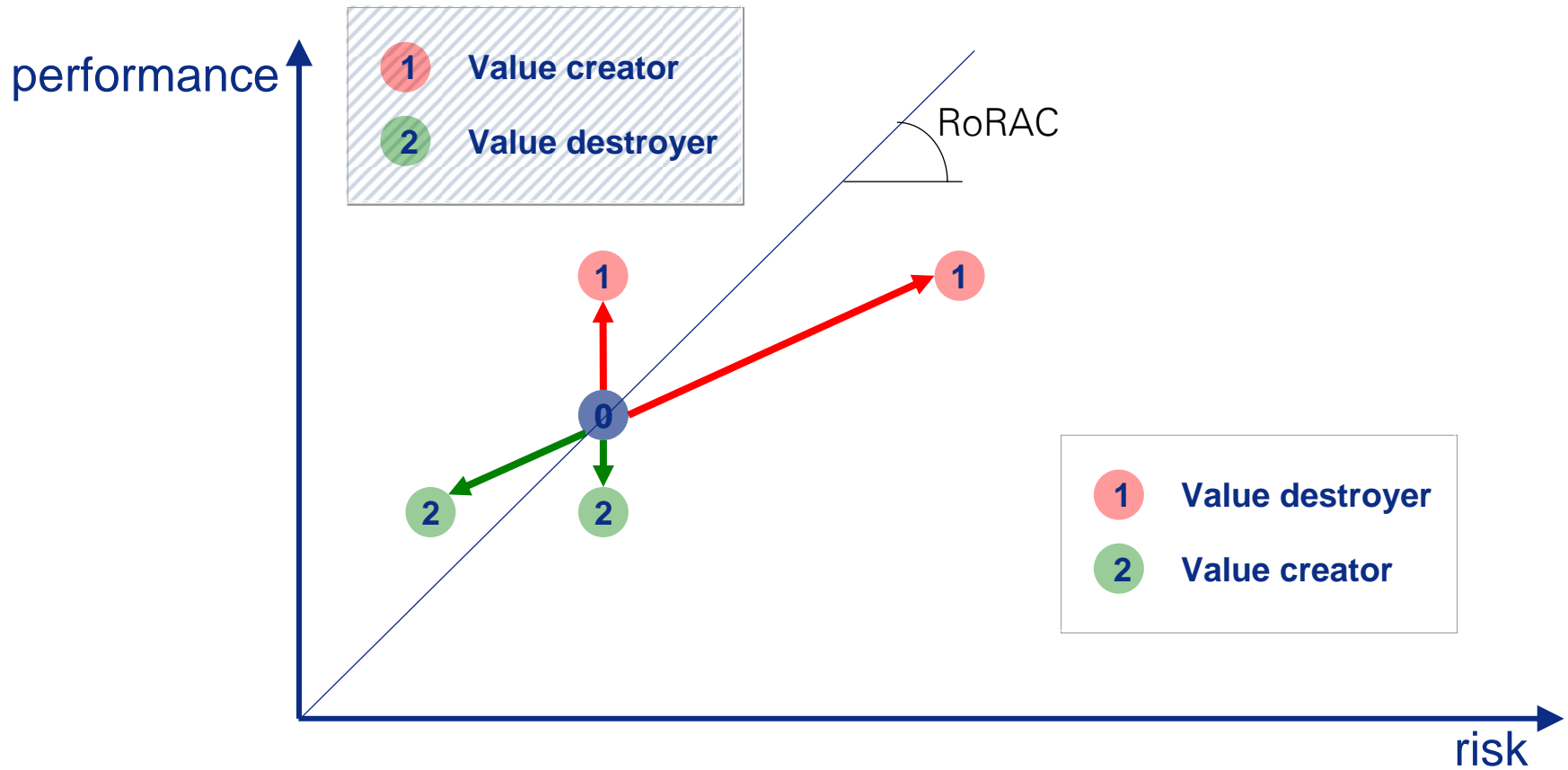
Actuarial versus Financial Engineering

CAE Fall 2008 Meeting

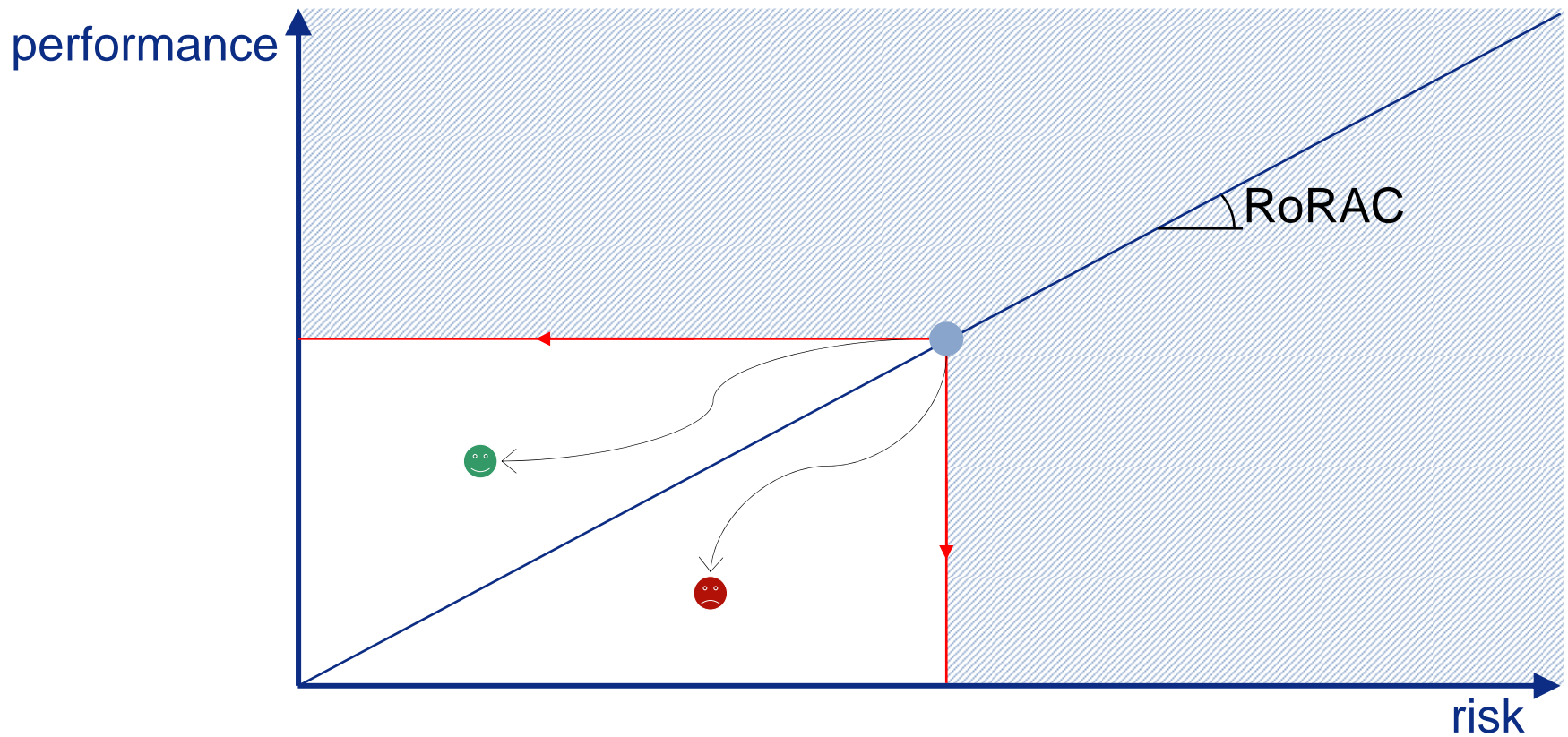
17 November 2008
Frank Cuypers

ADVISORY

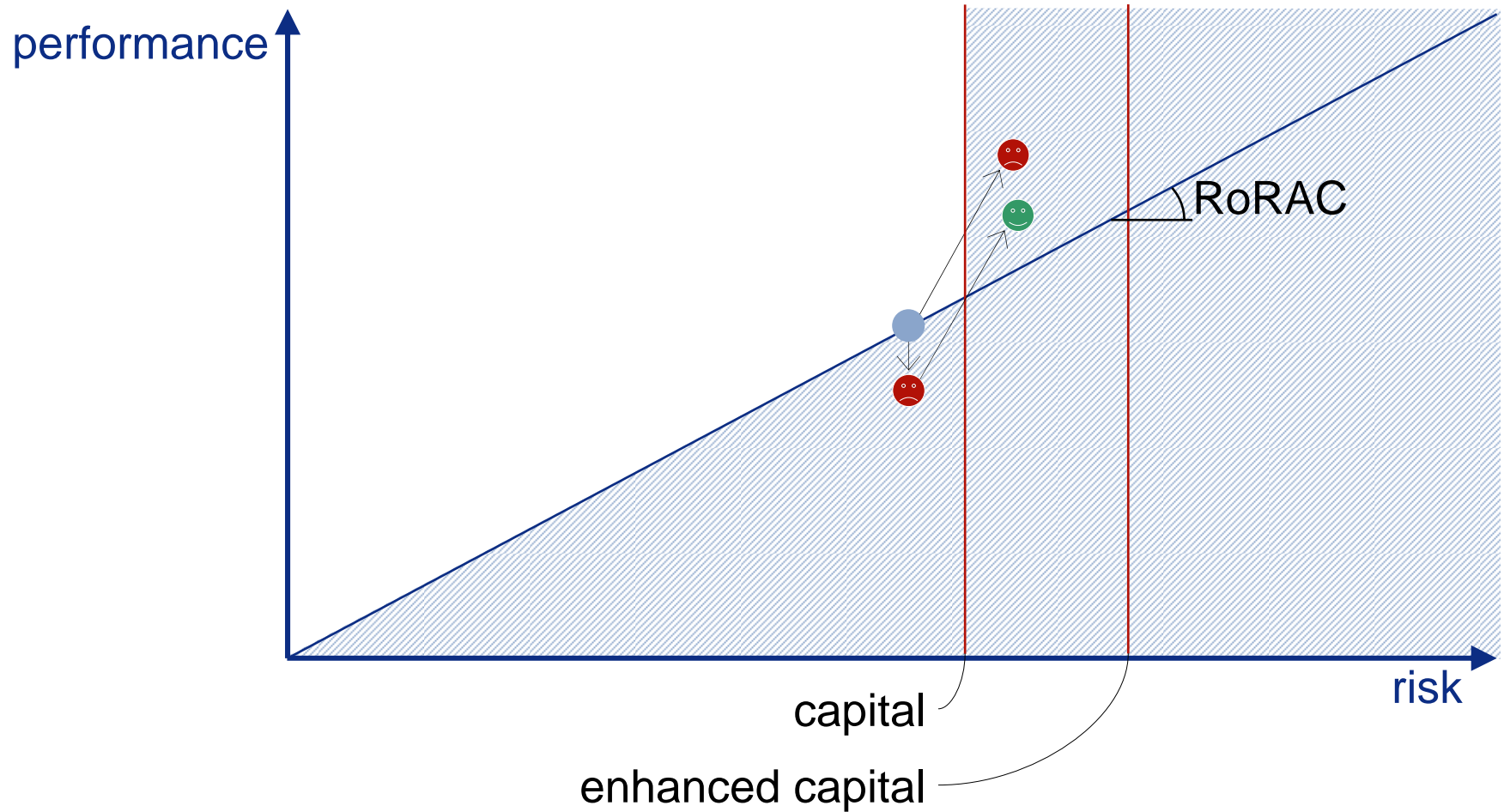
Performance, Risk and Capital



Value Added of Insurance



Value Added of Credit



Plan

Financial & actuarial engineering

Insurance linked securities

Financial vehicles for insurers

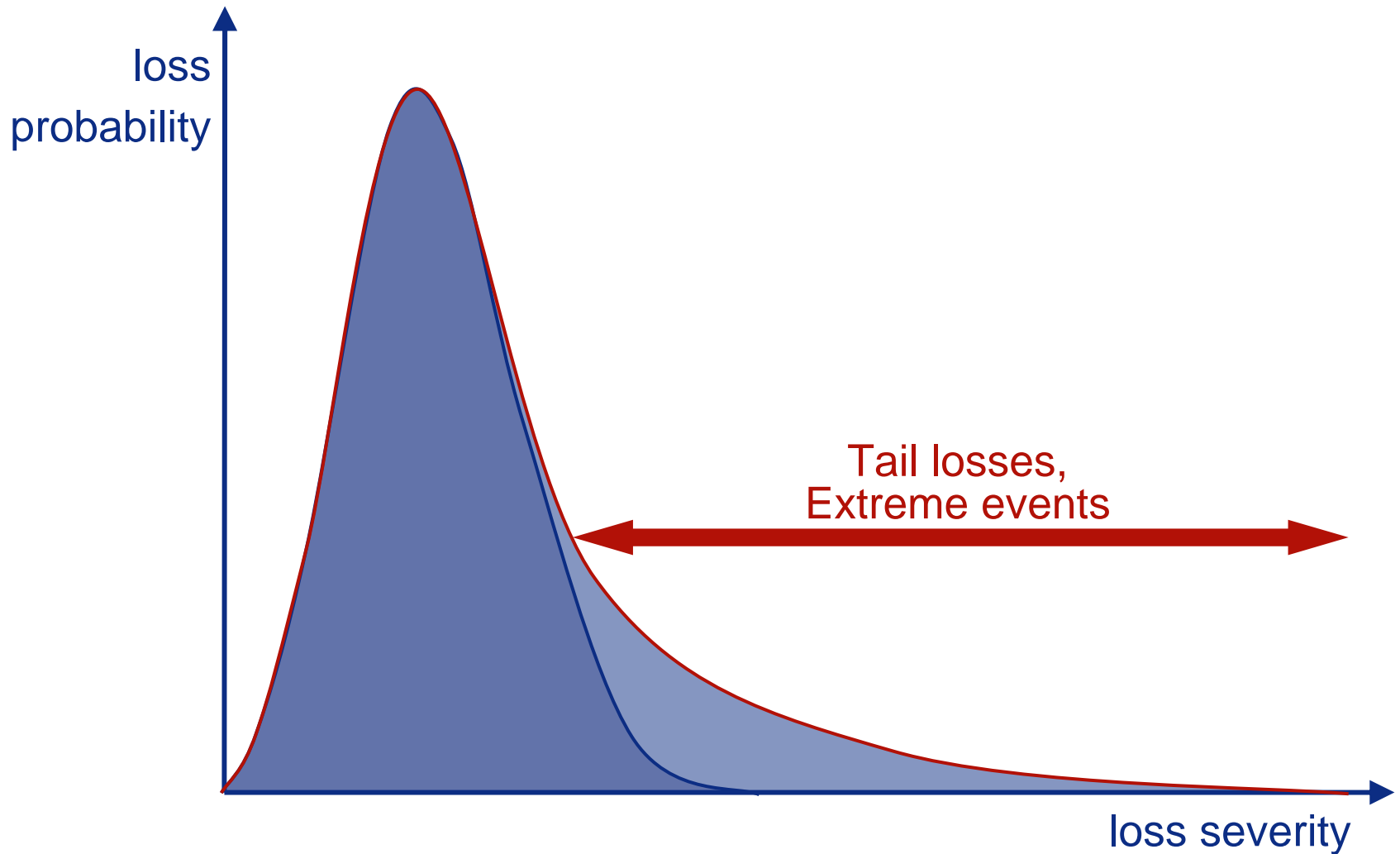
Financial & Actuarial Engineering

Similar Challenges

| | Financial Engineers | Actuarial Engineers |
|-----------------------------|---------------------|---------------------|
| Data availability | ✓ | ✗ |
| Time series analysis | ✓ | ✗ |
| Timeframes | short | ≥ 1 year |
| Reliance on rating agencies | ✓ | ✗ |
| Experience modelling | ✓ | ✓ |
| Extreme events | ✗ | ✓ |
| Risk measures | VaR | expected shortfall |
| Tail dependences | ✗ | ✓ |
| Exposure modelling | ✗ | ✓ |
| Innovation | ✓ | ✗ |

Financial & Actuarial Engineering

Extreme Events



Financial & Actuarial Engineering

Extreme Events



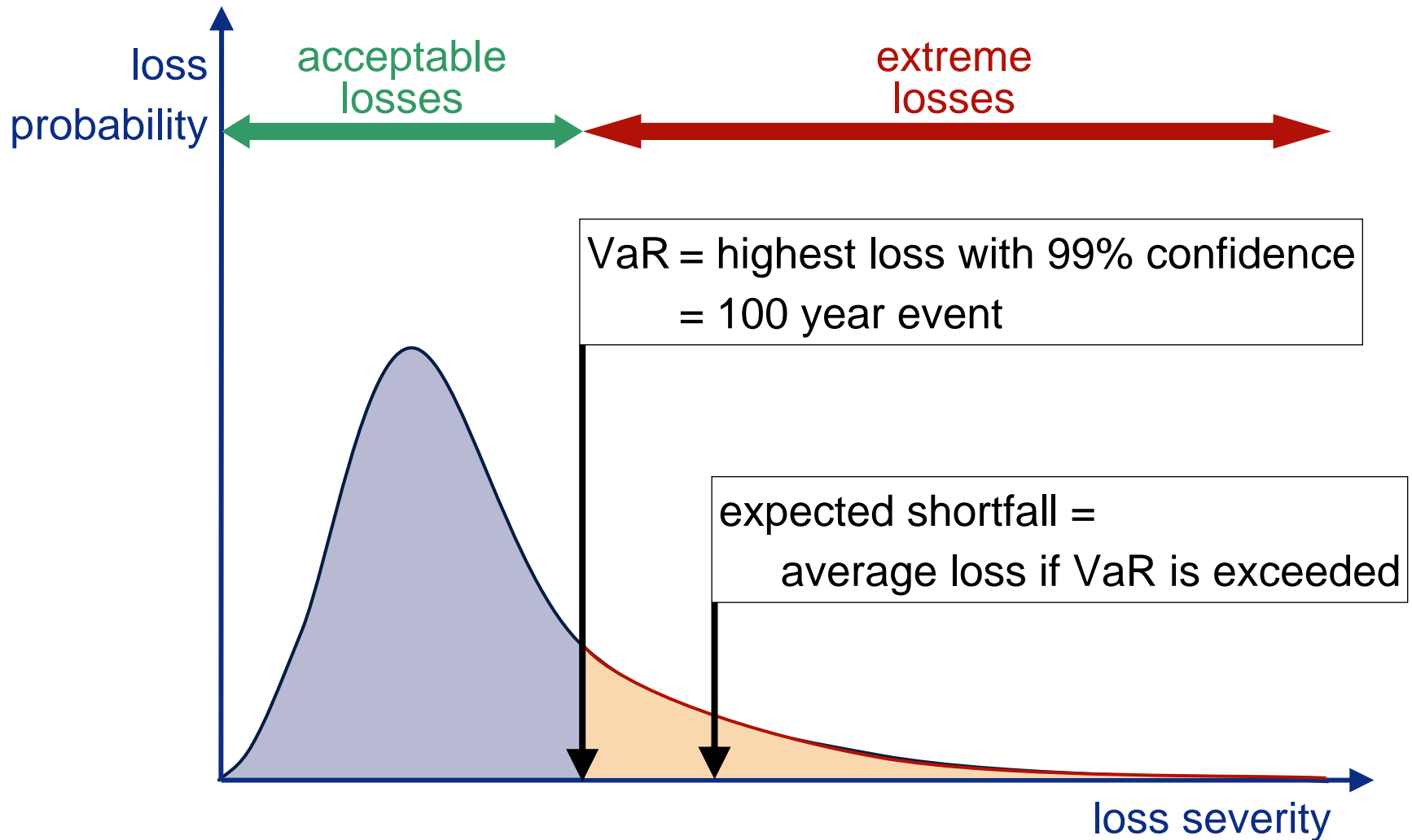
Financial & Actuarial Engineering

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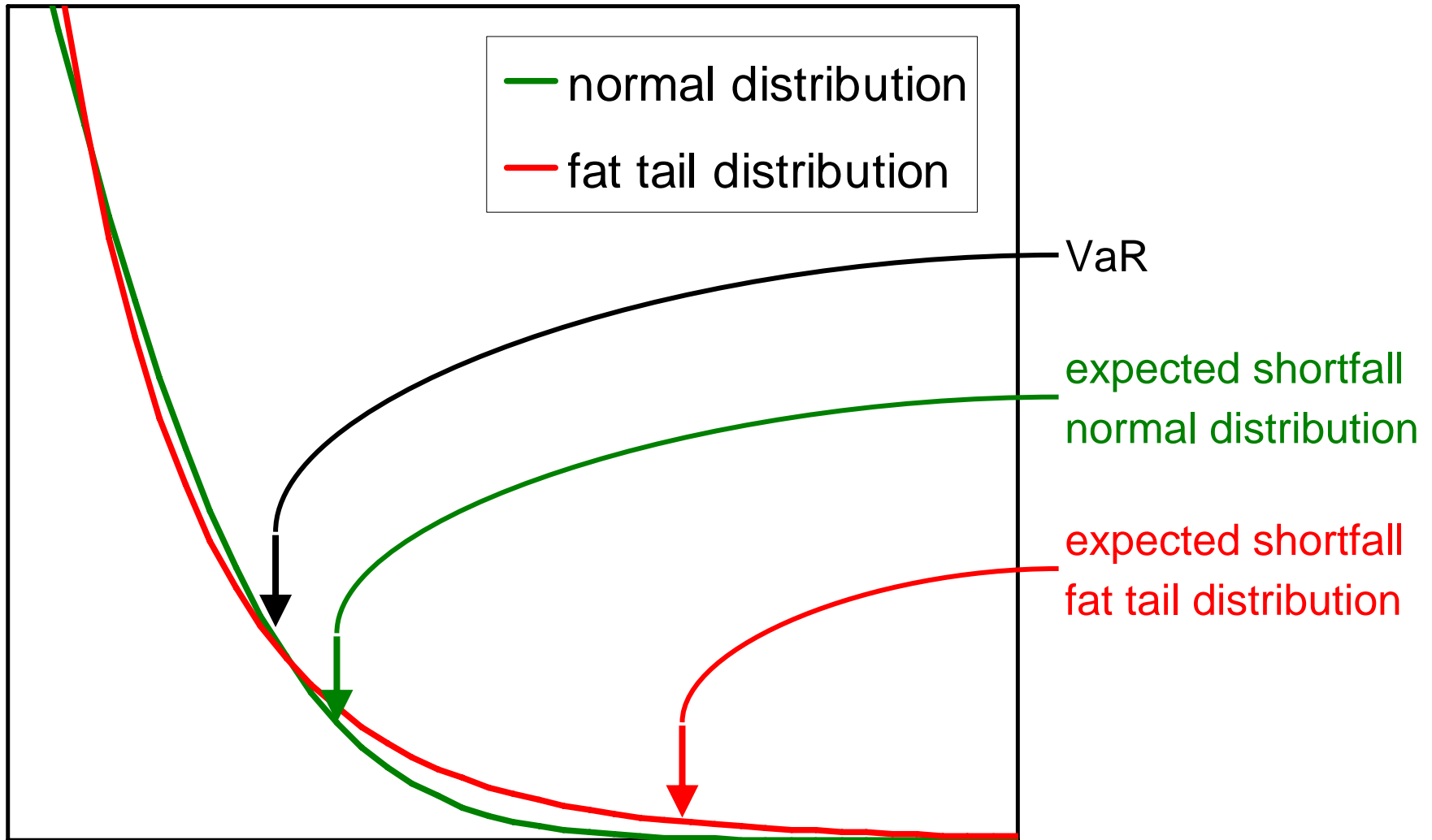
Financial & Actuarial Engineering

Risk Measures



Financial & Actuarial Engineering

Risk Measures



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Financial & Actuarial Engineering

Tail Dependencies

Kobe EQ

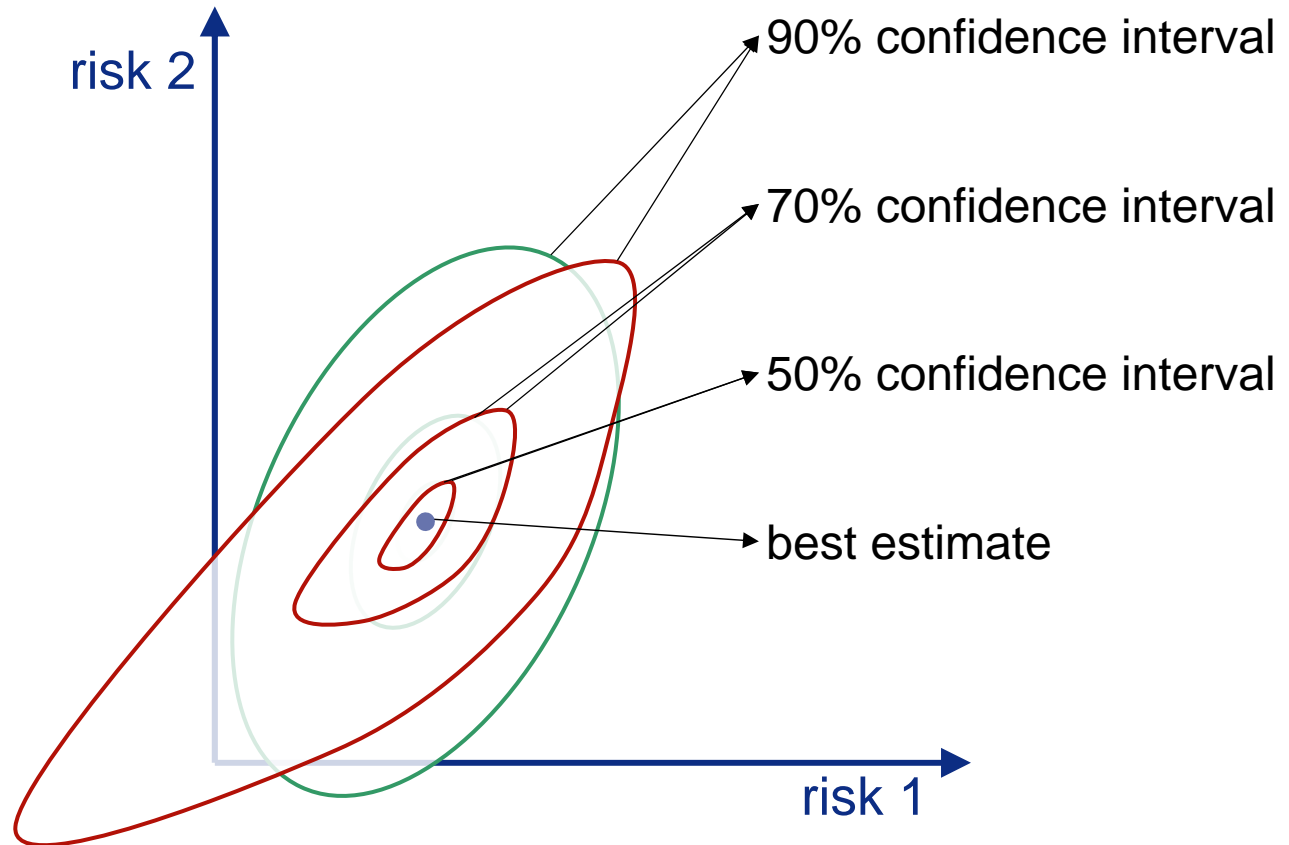
- Property
- Burglary
- Barings Bank

September 11

- Property
- Aviation
- BI
- Life
- Markets
- ...

Sub-prime

- ?

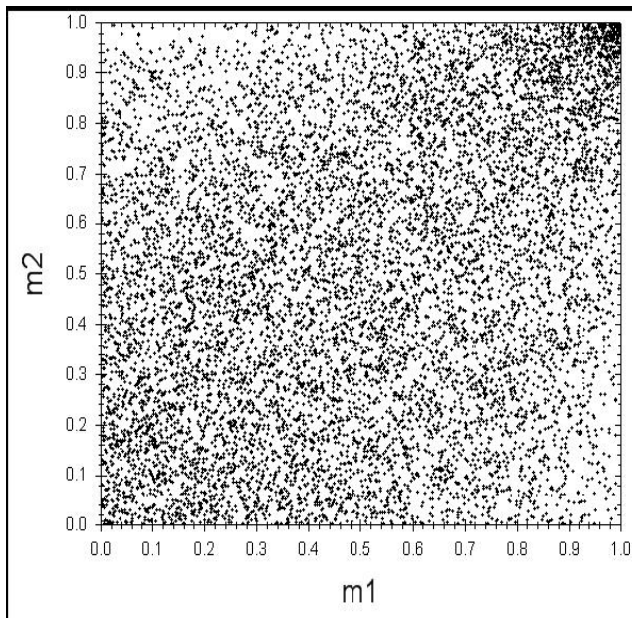


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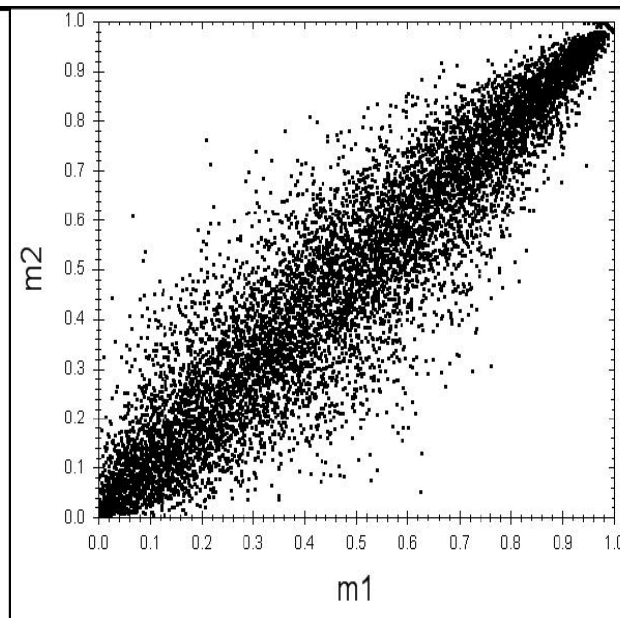
Tail Dependencies

Use copulas with realistic **tail dependence**

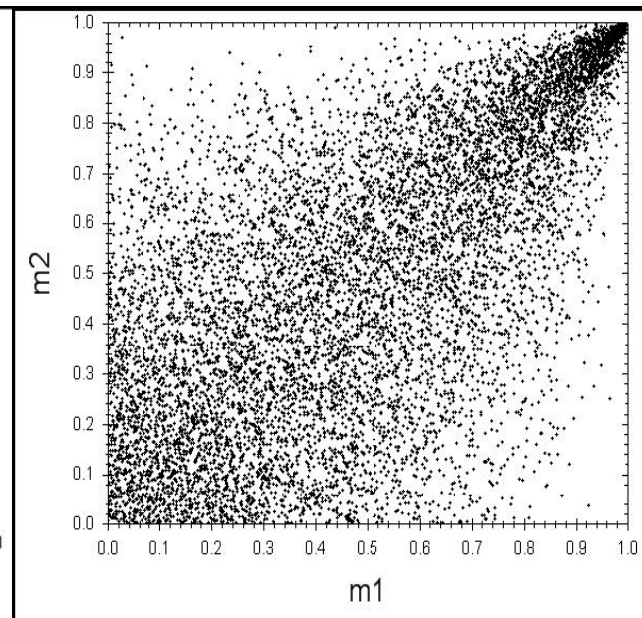
- Clayton, t-copula, grouped t-copula, ...
- Not Gauss copula !



almost independent



dependent
(Gauss)



tail dependent
(Clayton)

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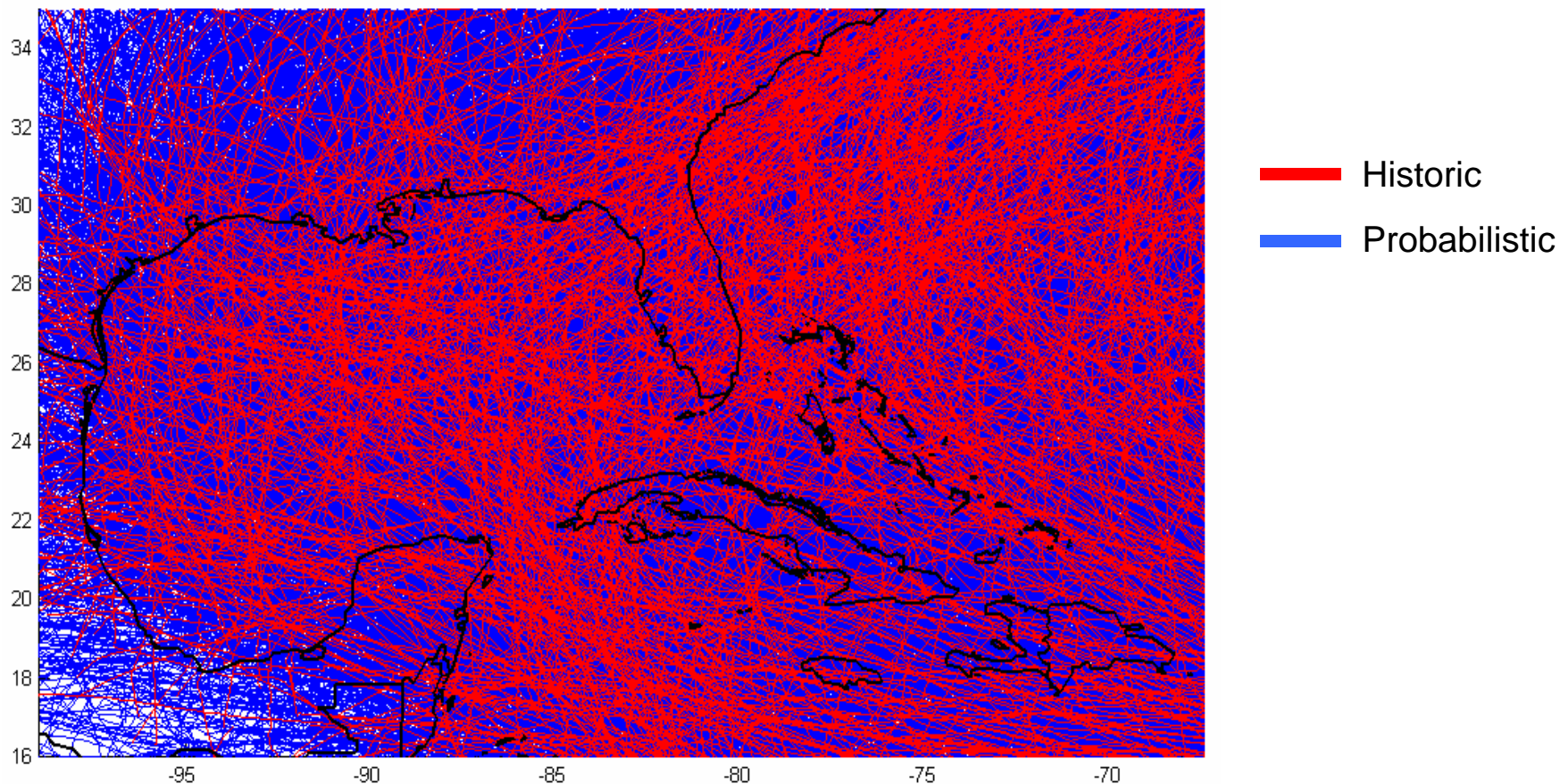
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Exposure modelling

Homeowners insurance requires simulating hurricanes



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Plan

Financial & actuarial engineering

Insurance linked securities

Financial vehicles for insurers

Plan

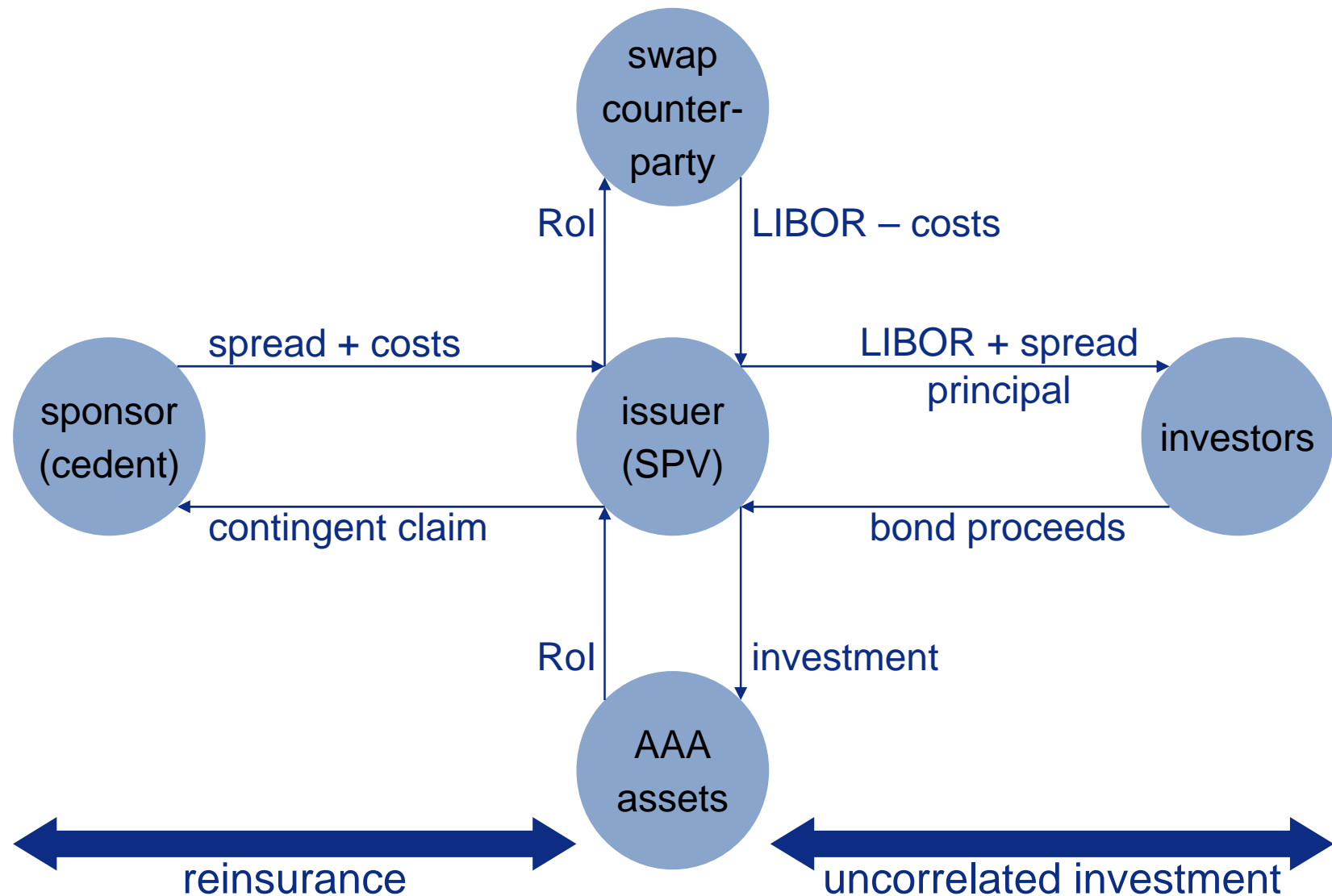
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Insurance linked securities

Financial vehicles for insurers

Insurance Linked Securities

Structure



Insurance Linked Securities

Investor Motivations

- Higher spreads than other fixed-income assets
- Low (no?) correlation to other fixed-income assets
- Low (no?) impact of adverse credit events

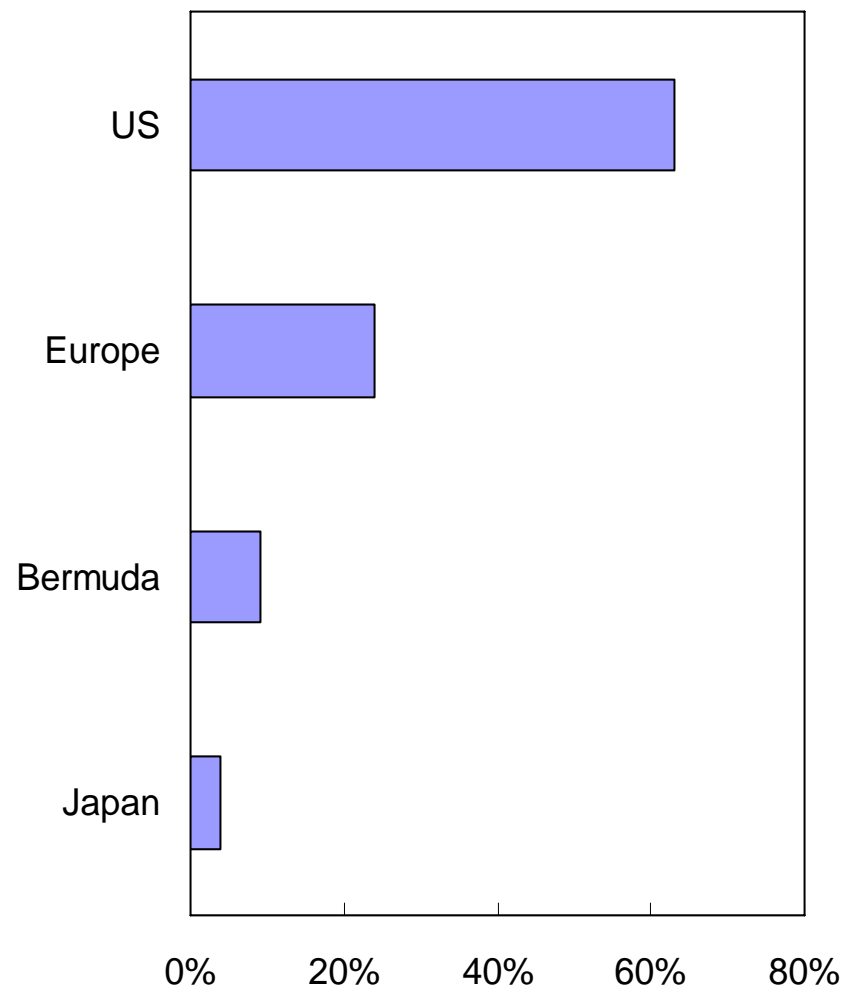
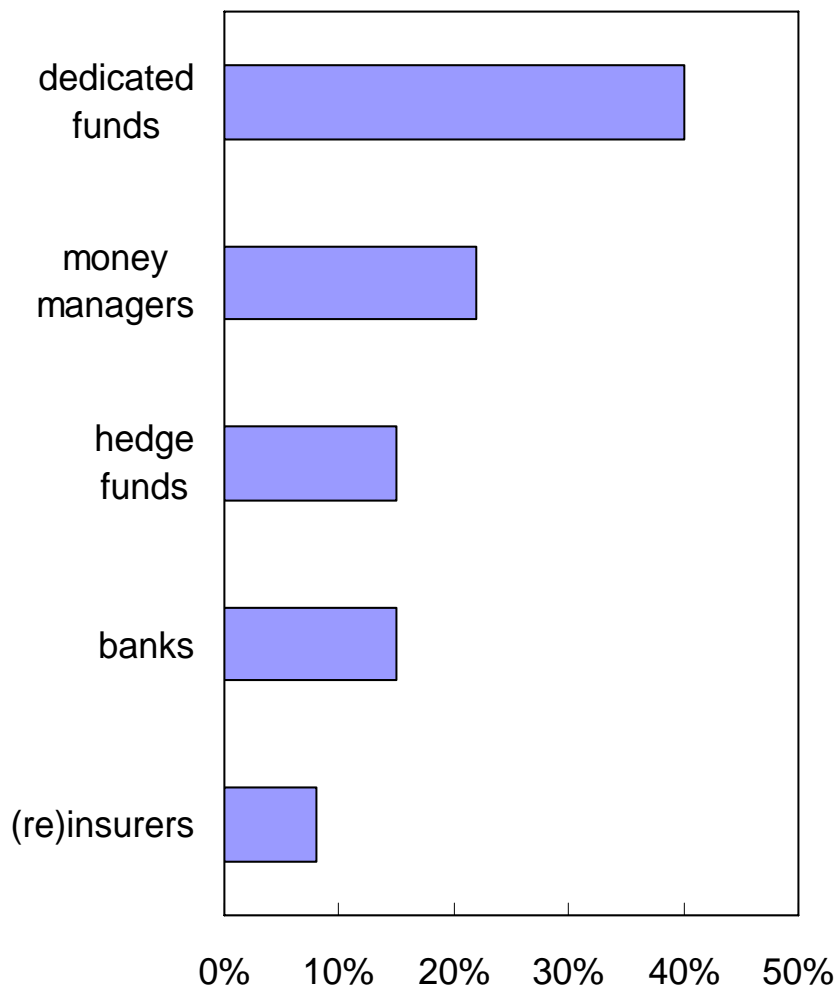
Insurance Linked Securities

Players

- **Sponsors:** Swiss Re, Hartford, Glacier Re, ...
- **Issuers:** WinCAT, Parametric Re, Pioneer, Shenandoah, ...
- **Structurers:** Swiss Re, Goldman Sachs, Aon, ... bankers' realm
- **Risk consultants:** AIR, RMS, EQE, Milliman, ... insurers' realm
- **Rating agencies:** Moody's, S&P, Fitch
- **Sales:** Swiss Re, Goldman Sachs, Aon, ... bankers' realm
- **2ndary trading:** Swiss Re, Goldman Sachs, UBS, Nymex, CME, ... bankers' realm
- **Investors:** mainly capital market players

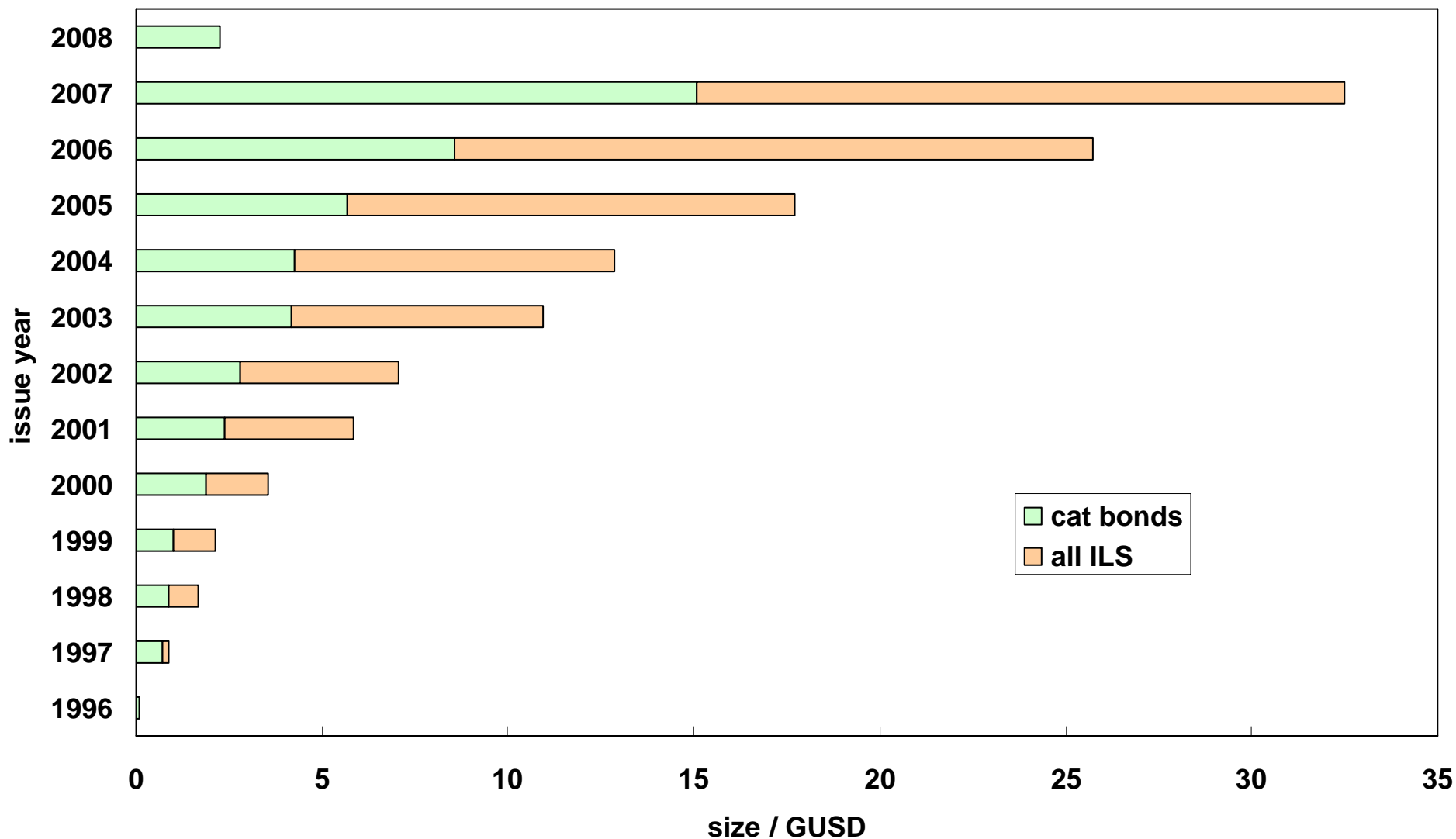
Insurance Linked Securities

Investor Segmentation



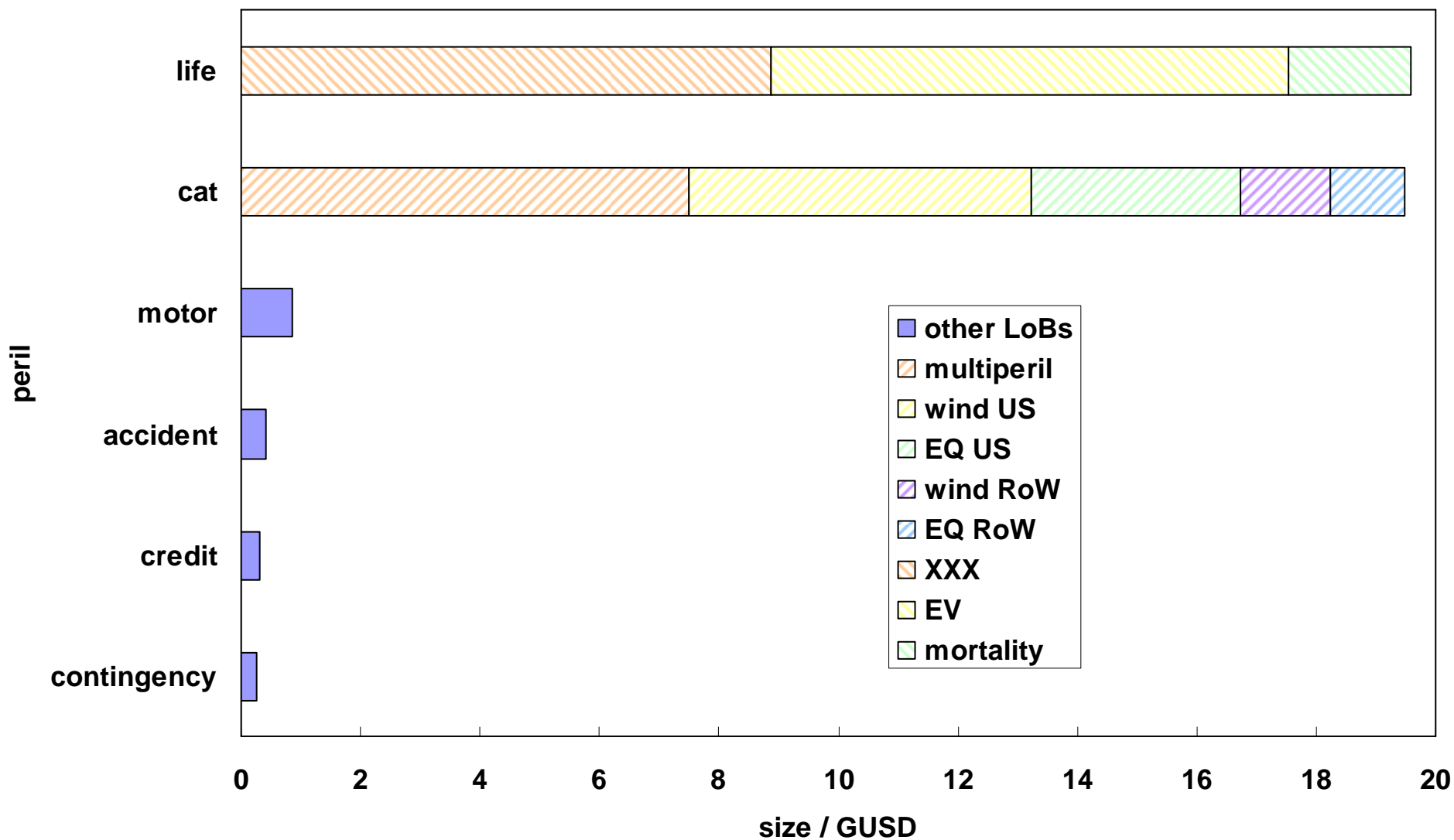
Insurance Linked Securities

Market Capacity



Insurance Linked Securities

Perils



Insurance Linked Securities

Market Potential

| | Market [GUSD] | ILS capacity [GUSD] | ILS capacity [%] |
|------------------|--------------------------|--------------------------------|-----------------------------|
| XXX | 60 | 9 | 15% |
| Cat | 200 | 20 | 10% |
| EV | 500 | 9 | 2% |
| motor | 500 | 1 | 0% |
| mortality | 5'000 | 2 | 0% |

Insurance Linked Securities

Perspectives

Short term

- Reduction of ceded capacity, because
 - soft phase of cycle makes traditional reinsurance more attractive
 - Swiss Re has less need, thanks to the Berkshire Hathaway QS
 - testing more alternative financial vehicles
- More XS layers & non-cat LoBs securitised

Long term

- Solvency II will boost
 - the securitisation of working layers & non-cat LoBs
 - the transition from risk to capital & liquidity management
- Spreads will further decrease
- Liquidity will increase & 2ndary trading dominate
- Alternative financial vehicles will grow & capital markets will increasingly assume the role of reinsurance

Plan

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Financial vehicles for insurers

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Insurance linked securities

Financial vehicles for insurers

Financial Vehicles

Sidecar

- Transaction with several parties (typically private equity, hedge funds)
- SPV retrocedes large **quota share** to investors
 - Insurer can start up new business
 - Investor has a predefined exit strategy
- Long due diligence

Financial Vehicles

Ultimate Net Loss contract (UNL)

- Transaction with one party (typically hedge fund)
- Investor deposits cash on blocked account
- **If certain conditions are fulfilled**
then insurer can withdraw
- ~ fully collateralised working XL w/o RI
- Long due diligence

Financial Vehicles

Contingent Capital

- Transaction with one party (typically investment bank, hedge fund)
- **If certain conditions are fulfilled** (nat cat, GDP, ...)
then investor provides insurer capital at favourable conditions

Financial Vehicles

Industry Loss Warranty (ILW)

- Transaction with one party (typically investment bank, hedge fund)
- **If industry loss index exceeds threshold**
then seller pays buyer
- Very fast & standard
- Volume ~ 5 GUSD ?

Financial Vehicles

Motivations

- Transferred risk
- Capital enhancement
- Regulatory-Accounting-Tax benefit
- Ceded margins
- Residual risks
- Flexibility

| | Effect | RAT benefit | Price | Residual risk | Time |
|---------------------------|---------------|-------------|------------------|---------------|--------------|
| ILS | risk transfer | depends | competitive | basis | 3 – 6 months |
| ILS shelf program | risk transfer | depends | very competitive | reduced basis | 2 – 3 weeks |
| sidecar | risk transfer | good | competitive | credit | 3 – 6 months |
| UNL | risk transfer | good | expensive | tail | 3 – 6 months |
| contingent capital | financing | weak | expensive | credit | 1 – 2 months |
| ILW | risk transfer | depends | volatile | basis, credit | 2 – 3 days |
| hybrid capital | financing | good | volatile | none? | 1 – 2 months |

Plan

Financial & actuarial engineering

Insurance linked securities

Financial vehicles for insurers

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavor to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

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