Catastrophe Analysis in A.M. Best Ratings October 2012

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### **Catastrophe Models**

- Important part of overall risk management strategy
  - not the sole risk management mechanism
  - AMB does not require multiple models or any particular model vendor
  - Do expect company "ownership" of catastrophe risk management including model output



## **Catastrophe Models**

- Management's ability to articulate:
  - rationale for reliance on particular model(s)
  - realistic scenarios
  - risk tolerance levels
  - use of models in underwriting process
  - understanding of model assumptions/sensitivity analysis
- > PML to surplus measures
  - $\cdot$  retention
  - gross PML multiples of surplus?



## **Beyond Catastrophe Model Output**

- Deterministic scenarios
  - geographic concentration
- Actual loss vs. model estimates
  - top 5 severe historical losses
- > TVAR analysis
- Zonal aggregates



# **Catastrophe Impact on Ratings**

- Modeled output of catastrophe exposure incorporated into Best Capital Adequacy Ratio (BCAR)
- Ability to absorb financial impact of an event:
  - appropriateness of reinsurance programs
  - "excess" capital
  - access to capital
  - willingness to recapitalize



# **BCAR - Catastrophe Model Impact**

#### Gross PML:

- · 1-in-100 year loss hurricane/wind
- 1-in-250 year loss earthquake

#### After-Tax Net PML:

- retention
- co-participation
- reinstatement premiums

#### Model results to include:

- LAE
- demand / storm surge
- fire following earthquakes
- "medium-term"
- world-wide results
- assessments guarantee funds/state wind plans

#### Catastrophe-Stress Test BCAR

### Keys to Strong Catastrophe Risk Management

### Data quality

- senior management's firm commitment
- proper coding of loss exposure
- auditing of exposure coding
- insurance to value
- Monitoring Exposure
  - monitoring exposures = frequent & consistent
  - aggregate loss exposure
  - potential concentration issues



### Keys to Strong Catastrophe Risk Management

# Controls

- aggregate limits established & communicated
- reinsurance program appropriate protection
- catastrophe management integrated into:
  - underwriting process
  - $\cdot$  culture of the organization
- Formalized/Documented risk tolerance



# **Post Event Analysis**

- Company retains exposures post-event
- Management's response to a significant catastrophe:
  - underwriting initiatives
  - claims response
  - reserving practices
  - historical responses of company
- Prospective impact on company's ERM practices



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