

The Perspective of the Ceding Company

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Outline

- Penn National Insurance Background
- How do we think about reinsurance?
- Reinsurance Needs
- Issues in buying reinsurance

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Penn National Insurance Background

- Regional writer
- 2011 Ranking U.S. P & C Writers = 102
- \$633 million in DWP, 60% commercial 40% personal
- Mostly small accounts
- \$480 million in surplus

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Penn National Insurance Background

- Mutual
- Independent agency writer
- Write personal in 8 states, commercial in 11, mostly Pennsylvania and south (no FL)
- PA is our biggest state (39% of DWP)
- Affiliation with Partners Mutual Insurance Company added WI and IA

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How do we think about reinsurance?

(Why do we buy it? How do we decide how much to buy?)

- Surplus protection
 - Property Cat
 - Risk retention policy
 - Primarily for hurricanes
 - Workers' Comp catastrophe (over \$20 million per occurrence)
- Earnings Stability
 - Multi-Line excess
 - Umbrella



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How do we think about reinsurance?

(Why do we buy it? How do we decide how much to buy?)

- Help with a specialty line or program
 - Fidelity and surety
 - Agents' Umbrella
 - Equipment breakdown
- Launching a new coverage
 - EPLI
 - Cyber coverage

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Reinsurance Needs

- Biggest Spend is for property catastrophe reinsurance
- Then multi-line excess of loss (all lines except Fidelity, Surety, and Umbrella)
 - Per Occurrence Casualty
 - Per Risk Property
- Umbrella
 - Commercial and a little Personal
 - Agents' E&O



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Reinsurance Needs

- Fidelity and surety
- Equipment breakdown
- Facultative
 - Property (above per occurrence treaty) – automatic fac
 - Miscellaneous Casualty
 - Treaty exclusions
 - Retention drop-downs



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Issues in buying reinsurance

- Broker vs. Direct
 - Property Cat is almost exclusively brokered
 - Broker is working for you
- Relationships
 - Long-term
 - Multiple

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Relationships

Uberrimae Fidei

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Relationships

Soc Et Tuum

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Issues in buying reinsurance

- Structures, e.g.:
 - Umbrella stand-alone or part of multi-line?
 - Separate structures by line of business (e.g. property, workers' comp)
- Contract wording
- Underwriting assistance

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Issues in buying reinsurance

- Data – the better, the better
- Pricing – how credible is your experience?
- Security
- Recoverables/Credit Risk

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Issues in buying reinsurance

- Services
 - Catastrophe modeling
 - ERM, capital modeling
 - Pricing Support
 - Claims consulting
 - Audits
 - Training
 - Alternative structures (cat bonds)
 - Market security analysis
 - Market intelligence

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"Funny, my company never had these problems until we hired an actuary."

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