CARe Presentation Reps & Warranty Reinsurers' Perspective

June 3-4, 2019 Rick Ramotar, FCAS, MAAA



Antitrust Notice

- The Casualty Actuarial Society is committed to adhering strictly to the letter and spirit of the antitrust laws. Seminars conducted under the auspices of the CAS are designed solely to provide a forum for the expression of various points of view on topics described in the programs or agendas for such meetings.
- Under no circumstances shall CAS seminars be used as a means for competing companies or firms to reach any understanding expressed or implied - that restricts competition or in any way impairs the ability of members to exercise independent business judgment regarding matters affecting competition.
- It is the responsibility of all seminar participants to be aware of antitrust regulations, to prevent any written or verbal discussions that appear to violate these laws, and to adhere in every respect to the CAS antitrust compliance policy.

Before we begin...

- Different words, Same thing
 - Transactional Liability = Transactional Risk Insurance = Reps & Warranties = Mergers & Acquisitions
- 1St Party cover
 - Essentially guarantee cover
- Deductibles
 - Typically 1% of Deal Price, but reduces after 1st year
- Usually 6 year terms
- Subject to Non-Disclosure Agreements



Source of reinsurance

- Some standalone
 - Coverholders/Large established carriers
- Usually packaged with other lines
 - Typically financial/professional lines
 - Difficult to exclude from package programs in current market
 - Usually small % of premium relative to total program
 - But grows very fast...



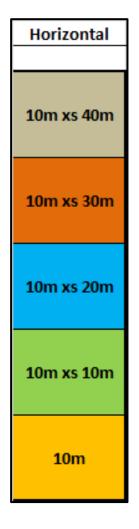
Let's talk reinsurance

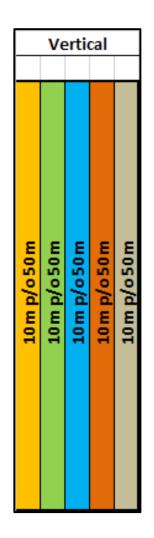
 Simply put: Large Limits are involved so need reinsurance to control risk/potential downside

- What type of reinsurance
 - Majority of business comes via Quota Share
 - Sharing of risk
 - But, it can be QS of excess layers
 - Excess of Loss / Aggregate covers
 - Less common but it may be coming....



Aggregation





- Horizontal
 - Multiple layers from different cedents
- Vertical
 - Multiple shares from various cedents
- Combo of both

As a result, reinsurers may have more exposure than primary companies

Control Aggregation

- The easy part
 - Can monitor which cedants are participating on which coverholders
- The hard part (or rather the unknowns)
 - Non-recurring business: every deal is new
 - Can only monitor aggregation after the business is written
 - May not even be possible if deal names are not provided with bordereau
- Know your cedents, their risk tolerances and appetites

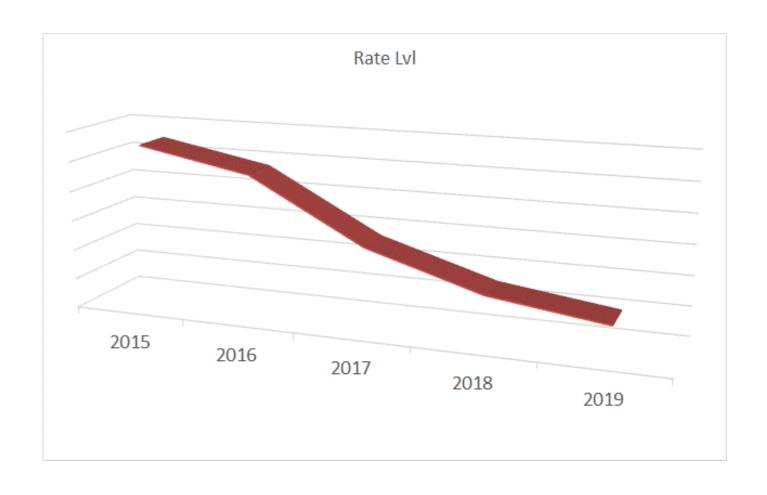
Let's talk Pricing - early days

- Niche Product
 - Few players: AIG, coverholders
- Healthy rates

- Tight terms
- Performance
 - Very good: LR in the 40's and lower



Rates going down





Business Growing Fast...

INCREASING USE OF R&W INSURANCE IN DEALS

SIGNIFICANT GROWTH IN NORTH AMERICA IN LAST 7 YEARS

North America Market Statistics for Marsh only 2017 \$8.83 billion in limits / 303 closed deals 350 \$10,000 2016 \$9,000 \$6.03 billion in limits / 212 closed deals 300 \$8,000 2015 \$4.26 billion in limits / 159 closed deals 250 \$7,000 2014 \$6,000 \$2.73 billion in limits / 130 closed deals 200 Limits Placed (\$ in millions) \$5,000 2013 -- Deal Volume \$1.34 billion in limits / 66 closed deals \$4,000 2012 \$3,000 100 . \$1.43 billion in limits / 51 closed deals \$2,000 2011 50 \$767 million in limits / 45 closed deals \$1,000 2010 \$387 million in limits / 25 closed deals 2010 2011 2012 2013 2014 2015 2016 2017



Development - short or long

- Market chatter is this has a short tail as claim will be made once 1st audit cycle is complete
 - 20% frequency
- Based on Swiss Re internal analysis, the average development is longer between 3 to 5 yrs
 - Given the rapid growth in this business and the length of development, losses have not caught up to premium

R&W -Other Pricing Aspects

- Non-Renewable business
- Market Pricing ROL based on what price would get the deal done
- Are all deals the same?
 - Industries, States, Countries
- Terms & Conditions are key drivers
 - Very different today than when product started
- How are excess layers being priced?
 - No credible increased limits factors



Tax Opinions

- Specific form of cover
 - Meant to cover tax treatment
 - Pricing is an issue
 - How does one price for tax risks
 - We're reinsurers, not tax experts
 - Bigger issue is potential for aggregation
 - Copy cat world
 - Multiple companies following the same tax advice could face similar issues if tax authorities rule against a particular tax treatment



Contingency Deals

- Meant to cover adverse development on a specific item preventing a deal from closing
 - Almost a facultative type cover
 - Could be anything: pollution, pension, underfunding, IP rights, liability/asset valuation
- Pricing is market driven
 - Very low rate on lines for high limits
 - Akin to taking a bet: "Pick a ROL and pray"
- Large Potential for aggregation



Key Take-Aways

- Still Green: Losses haven't caught up to premium
- Aggregation
- Market penetration increasing (Growth)
- Pricing / Rates going down
- Terms/Conditions expanding

Important to be realistic about this business and understand the risk



And Finally...

- It's not necessarily bad, it's just a mystery
 - Actuarial View: This product is still in its infancy
 - Losses have not caught to premium
 - Losses are also subject to Non-Disclosure Agreements
- Evolving product
 - Lots of benefits for buyers/sellers so not going away
 - Being involved → Gain experience/knowledge
- Be part of the market; but be realistic
 - Knowledge → power to make better decisions and inform your company decision makers

Casualty Actuarial Society 4350 North Fairfax Drive, Suite 250 Arlington, Virginia 22203

www.casact.org

