# Commercial Auto Product Management Opportunities Using Predictive Modeling

Gary C. Wang, FCAS, MAAA March 10, 2009 2009 CAS RPM Seminar Las Vegas, NV



#### E&S/SPECIALTY MARKET REPORT: COMMERCIAL AUTO & TRUCKING

ROAD WARRIORS

## Premiums Head South, Buyers' Market Emerges For Truckers

Carriers try to stay in the driver's seat with predictive modeling and targeted pricing

National Underwriter, July 16, 2007



#### In the News

- Transportation Insurance Numbers Point To Steady Declines
  - Excess capacity
  - Pursuit of premium volume
  - Largest decreases seen in insuring general trucking operations

NU Online News Service, Nov. 21, 2008



#### Why Commercial Auto?

- Many Rating Plan Factors
- Best Exposure Data
- Most External Data Opportunities

  - VIN
  - MVR
  - Credit
- Parallels/Lessons from Personal Auto
- Best Opportunity for Biggest Improvement



### Commercial Auto Background

- Trucks, Tractors, and Trailers rating based on:
  - Primary rating factors based on
    - Size (Gross Vehicle or Cargo Weight)
    - Use (Service, Retail, Commercial)
    - Radius of Operations (<50 miles, 50-200, > 200)
  - Secondary Factors by Industry
  - Fleet vs. Non-Fleet (5 or more powered units)
  - Physical Damage by Age and Original Cost New



#### 5. NON-FLEET PRIMARY CLASSIFICATIONS - RATING FACTORS AND STATISTICAL CODES

		] [	Radius Class					
Size	Business Use		Local		Intermediate		Long Distance	
Class	Class		Up to	50 Miles	51 to 200 Miles		Over 200 Miles	
			Liability	Phys. Dam.	Liability	Phys. Dam.	Liability	Phys. Dam.
	Service	Factor	1.00	1.00	1.05	1.05	1.15	1.10
		Code	011	011	010	010	013	013
Light	Retail	Factor	1.60	1.20	1.60	1.30	1.70	1.65
Trucks		Code	021	021	021	020	023	023
(0 - 10,000 lbs.	Commercial	Factor	1.30	1.15	1.40	1.25	1.60	1.70
G.V.W.)		Code	031	031	030	030	033	033
					Zone Rated			
	Service	Factor	1.05	0.85	1.10	0.95	0.95	0.95
		Code	211	211	210	210	213	213
Medium	Retail	Factor	1.65	1.00	1.65	1.00	0.95	0.95
Trucks		Code	221	221	220	220	223	223
(10,001 - 20,000	Commercial	Factor	1.35	0.95	1.35	0.95	0.95	0.95
lbs. G.V.W.)		Code	231	231	230	230	233	233
		-		-		•		•
	Service	Factor	1.10	0.75	1.20	0.80	1.00	1.00
		Code	311	311	310	310	313	313
Heavy	Retail	Factor	1.70	1.15	1.70	1.25	1.00	1.00
Trucks		Code	321	321	320	320	323	323
(20,001 - 45,000	Commercial	Factor	1.80	1.00	2.00	1.10	1.00	1.00
lbs. G.V.W.)		Code	331	331	330	330	333	333

### Example Secondary Factors

	Second	dary
Classification	Factor	Code
a. Building Commercial	-0.05	81
b. Building Private Dwellings	-0.05	82
c. Electrical, Plumbing, Masonry, Plaste	ring and	
Other Repair or Service	-0.05	83
d. Excavating	-0.05	84
e. Street and Road	-0.05	85
f. All Other	-0.05	89
Not Otherwise Specified Secondary Fac	ctors	
a. Logging and Lumbering	0.00	91
b. All Other	0.00	99



### Commercial Auto Background

- Private Passenger Type (PPT) rating based on:
  - Liability on territory and limit only
  - Physical Damage by Age and Original Cost New (Not Symbol!)
  - Only Limited Driver Rating



### Example PPT Factors

#### **Operator Experience Factor**

No operator licensed less than 5 years	0.75
Operator licensed less than 5 years	1.40
not owner or principal operator	
Owner or principal operator licensed	2.00
less than 5 years	

#### **Use Factor**

Not driven to work or school	0.00
To or from work less than 15 miles	0.15
To or from work 15 or more miles	0.25



#### Commercial Auto Class Problems

- Primary Class Factors Hard to Verify
  - Weight
  - Radius
  - Use
- Secondary Factors Useless & Unused
- Better Groupings Exist (ICC, SIC)
- Fleet Definition not Scientific or Uniform
- Tainted Industry Relativities (GIGO)
- Physical Damage Rated on Age & Cost New
  - Rarely Verified
  - No Symbol Rating



#### Other Commercial Auto Issues

- Trucks vs. Cars Rating
- No Reflection of Personal Use
- No Rating of Drivers/MVRs
  - Driver Age
  - Violations
  - Accidents
  - Driver Restrictions
- No Insured Characteristics in Rating
- SEVERE Adverse Selection vs. Personal Auto



### Commercial Auto Pricing Today

- Tiered LCMs
  - By Statutory Company
  - By Vehicle Type and Coverage
  - By Territory
- Some Independent PCFs and SCFs
- Some SIC and Package Mods
- Premium Discounts
- Simplified Experience Rating



#### Key Trends

#### KEY TRENDS

## What's Happening In The Market?

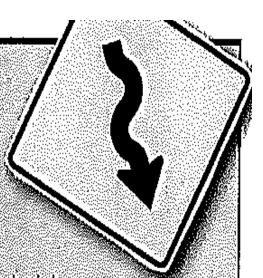
Among the highlights in the commercial auto and trucking market cited by those placing such risks:

- BUYERS' MARKET—with prices falling for most risks despite the countervalling trends noted below.
- LOOKING AHEAD—with carriers increasingly using predictive modeling to more aggressively price better risks.
- TAKING NEXT EXIT—with a number of carriers getting out of a line of business that they could not write profitably.

- BETTER SAFE THAN SORRY—with carriers more proactive in loss prevention and mitigation to help truckers become more safety conscious.
- MARKET PURGE—with a considerable drop over the past five years in the 100-plus carriers that used to write truck insurance.

National Underwriter July 16, 2007





### Enhancing the Current Class Plan

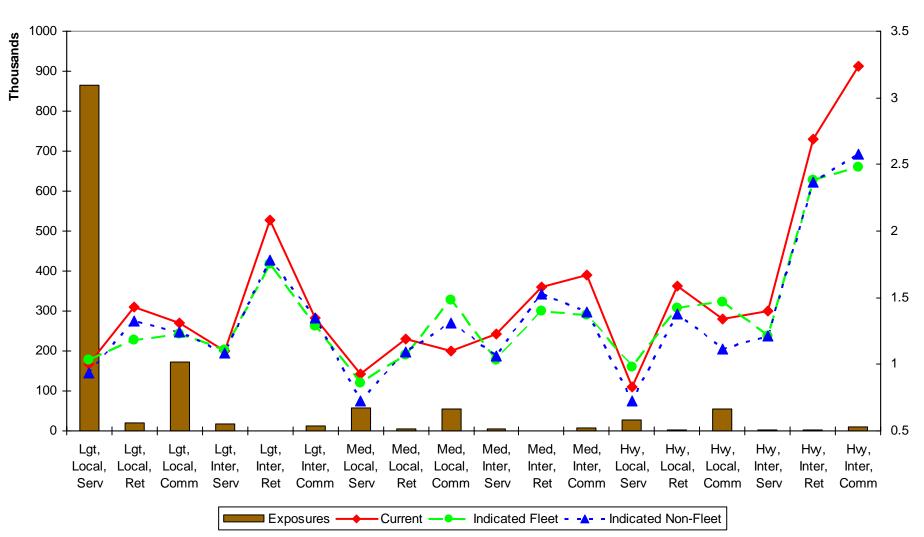


### Potential Enhancements to the Current Rating Plan

- ICC Weight Classes
- Rethink "Fleet" Factors
  - Number of Vehicles/Drivers
- SIC-based Use and Secondary Factors
- Different Radii or Annual Mileage
- New Territory Definitions
- Package Modification Factors



#### BI/PD Class Factors



### ICC Weight Classes

#### **Truck Class Definitions**



<u>Commercial Light Duty Trucks</u> - Examples: Minivan, Utility Van, Multi-Purpose, Pickup, Mini-Bus, Step Van. Where the Gross Vehicle Weight is:

Class 1 (Gvw 0 - 6000)

Class 2 (Gvw 6001 - 10000)

Class 3 (Gvw 10001 - 14000)



<u>Medium Duty Trucks</u> - Examples: City Delivery, Large Walk-in, Bucket, Landscaping.

Where the Gross Vehicle Weight is:

Class 4 (Gvw 14001 - 16000)

Class 5 (Gvw 16001 - 19500)

Class 6 (Gvw 19501 - 26000)



<u>Heavy Duty Trucks</u> - Examples: Refuse, Tow, City Bus, Furniture, Conventional, COE, Fuel, Fire Engine, Refrigerated, Dump, Cement. Where the Gross Vehicle Weight is:

Class 7 (Gvw 26001 - 33001)

Class 8 (Gvw 33001 - 150000)



### UCC Forms and Usage-Based Rating

SD EForm - 1810 V1

Complete and use the button at the end to print for mailing.

HELP



445 East Capitol Avenue

Pierre, SD 57501-3185

#### INDIVIDUAL VEHICLE MILEAGE AND FUEL REPORT

(IRP AND IFTA VEHICLES ONLY)

SEE INSTRUCTIONS ON REVERSE SIDE

oor ( ober	Inst Vehicle of Unit Number		Power Unit Fleet Number		Fuel Type		Name (Fiel F	Sec/IDP Registrant/Other)		Date-org(s) Name
			MILAGET	NEORMATION			FUEL INFORMATION TEIP INFO		ORMATION	
Т	Tre-Dune	Highways Used	Jurio School Manue	Beginning Odonister	Birdag Odometer	Saturáctico Máles	Chilona Received	Vendor Hame	Origin	Destination
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#### Indicated SIC Relativities

			On-Balance
SIC 3	Description	<b>Exposure</b>	Relativity
171X	Plumbing/HVAC	37,542	0.950
173X	<b>Electrical Contractors</b>	36,629	0.920
175X	Carpentry	32,404	0.973
179X	Misc. Contractors	23,829	1.058
27XX	Printing/Publishing	16,005	1.050
35XX (o/t 357)	Industrial Machinery	19,753	0.940
507X	Hardware Wholesaler	10,866	0.852
514X	Grocery Wholesaler	16,486	1.09
571X	Home Furnishings	11,795	0.975
581X	Restaurants	12,239	0.921
59XX	Misc. Retail	38,818	0.907
64XX	Insurance Agents	13,209	1.031
65XX	Real Estate	30,856	1.030
721X	Laundry/Dry Cleaning	13,341	1.25
734X	<b>Building Services</b>	19,012	1.08
737X	Computer Services	16,663	1.03
76XX	Misc. Repair Services	15,425	0.95
80XX	Health Services	18,607	0.927
87XX	Eng. & Mgt. Services	80,160	1.068



### SIC Relativities

#### SIC Rating Factors

Factors	Descriptions
0.85	Veterinary Services
1.10	Lawn and Garden
1.05	Plumbing, Heating, Air Conditioning
0.95	Electrical Work
0.85	Plastering, Drywall and Installation
1.10	Terrazzo, Tile, Marble, Mosaic Work
0.85	Roofing, Siding and Sheet Metal
0.90	Commercial Printing
0.85	Retail Nurseries and Garden Stores
0.85	Auto and Home Supply Stores
1.10	Furniture Stores
0.90	Non Residential Building Operators
0.90	Real Estate: Offices
0.90	Real Estate: Retail Centers
0.90	Real Estate: Industrial Parks
0.90	Real Estate: Warehouse
	0.85 1.10 1.05 0.95 0.85 1.10 0.85 0.85 0.85 1.10 0.90 0.90 0.90

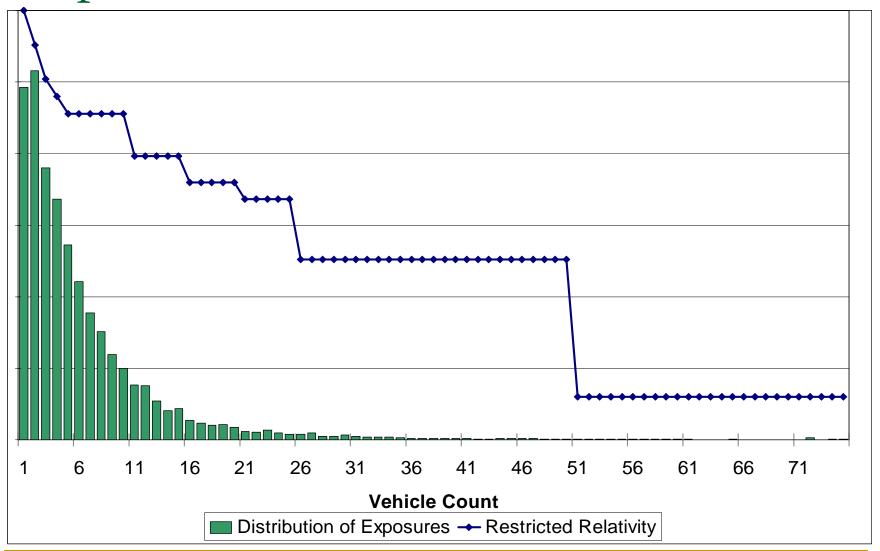
### Cargo/Trailer Combinations

- Flatbed
  - Steel
  - Pipe
  - Building Materials
  - Other
- Dry Van
  - Carpet/Garment
  - Food
  - Alcohol/Tobacco
  - Moving & Storage
  - Less Than Trailer Load (LTL)
  - Other

- Tanker
  - Food Grade
  - Petroleum Products
  - Chemical
  - Haz Mat
- Refrigerated Box
  - Produce
  - Seafood
  - Alcohol/Tobacco
  - Other

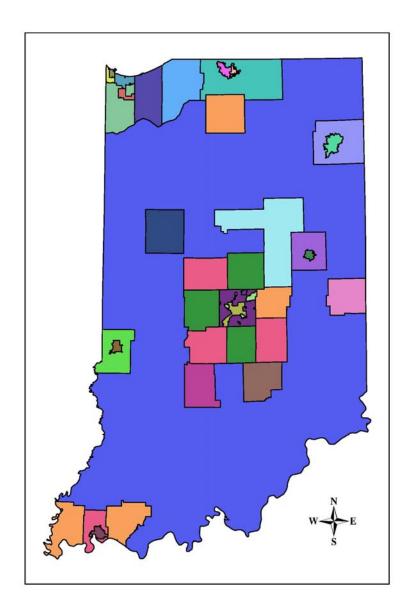


### Impact of Number of Vehicles





### Territory Refinement





### Package Discounts

#### **★G. PACKAGE DISCOUNTS**

The following discounts apply to Commercial Auto premium when written in conjunction with the following Businessowners products.

Wholesale Distribution Industry	15.0%
Artisan Contractor Industry	5.0
Restaurants	5.0
Retail and Service Industry	5.0
Habitational	5.0
Commercial Real Estate	5.0
Manufacturing Industry Businessowners Policy	5.0
Auto Service and Repair	5.0

The following discounts apply to Commercial Auto Premium when written in conjunction with the following Sentinel Program:

Wholesale Distribution Industry 15.0%



"...and now for something completely different..."

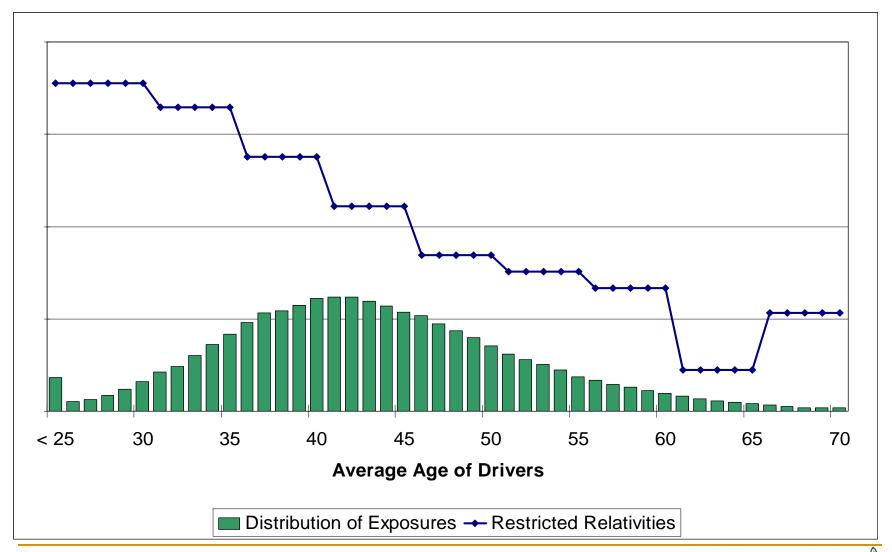


#### Additional Commercial Auto Solutions

- Driver Rating
  - Age
  - Restrictions
- Private Passenger Type Vehicle Characteristics/Symbols
- Underwriting Scorecards (Credit, Owners, etc.)
- Safety Devices
- Loss Control Survey Information



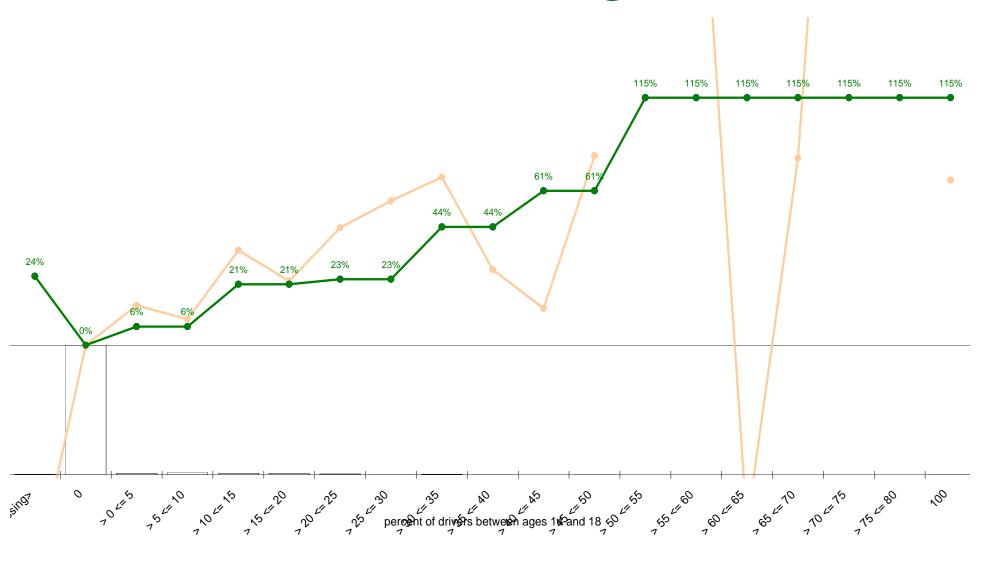
### Impact of Average Driver Age





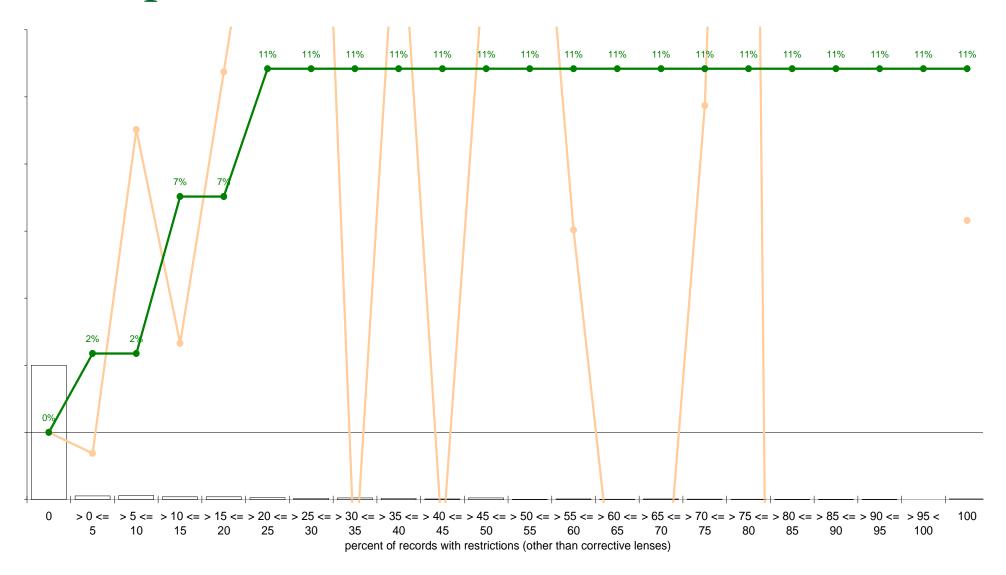
### Youthful Driver Surcharges

Oneway relativities — Approx 95% confidence interval



Unsmoothed estimate Smoothed estimate

### Impact of Driver Restrictions



### CA Scorecard Example

#### **Accidents per Driver**

Accidents/ Driver	Score Points
0%	40
Up to 20%	25
21-40%	15
40-80%	10
More than 80%	0

#### **Moving Violations per Drive**

Moving Violations/ Driver	Score Points
Up to 20%	75
21-40%	50
41-60%	25
More than 60%	0

#### **Credit Score**

Credit Score	Score Points
A	75
M	20
NS	40
S	125
U	0

#### **Average Driver Age**

Average Driver	Score
Age	Points
25 & Under	50
26-30	35
31-35	20
36-40	40
41-45	60
46-50	75
51-55	85
56-60	90
61-65	95
66-70	100
70 & over	0

#### **Number of Vehicles**

# of Vehicles	Score Points		
0-4	0		
5-10	25		
11-15	30		
16-20	40		
21-25	45		
26-50	80		
Over 50	125		

#### **MVR No-Hits per Driver**

MVRs w/ "No Hit"/ Total Drivers	Score Points		
0%	35		
Up to 10%	15		
More than 10%	0		



### CA Scorecard Example

<b>Total Points</b>	Relativity
751-800	0.50
700-750	0.60
651-700	0.75
600-650	0.84
551-600	0.92
500-550	1.00
451-500	1.20
400-550	1.35
351-400	1.50
300-350	1.70
251-300	2.00
200-250	2.25



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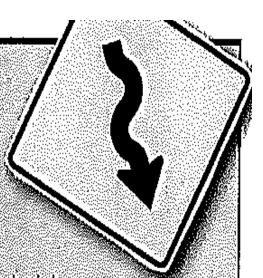
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#### Impact of Loss Prevention Devices



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Welcome to DriveCam, a Driver Risk Management Company

Subscribe to the DriveCam Newsletter: Sign Up

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#### Case Studies

Third party logistics company selects DriveCam to help ensure customer quality

Committed to honesty, integrity, and superior service, Howard Tenens - one of the largest privately owned third party logistics management groups in the UK - wanted to ensure its high standards as an organization were transferred to the contractors who transport goods for customers on Howard Tenens' behalf.

DriveCam increases operator and passenger safety, reduces insurance costs



#### Predict and prevent risky driving behaviors and save lives with DriveCam.

Risky driving is a global problem resulting in needless accidents, serious injuries and deaths each year. The statistics are staggering: Crash costs of a half-trillion USD, 1.2 million fatalities and 50 million injuries worldwide.

#### New Drivecam Technical Support Level 1:

1-866-910-0403



#### Fleet Solutions

<u>Driver Risk Management |</u>
<u>Case Studies</u>



Overview | Keep Me Informed



#### Insurance Partners

Insurance Partners | Benefits | How to Become a Partner



News and Events

### Loss Control Survey as Scorecard Input

	Core Section	Questions	Points	# of N/A
1.	Frequency and Severity Trends	3	10	0
2.	Loss Prevention Direction	13	41	1
3.	Substance Abuse	1	4	150 VP 130
4.	Accident Investigation	2	6	0
5.	Claims Management	3	12	0
6.	Emergency Response	5	11	1
7.	Regulatory Compliance	14	21	6
8.	Liability	4	7	2
9.	Motor Vehicle	4	14	0
10.	Ergonomics	4	2	2
	TOTALS	53	128	12

S	upplemental Section	Applicable Sections	Questions	Points	# of N/A
A.	Construction		20	50	5
B.	Distribution		6		
C.	Health Care		6		
D.	Quarries		12		
E.	Service Companies		4		
F.	Transportation		7		
	TOTALS		20	50	5



### Key Players

The Hartford model uses traditional factors such as motor-vehicle records, prior loss history and the company's financial standing.

"Although many of these characteristics were used in underwriting in the past, multivariate analysis allows us to apply pricing in a more systematic and consistent way," he said.

#### MARKET UPDATE

#### Progressive Group Announces Enhanced Coverage For Truckers

HE PROGRESSIVE GROUP of Insurance Companies last week announced coverage enhancement options for the commercial trucking market.

Coverage enhancements that are available immediately to independent agents representing Progressive include:

- ➤ 500-mile radius on liability.
- Comprehensive and seasonal coverage for all vehicles.
- ➤ Single physical damage deductible for all covered vehicles.

The Mayfield Village, Ohio-based carrier said that "these coverage improvements mark the beginning of an overall expansion of Progressive's truck program," promising additional "enhanced" and "customizable" commercial auto coverage options in the coming months.

For more information, independent agents can go to www.commercialauto.progressive.com. III



### Commercial Auto Pricing - Progressive

- Body Type
- Vehicle Use/Industry
- Detailed Weight Classes
- Detailed Territories
- Personal Use Surcharge
- Renewal Discount
- Paid in Full Discount
- More Robust Schedule Rating
  - Credit
  - Driver MVR Scoring
- Independent Experience Rating Plan



### CA Scorecard Example - Hartford

Company Rates applicable to Sentinel Insurance Company, LTD only:

Based on the following risk characteristics:

- MVR Information
- 2. Average Driver Age
- 3. Youthful Composition
- 4. Length of Credit History.
- Total Number of Trades
- Percentage of Balance Overdue of All Trades
- 7. Total Balance of Regular Trades
- Number of Public Records / Collections
- 9. Amount of Judgment
- Average Number of Days Balance Overdue in the Past 3 Months
- 11. Number of Inquiries in the Past 9 Months
- 12. Years in Business (when financial information is not available)
- 13. Industry Classification
- 14. Percentage of TTT Power Units
- 15. Prior 3-Year Loss Frequency by Size of Risks
- 16. Other risk-specific characteristics that are not contemplated above

use the applicable tier factor as a final step prior to rounding to determine the final rates.



### CA Scorecard Example - Hartford

Tier	Factor	Tier	Factor	 Tier	Factor
1	0.40	18	0.81	 35	1.66
2	0.42	19	0.85	36	1.73
3	0.43	20	0.89	37	1.81
4	0.45	21	0.92	 38	1.88
5	0.47	22	0.96	39	1.96
6	0.49	23	1.00	40	2.05
7	0.51	24	1.05	41	2.13
8	0.54	25	1.09	42	2.23
9	0.56	26	1.14	 43	2.32
10	0.58	27	1.19	44	2.42
11	0.61	28	1.24	45	2.52
12	0.63	29	1.29	46	2.63
13	0.66	30	1.35	 47	2.74
14	0.69	31	1.40	48	2.86
15	0.72	32	1.46	49	2.98
16	0.75	33	1.53	50	3.11
17	0.78	34	1,59	 	

#### **NOTICE THE LIFT!**



#### For More Information

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