



Antitrust Notice

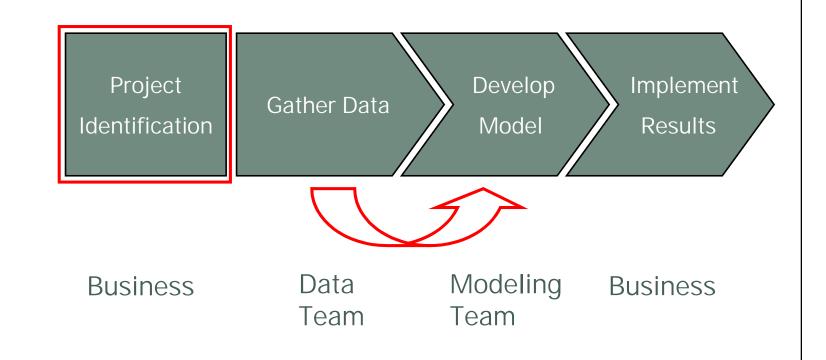
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Agenda

- Structure
- Goals of Data Quality
- Process
- Benefits of Data Quality
- Knowledge Transfer
- Lessons Learned



Project Structure, naïve version

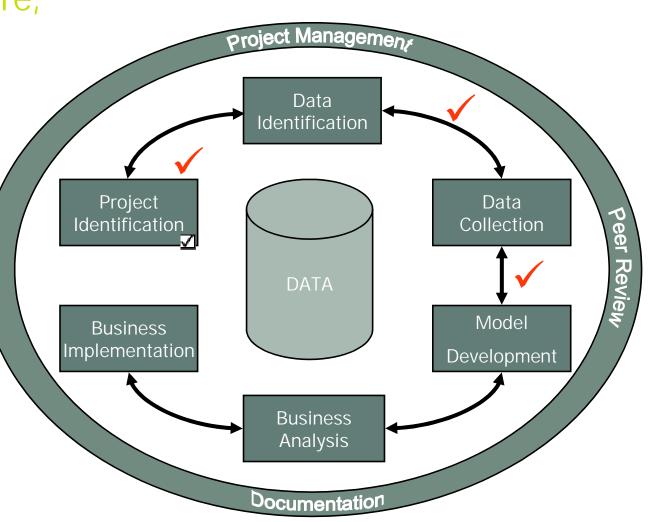


Project Structure, more realistic

Iterative process

Data stages are the most time consuming.

Data Quality focus is part of the Data Collection stage.





Separate Data and Modeling Teams

Advantages

- Increased focus on data quality
- Different skills sets are needed for data management than for modeling
- Data quality issues go beyond modeling
- Data quality team can start next project earlier

Disadvantages

- Modeling team is not as knowledgable about the data, its strengths and weakness
- Data team may have 'cleaned' the data introducing modeling bias
- Knowledge transfer to the modeling team may be incomplete



Overall Goals of Data Quality

- Accurate, Consistent, Complete Data
- The data should be appropriate for the purpose of the analysis
- Improved ability to explain and defend decisions
- Better decisions result from better data
- Actuary's time is freed up to focus on core professional responsibilities, decision and analysis



Goals of Data Quality for Predictive Modeling

- Data Fundamentally a statistical exercise that requires data
 Require there to be a Data Collection Plan.
 - "Clean" data If data is missing, potential for lack of convergence, internal / external aliasing, biased results.

Cleaning the data potentially introduces bias.

 "Good" clean data – Quality of the data impacts models' predictive accuracy.

Need to balance quality, materiality, and business needs.

- Documentation Supports repeatability (model updates) & buy-in from others.
- Communication Feedback loop improves Knowledge Transfer & assists in prioritizing efforts.



Data Collection Process

- Data Profiling
- Data Preparation and Integration
- Data Quality Testing
- Data Scrubbing
- Documentation
- Communication



Steps in Data Profiling

- Determine the Context of Data (Scoping)
- Define the Data (Operational Definitions)
- Determine the Types of Statistics
- Get the Data
- Profile and Document
- Interpret the Results
- Discuss with Functional/Business Experts
- Repeat
- Adjust Scope, Timelines or Resources



Data Profiling

- Types of Data Profiling Statistics
 - Fill Rates, Min/Max, Frequency Distributions, Uniqueness

Purpose

- Understand data challenges early in the project so late surprises are minimized.
- Use to prioritize data to use for analysis.
- Assess the risk involved in integrating the data.
- Help to prepare meaningful questions to ask subject matter experts.
- Identify potential mapping issues between or within fields.



Data Preparation and Integration

- Data Preparation
 - Get the Data
 - Primary Key Analysis
 - Aggregation/Duplication
 - Initial Data Scrubbing
 - Data Manipulation
 - Mapping
- Data Integration
 - Merge Data
 - Data Integration Tests
 - Reconciliation



Data Quality Testing

- Data Profiling on Integrated Data
 - Fill Rates
 - Frequency Tests
 - Min/Max
- Business Rules
 - Loss Date should be after Effective Date
 - Claims should have a matching Policy
 - Tests for Negative Premium/Loss



Data Scrubbing

- Normalizing Data
 - If fields are required to add to a certain value, adjusting the data so that they do.
- Imputations
 - Filling in of Missing Data
- Translations
 - Changing the value of a Data point to make it Consistent with other values that have the same meaning
- Cleaning
 - Correction of Erroneous Data
- Mapping
 - Process in which similar data is merged together and the values in the datasets are translated to become consistent with each other
 - Redefining the segmentation of data



Documentation

- Clear and concise so that someone else can re-create the process
- Modeler should be able to understand the what each data element represents and any data scrubbing that took place for that element
- Any justification for changes to the dataset should be clearly documented
- Helps provide the modeler with a comfort level about the data.



Communication Process

- IT Determine how to access the data and obtain permission to the data
- Actuarial, Underwriting, Claims, Operations
 - Understand the intended uses of the data
 - Determination of the Scope of Records and Fields to use for Modeling
 - Input and Feedback on Results of Data Quality Testing
 - Drilldown into Root Cause Analysis of Data Quality Issues
- Project Sponsor
 - Set Overall Direction for Predictive Modeling Project



Communication Process, predictive modeling team

- Provides direction for data collection & quality review, e.g. identifying "must-haves", "nice-to-have", "wish list", and "not needed"
- Timeline management
- Facilitates Knowledge Transfer and mitigates concerns about separating the two functions (data collection/quality & modeling)



Knowledge Transfer

- Identify issues that need to shared with the modeling team
- Know data issues and how they have been resolved
- Deepen understanding of what is meant by "data quality"
- Able to articulate specific requirements needed for data quality with respect to modeling projects
- Have a general sense of the data's quality in order to identify strengths and weaknesses (of the model)



Benefits of Data Quality for Predictive Modeling

- See the impact of Pre and Post Data Quality
- More time to focus on building the models
- Improvements in data that measurably impact the business can be taken care of because there are resources focused on the data
- Obtain early buy-in from the business



Benefits of Data Quality

- Retrospective
 - Fixing Data Errors in Systems
 - Documentation of cleanup for other Actuarial Analysis
- Prospective
 - Involvement in System Architecture when setting up new system
 - Fix processes that caused data errors
 - Find errors before they adversely affect results
- Communication
 - Business Awareness of Data Quality Issues



Lessons Learned

- Data Quality affects everyone it is not just a business or IT issue
- Communication with Business experts is essential to understanding why there are errors in the data
- Time spent up-front on Data Profiling will save you time on the rest of the Data Collection
- Formalized Process for Data will produce both better data and data sooner
- It is important to have operational definitions
- If pulling from multiple datasets, mapping the datasets is HUGE
- Process and Communication are just as, if not more, important than the Data Quality Tests and Results.