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2013 CAS Ratemaking and Product Management Seminar

Predicting the Unpredictable Commercial Line Business

Predictive Modeling Applications for Specialty Lines

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Agenda

- Overview Specialty Lines Insurance
- Challenges of Specialty Lines
- Modeling Approach and Considerations
- Examples of Data Mining and Predictive Modeling for Specialty Lines Pricing and Underwriting
- Conclusion

Overview of Specialty Lines

- Pricing and underwriting vary greatly between Private vs. Public Companies
- Liability driven business with a wide range of coverages: EPL, D&O, E&O, Crime, etc.
- "Account/multiple" products vs. "single" product
- Products and coverage not uniform from one carrier to another
- Typically claims made policies, not occurrence
- Some regional and medium size carriers have niche focus on certain products and segments

Unique Challenges for Specialty Line

- Very low frequency: on average, 1 claim per \$100,000 premium compared to 5 claims per \$100,000 for GL
- High severity: typical limits include \$10M or close to claim limit
- Data credibility: much less data points compared to personal or standard commercial line. Not uncommon to have only a few thousand data points for modeling
- Long development patterns:
 - Strong upward case development
 - Late conversion of notice claims to real claims
- Data quality issues:
 - Less standardization
 - More missing information
 - More subjective factors
 - etc.
- For different products, patterns and factors are different: calling for separate modeling by product

Modeling Approach

- Various modeling techniques can be used:
 - Regression
 - GLM
 - Neural Networks
 - Decision Trees
 - Etc.
- In Deloitte's experience, the better solution is to produce a linear scoring model
 - Regression/GLM technique

 $LR = a + b_1 X_1 + b_2 X_2 + b_3 X_3 + \dots + b_N X_N$

- Advantages:
 - Stability of model results
 - Easy to explain
 - Easy to understand, not black box
 - "Ranking" models are less sensitive to distribution assumptions or non-linear patterns than nonranking models

Key Considerations

- Increase credibility of modeling dataset and modeling result:
 - Use more/create more data, i.e. Cross Validation
 - Less grouping of the variables
 - Use notice claim in addition to claim with \$
- Increase the robustness of the modeling results:
 - Avoid complex modeling function
 - Bootstrapping, resampling, and multiple random splits
 - Pure premium/loss ratio modeling instead of frequency/severity modeling
 - Capping large loss impact
 - Avoid over-fitting
- Enrich with additional data sources and variables:
 - Territorial demographic information
 - Business financial and operational information
 - Legal and litigation information

Modeling Approach – Cross Validation

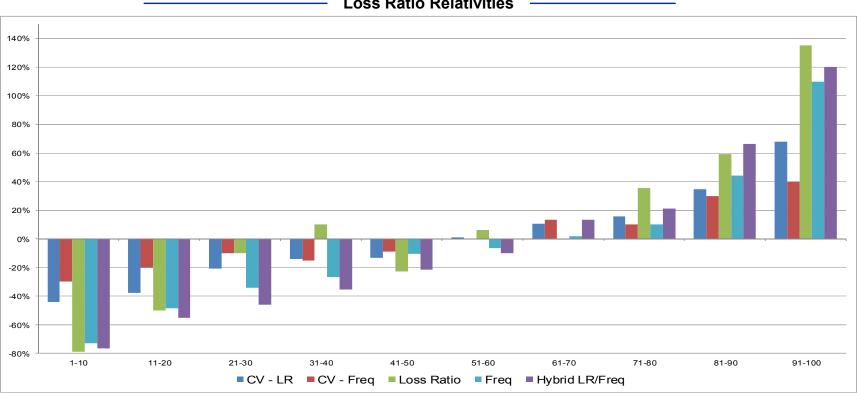
When modeling data is thin, standard Train-Test-Validation approach may not be feasible. Use of Cross Validation technique will allow all data to be used to construct and test the model.

Cross Validation					
	Modeling Data				
Model	P1	P2	P3	P4	P5
M1	Test	Train	Train	Train	Train
M2	Train	Test	Train	Train	Train
M3	Train	Train	Test	Train	Train
M4	Train	Train	Train	Test	Train
M5	Train	Train	Train	Train	Test

- Data is randomly split into 5 bins (P1-P5)
- Model M1 is fitted P2-P5 and used to score P, Model M2 is fitted on P1 and P3-P5 and used to score P2, etc.
- P1 to P5 test scores are put together to create a lift curve
- All data points were used to fit the model, and at the same time all data points were used to test the model.

Modeling Approach – Loss Ratio Evaluation

Evaluate loss ratio relativities across different models.

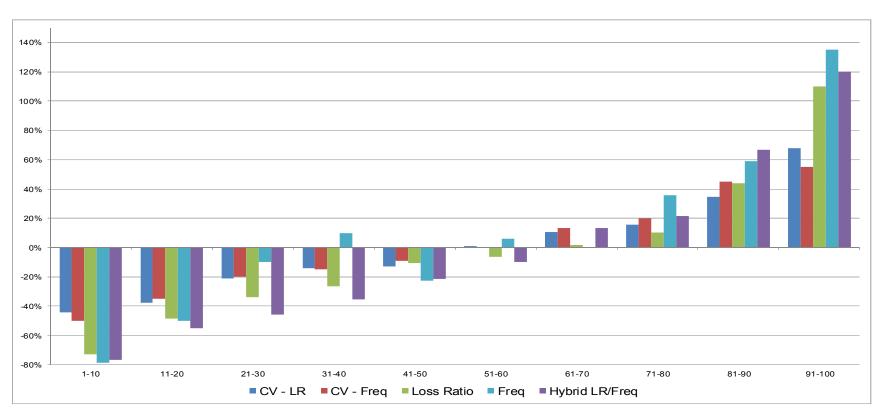


Loss Ratio Relativities

- Lift reversals will exist ____
- Focus on trend _
- Look for consistency —

Modeling Approach – Frequency Evaluation

Evaluate frequency relativities across different models.



- Look for consistency between frequency and loss ratio relativity patterns

Conclusion

- Given the many different modeling techniques, regression/GLM performs sufficiently
- Objectively evaluate a wide range of modeling approaches across different evaluations
- Lack of modeling data can be overcome with use of cross validation approach
- With careful model design, segmentation can be achieved for Specialty Lines