## **Deloitte.**

Perspectives on Product Management

2017 CAS Ratemaking and Product Management Seminar Moderator: Kelly Cusick, Deloitte Consulting LLP

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A product manager communicates product vision from the highest levels of executive leadership to development and implementation teams. The product manager is often called the product "CEO"

https://en.wikipedia.org/wiki/Product\_manager



#### **Manage Product Lifecycle**

- Maintain pipeline of product ideas and Identify needed product actions based on performance monitoring, market trends, and business strategy
- Develop and test product actions against company-wide profit and growth objectives, risk appetite, and product strategy
- Discuss recommendations for product actions with key stakeholders (i.e. Sales & Marketing, Claims, Actuarial, Underwriting, etc.)
- Present recommendations to executive leadership for final decision on product actions



#### **Oversee Product Development**

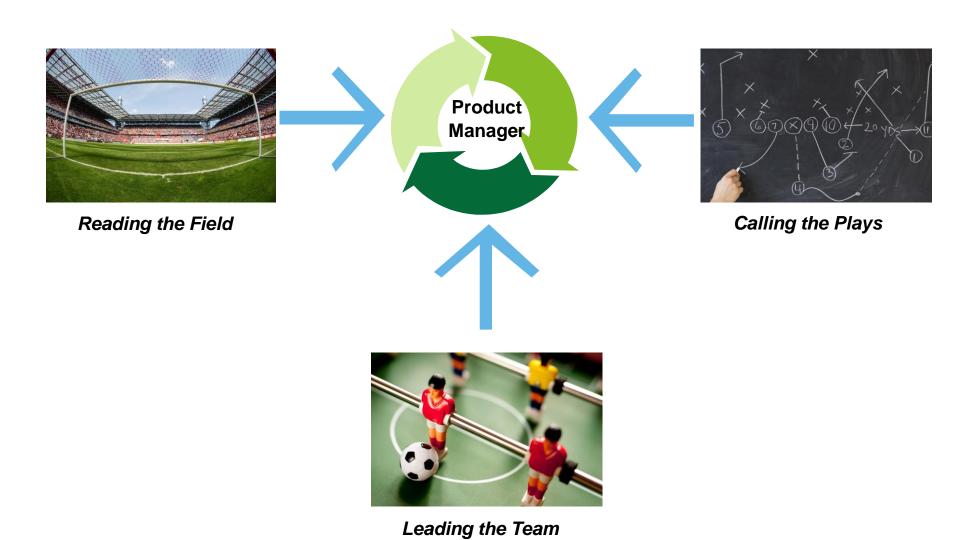
Confirm product development activities are completed and manage conflicts across:

- Implementation of pricing changes
- Underwriting guideline modifications
- Coverage and form changes
- Rate and forms filings
- System updates and testing
- Change management, communications, and training



#### **Monitor Product Performance**

- Monitor performance against key metrics related to growth, profitability, mix of business
- Understand internal and external drivers of portfolio results compared to targets, such as:
  - Competitor coverage and pricing moves
  - Regulatory and legislative changes
  - Claims and legal trends
  - Environmental or demographic changes



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# Panel Discussion

# Scott Drab Grange Insurance

Don Hendriks
CARFAX Banking & Insurance Group

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