

# Why does resilience matter?



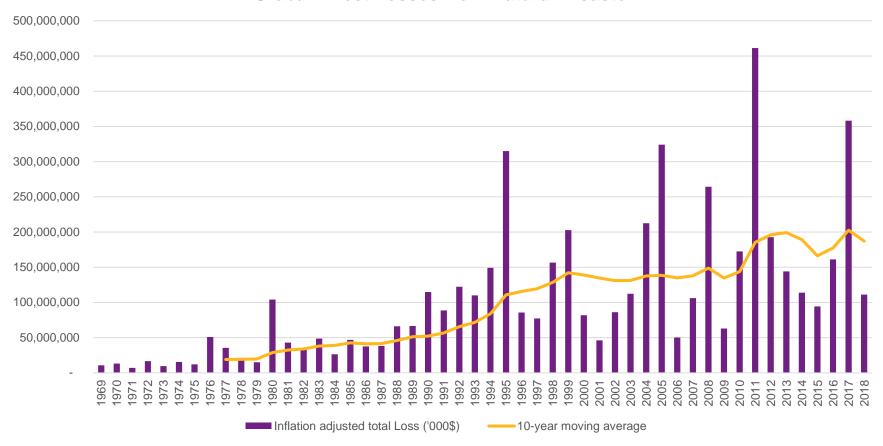
# Resilience:

The ability to prepare and plan for, absorb, recover from and more successfully adapt to adverse events.

(2012 National Research Council report)

# Why does resilience matter?

### **Global Direct Losses from Natural Disaster**

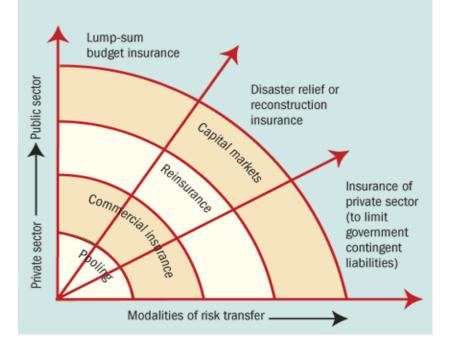


\*Data from CRED EM-DAT; Excluding biological disasters.

# Rediscovering Insurance as an Institution

### The insurance menu

Insurance options can be organized along two key dimensions: the link between public finances and insurance coverage and the modalities of risk transfer.



- An organizing framework for risk management
  - Understanding & Evaluating Risk
  - Establishing the economic and social trade-offs for sustainable growth
  - Defining & enforcing risk management rules and behaviors
  - Sharing excess
  - A source of pooled investment
- An institution of society, not an industry
  - From global to local scale
  - Across public, private and mutual/cooperative sectors
- A means of delivering on legal duties and agreements
  - Regulatory Requirements, Tort Liabilities
  - International Agreements, Statute Law
- A powerful multiplier of impact
  - For consumers the influence is perceived at the level of coverage
- A mechanism for incentives and influence
  - Informing decisions with the true costs of decisions, e.g. where and how to build community

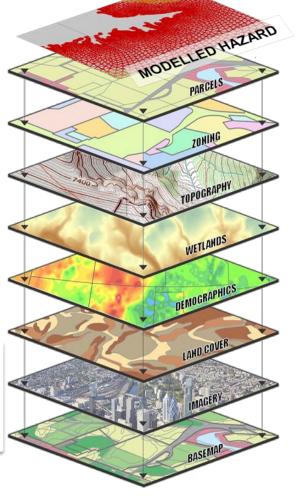
# The Capital, Science & Policy Practice

Applying the methods and tools of risk management and finance to reach

additional communities and assets



Methodologies Metrics Models Markets





# **The Tools: Indemnity or Parametric**

# Or Something In Between

Indemnity

- Scheme pays on actual loss
- No basis risk
- But high cost of loss adjustment
- Loss adjustment also results in payment delays

Modelled Loss Basis

- Model pays based on estimated loss from a catastrophe model
- Basis risk should be low but still real
- Requires time and expense to build the catastrophe model
- Catastrophe models are good for homogenous exposures (i.e. domestic property), less good for complex risks

Parametric Index

- Essentially a simplified version of a modelled loss
- Formulate estimate hazard at certain reference points (e.g. wind speed, ground shaking, rainfall)
- Additional formula estimate the loss resulting from this hazard
- Lower basis risk than pure parametric; higher than Modelled Loss

**Parametric** 

- An event occurs, payment is made
- Simple, easy to understand
- Event definition made by a verifiable independent agency
- But high basis risk: smaller events may cause a large loss, a large event conversely may cause few losses

in Complexity

ncrease

# The Tools: Indemnity or Parametric Insurance

# Indemnity

- Requires loss (claims) adjustment process
- Pays on actual loss
- Cost of loss adjustment
- Payment delays due to loss adjustment



# Parametric

- Payment upon triggering event
- Fast payments: Provides liquidity fast after disasters
- Simple, transparent: Event trigger defined by independent agency data (USGS, NOAA)
- Basis Risk



# The Tools: Indemnity or Parametric Insurance

# What is important?

Speed – both speed of payment and speed of set-up

Avoiding basis risk, i.e. accuracy of loss payment

### **Parametric Cover**

# **Indemnity Cover**

Schemes can promise payment within days of an 'event' occurring Simplified policy terms can speed up indemnity payments but the chance of delay and dispute remains

Individuals cannot be exposed to basis risk, at micro level risk too high and tolerance low

But a fund may consider accepting some low level basis risk as a trade against speed of settlement

### **Parametric Insurance**

- Immediate cash injection post disaster for initial disaster response for governments
- Livelihood protection for the poor
- But risk that an unusual event does not trigger payment

# **Indemnity Insurance**

- Appropriate funds for reconstruction
- Can include allowance for build-back better
- But costs and delays at claim settlement

# **Global Resilience**

# Sovereign, Regional, and Global Risk Finance

# Caribbean Catastrophe Risk Insurance Facility (CCRIF)

- First regional risk pool set up in 2007
- Parametric cover for tropical cyclone, earthquake, and excess rainfall
  - Pays out within 14 days of a triggering event, notifying countries within 2 to 3 days

# Pacific Catastrophe Risk Insurance Company (PCRIC)

- Captive Insurer backed by multi-donor trust fund
- Parametric cover for tropical cyclone, earthquake, and tsunami
  - Precursor was the Pacific Catastrophe Risk Assessment and Financing Initiative (PCRAFI), providing pilot risk transfer via the WB

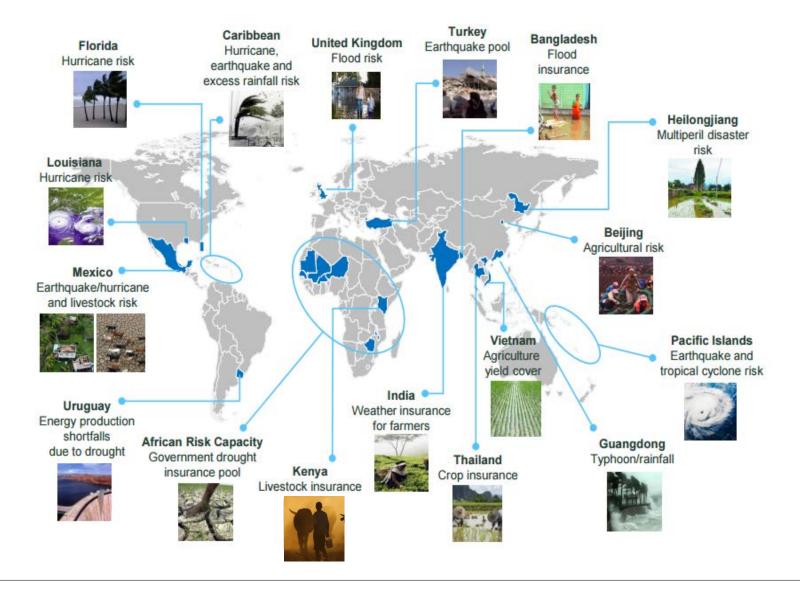
# **African Risk Capacity (ARC)**

- Hybrid mutual insurer
- Parametric cover for drought and tropical cyclone
  - ARC Agency provides technical advice on insurance and contingency planning

# Global Ecosystem Resilience Facility (GERF)

 Global facility providing finance and risk management to coastal communities, protecting ecosystems and incentivizing stewardship of the environment

# Innovative Risk Transfer Solutions for the Public Sector

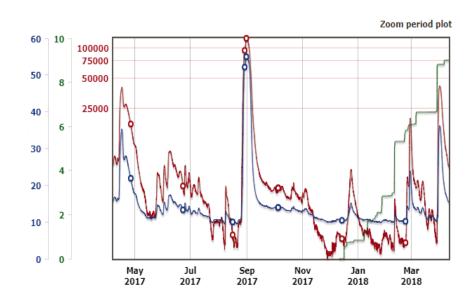


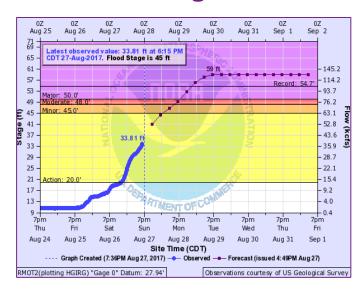
# Structuring for a Parametric Solution for Flood and Drought

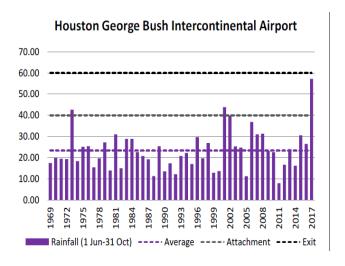
# Case Study for River District

- Risks from localized rainfall and river flows from upstream precipitation
- Structure accounts for both of these risks with separate triggers that can operate independently and in combination
- Graduated payouts support non-damage costs and damaging droughts and floods

USGS 08114000 Brazos Rv at Richmond, TX







# **Investing in Ecosystem Resilience**

# Risk management and finance for natural capital

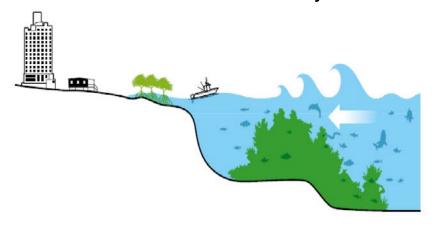
Risk Reduction

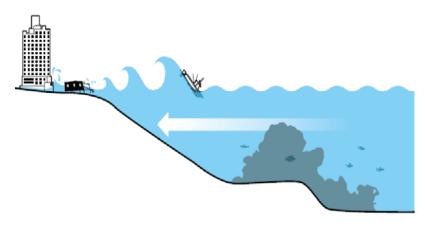
- Natural capital like reefs, mangroves, and dunes, and healthy ecosystems like estuaries, forests, coastal wetlands provide valuable risk reduction
- Quantification
- When the risk reduction benefits of this 'green infrastructure' can be modelled and quantified, its financial value can be quantified

Investment

This provides a business case for investing in healthy ecosystems

# Healthy ecosystems vs. degraded ecosystems





# The MAR Fund

# Parametric insurance, but for coral reefs

# **Reef Conservation and Management**

- Mesoamerican Reef Rescue Initiative supports ecologic and economic viability of the Mesoamerican Barrier Reef System
- Mexico, Belize, Guatemala and Honduras

# **Emergency Restoration**

- Physical damage from hurricanes
- A parametric reef insurance for immediate post-disaster recover, i.e. remove debris and repair/replant the reef
- Used at seven sites across the four countries

# Who pays?

 The MAR Fund trust at the moment, an endowment from German Development Bank





# **Pricing the Pool**

Peril
Earthquake
and/or Tropical
Cyclone

Insurance limit
Maximum payout available
under the policy

Minimum payout
Minimum payout if the
policy is triggered

Tropical Cyclone	Fiv sum Insured	Return Peri	Premium	Recoveries
Event Sum Insured PHP	1,000,000,000	1 in o pars	69,073,310	0
Minimum Recovery PHP	100,000,000	1 in 10 years	69,073,310	100,000,000
Attachment Return Period	1 in 10 years (10.00%)	1 in 25 years	69,073,310	548,167,420
Exhaustion Return Period	1 in 50 years (2.00%)	11. 35 years	69,073,310	773,144,422
Annual Premium PHP	69,073,310	1 in 50 , "s	69,073,310	1,000,000,000

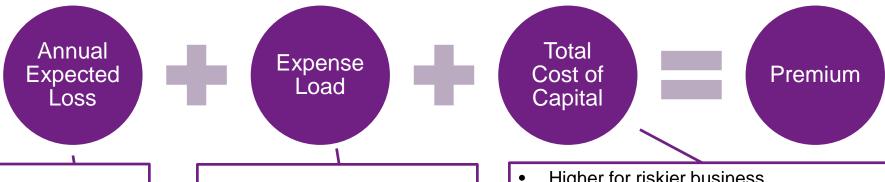
Annual premium
Cost of the targeted
insurance coverage

Event severity
How often the policy can be expected to pay, on average

# **Pricing Considerations**

# Catastrophe Insurance Premium

Golden ratemaking formula...



Cat model simulations are often run

Not only reinsurance premium, but also premiums paid for all the alternative risk transfer products (cat bonds, risk swaps, industry loss warranties, or sidecars)

- Higher for riskier business
- Higher for developed countries with large and concentrated exposure bases that stress the capacity of the global reinsurance market
- Lower for developing countries because (re)insurers can diversify their risk pool and bring down the cost
- Higher uncertainty costs

# **Pricing Considerations**

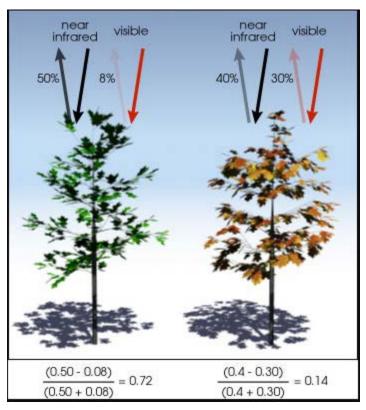
# Indemnity vs Parametric

Indemnity	Parametric	
Only model pure loss (unless specified by policy term)	Need to consider indirect loss (emergency cost, business expenses, increase supply or labor cost)	
Normally deductible is part of the policy	No deductible	
Mainly based on historical severity and frequency data	More reliance on third-party data since historical loss data is not sufficient	

# **Pricing Considerations**

# Data Issue in Developing Countries

Traditionally, accessing quality weather data has been a key pain point for developing country.





Normalized Difference Vegetation Index (NDVI)

What InsurTechs are doing?

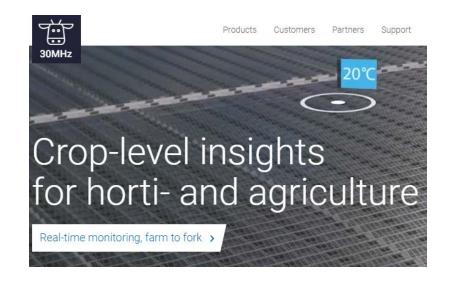
Jumpstart

# Bounce back from an earthquake

- > A new approach to earthquake insurance
- > For California renters and homeowners
- > Fast, lump-sum payouts with no deductible



Flood insurance, available everywhere



# What InsurTechs are doing?

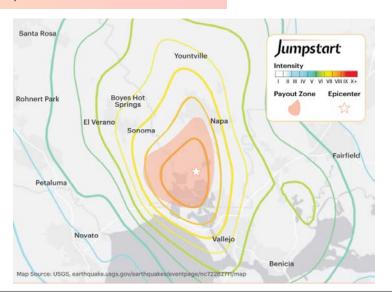
# Jumpstart

# Bounce back from an earthquake

- > A new approach to earthquake insurance
- > For California renters and homeowners
- > Fast, lump-sum payouts with no deductible

- Fast and simple payments when there is an earthquake in policyholders' region
- Premiums are based on probability of reaching the "severe" USGS prespecified shaking intensity at a specific zip code
- Only one text message to confirm loss or damage





What InsurTechs are doing?

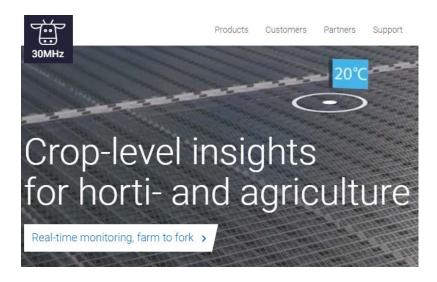


# Flood insurance, available everywhere

- Available anywhere in the UK (excluding Northern Ireland)
- Designed for business owners and sold via broker
- Premiums are determined by location, settlement amount and trigger depth
- When event occurs, text/email to confirm loss or damage
- Using an installed sensor to determine whether a pre-defined flood water depth has been triggered



# What InsurTechs are doing?



- Not an insurance product
- Sensors that provide detailed information on crop level KPIs to provide real-time information to growers
- Can be used for parametric agricultural insurance which the payout trigger is based on the sensor metrics



# Thank you! Questions?

