Why Don't Catastrophe Models Work? Or Do They?



David Lalonde FCAS, FCIA, MAAA CAS Spring Meeting May 08, 2006 Fajardo, Puerto Rico

BETTER TECHNOLOGY BETTER DATA BETTER DECISIONS



Agenda

- Review of 2004 and 2005 hurricane seasons
 Understanding model results
- □ Adjusting model output for additional sources of loss
- □ What about input data?



The 2004 Hurricane Season





If You Think the 2004 Season Was Unusual...



	Estimated Return Period*	
	U.S.	Florida
Three or More Landfalling Hurricanes	5	40
Four or More	12	204
Five or More	31	1,111
Six or More	86	5,000

*Generated from the AIR Hurricane Model

Note that Ivan made landfall in Alabama, so Florida has only had three direct landfalls this year



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The 2005 Hurricane Season









Storm Surge versus Flood Inundation





Storm surge (the difference between storm tide and normal high tide) is the water driven onshore by high winds. The water subsequently recedes.

Flood inundation is defined as the standing water in New Orleans caused by the breaking of the levees.



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Insured Versus Flood Losses



AIR and PCS Estimated Insured Losses for Hurricane Katrina (USD Bn)

AIR Estimated Flood Losses for Hurricane Katrina (USD Bn)

	AIR* (with 30%	
	demand surge)	PCS
LA	20.8	24.3
MS	10.8	12.1
AL	1.6	1.1
FL	0.7	0.5
Other	0.1	0.1
Total	34.0	38.1

Total Damage (USD Millions)
22.5
16.2
4.4
.8
.3
43.9

*AIR's loss estimates assume that 10% of the total flood and surge damage will be covered by private insurance.

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Even Before Katrina, AIR Hurricane Model Had Katrina-Size Losses and Greater



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Catastrophe Models Provide a Wide Range of Outputs







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Data Required for Modeling - Hurricane



Location	Replacement Value	Building Characteristics	Secondary Characteristics	
Street Address	Building	Construction	Window Protection	Large Missile Source
Zip Code	Appurtenant Structures	Occupancy	Glass Type	Small Debris Source
	Contents	Year Built	Glass Percent	Roof Pitch
	Time Element	Height	Building Condition	Building Foundation Connection
			Roof Anchorage	Year Roof Built
			Roof Deck	Exterior Doors
			Roof Geometry	Roof Covering
			Roof Deck Attachment	Roof Attached Structures
			Roof Cover Attachment	Wall Attached Structures
			Wall Type	Wall Siding

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Impact of Secondary Risk Characteristics Varies **Based on Perils and Location of Exposures**



□ The impact of individual risk characteristics varies over the ranges of potential intensities



Which are the Most Important Characteristics for



Hurricane Risk to Wood Frame Residential?

	Florida Coastal	
Building Feature	Minimum	Maximum
Roof Cover	-1	8
Roof Geometry	-13	2
Storm Shutters	-13	1
Roof Anchorage	-1	12
Siding	-3	9

Variability of Losses (%)

It is important to understand how characteristics work together. For a given construction, simultaneously selecting the best vs worst level for each characteristic can yield losses from 26% lower to 54% higher than the base loss for a total loss range of 80%.



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- □ Which policies contribute the most to my large loss potential?
- What characteristics contribute disproportionately my large loss potential?
- □ What geographic areas contribute the most my large loss potential?
- What is the marginal impact of additional exposures?
- □ What is the impact of changing underwriting guidelines?
- What is the impact of risk transfer alternatives?
- □ What happens if I grow in a certain area?

"AIR models not only provide answers, they teach you what questions to ask."

Rade Musulin, ACAS, MAAA Vice President – Operations, Public Affairs & Reinsurance, Florida Farm Bureau



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I've Run the Model, Have I Accounted for All the Risk?

- If you've got your exposure right then your loss distribution provides a robust starting point for catastrophe risk management through understanding the relative risk
- AIR models losses to onshore property including:
 - > Building
 - Appurtenant structures, outbuildings
 - > Contents
 - Additional living expenses, direct business interruption





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What is Implicitly Modeled?

- Damageability relationships begin from an engineering base and are subject to uncertainty
- Claims data from clients which is used as part of the validation of these relationships does not always separate out details of loss we must assume some ancillary losses are in the data
- Losses from things like debris removal, claims inflation (including padding, fraud,...), power outages are implicitly modeled for normal events
- It is, however, not unreasonable to add separate explicit adjustment factors to your loss estimates, especially for mega catastrophes





- Demand surge
 - > Updated, user-definable function related to industry loss
- □ Storm surge
 - > New model and ability to adjust percentage applied
- Loss assessments
 - Industry and residual market losses to be used as basis of assessment calculations



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Additional Items Leading to Increased Losses

- Delay in repairs due to
 - Infrastructure damage
 - > Delay in building permit process
 - Shortage of building inspectors
- □ Extended exposure to elements
- □ Temporary fixes made to mitigate future loss while waiting for repair
- □ Compliance with building code upgrades
- Der diem rates paid to workers brought in from other areas
- □ Increase in loss payments to avoid bad press
- Claims overpayments due to workload pressures on claims adjusters
- ITV issues should not be confused with demand surge





Additional Sources of Loss to Consider in Estimating the Absolute Level of Loss Potential



- □ AIR modeled losses do not include:
 - Loss adjustment expenses
 - Indirect business interruption
 - Inland flooding
 - > Damage to offshore property, e.g. boats, oil rigs, etc.
 - Hazardous waste cleanup
 - ≻ ...
- Review of experience from past events can provide guidance for factors to be used to adjust modeled loss distribution
- □ Very dependent on unique nature of event



Loss Adjustment Expenses



- □ Loss Adjustment Expense (LAE) is the cost incurred to investigate and settle claims and includes such items as fees for claim adjusters, investigators and appraisers, legal fees, and other administrative expenses associated with claims settlement.
- LAE varies by company depending on their specific loss amount and policies and procedures followed for claims settlements.
- Company specific policies like hiring in-house claim adjusters against independent claim adjusters could significantly affect LAE.
- Companies add LAE factors based on internal claim studies
 - Factors vary by peril
 - Factors vary by size of loss



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Indirect Business Interruption Due to Natural Catastrophes





 Losses not directly tied to the physical damage of an insured building that still force a business to remain closed or incapacitated

- Interruption of utilities causing power or telephone outages
- > Damage to infrastructure limiting physical access
- > Damage to supplier or customer buildings

Accounting for Indirect BI Losses via the Demand Surge Curve





Damage to Offshore Properties









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Findings from Systematic Analysis of Client **Exposure and Claims Data**



- □ Claims outside windfield
- □ Very small replacement values
- Understated replacement values
- Damage ratios not consistent with wind speeds
- Commercial damage ratio significantly higher than residential damage ratios



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Highlights of AIR Exposure Data Quality Analysis



- Nine out of ten commercial properties analyzed had replacement values less than the amount estimated using a standard engineering-based cost estimation process.
- □ The coverage limit should not be used as a proxy for the replacement value, particularly for polices covering only a share of the property.
- Over 50 % of companies analyzed lacked construction and/or occupancy information for more than a 1/3 of their policies.
- □ Accurate analysis of multiple-location policies requires an address for each location.

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Growth in the Number of Housing Units, 1995-2005





California	35%
Florida	24%
Georgia	44%
N. Carolina	41%
S. Carolina	37%
Texas	37%
U.S.	31%



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New Homes Are Also More Architecturally Complex

Yesterday...

and today.





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Interiors Feature More Opulent Finishes



Yesterday...



and today.





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Construction Costs Vary by Location





Local and Site-Specific Factors **Affecting Construction Costs**

- Demographics
 - Wealthier neighborhoods are ¥ typically charged higher labor rates
- □ Accessibility
 - More costly narrow roads, steep terrain, remote area, congested ۶ urban area, heavy traffic, elevator required to transport labor and materials, etc.
 - Less costly flat terrain, suburban ۶ area, nearby access to major routes, light to normal traffic, etc.
- Local Ordinances



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Exposure Growth Alone Results in a Doubling of **AIR Industry Losses Over Past Decade**



Losses include hurricane, earthquake, fire following, winterstorm, severe thunderstorm Losses include aggregate demand surge



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- **Catastrophe models are robust tools for estimating relative risk**
- D Models users need to understand what models do and don't include and make appropriate adjustments to estimate absolute levels of loss
- Growth in property exposures is a primary driver of increasing catastrophe losses



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