

GUY CARPENTER



Reserve Risk Models: Grey, White and Black Swans

Jessica Leong, FCAS, FIAA, MAAA
Lead Casualty Specialty Actuary

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Well, it may be beautiful, but it’s wrong... That’s ...the criticism of economics. ...we need to be more empirically based.”

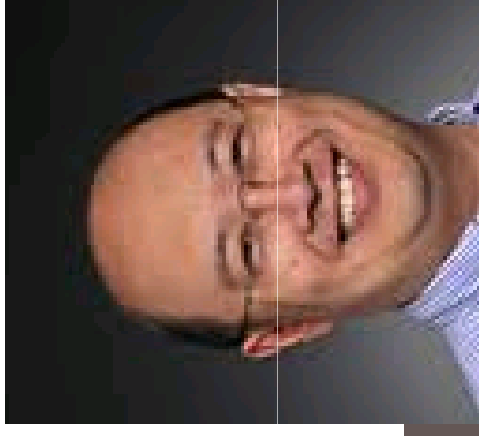
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- Andrew Lo
Director of the MIT laboratory
for financial engineering



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- Mark Blaug
University of London



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■ Empirical test of a reserve risk model

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Empirical test of a reserve risk model

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- Over-dispersed Poisson bootstrap of the paid chain-ladder method
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- Data: a 10x10 year paid loss & ALAE triangle
- Homeowners

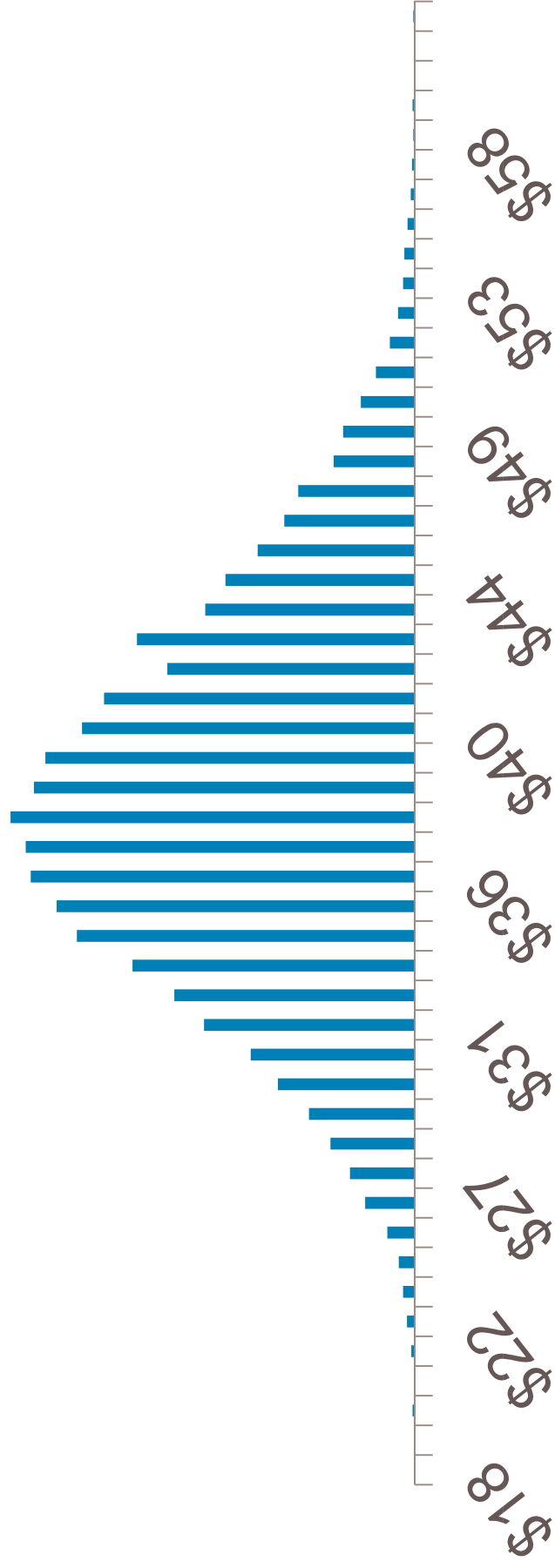
Empirical test of a reserve risk model

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- Homeowners
- No tail factor



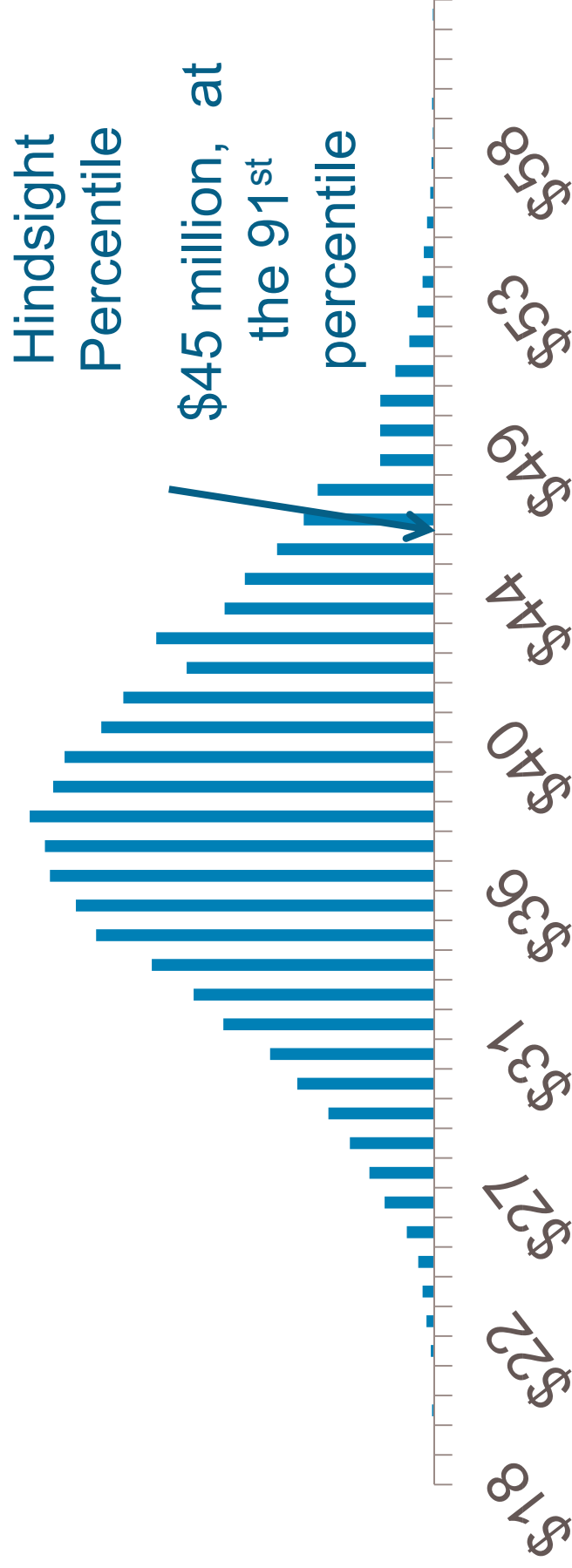
Company A Distribution of Homeowners Unpaid as of 12/2000



Reserve \$m

Company A

Distribution of Homeowners Unpaid as of 12/2000



Reserve \$m

Note that there is no tail factor on the 10x10 year triangle so the \$45 million is only the unpaid from 24 to 120 months.

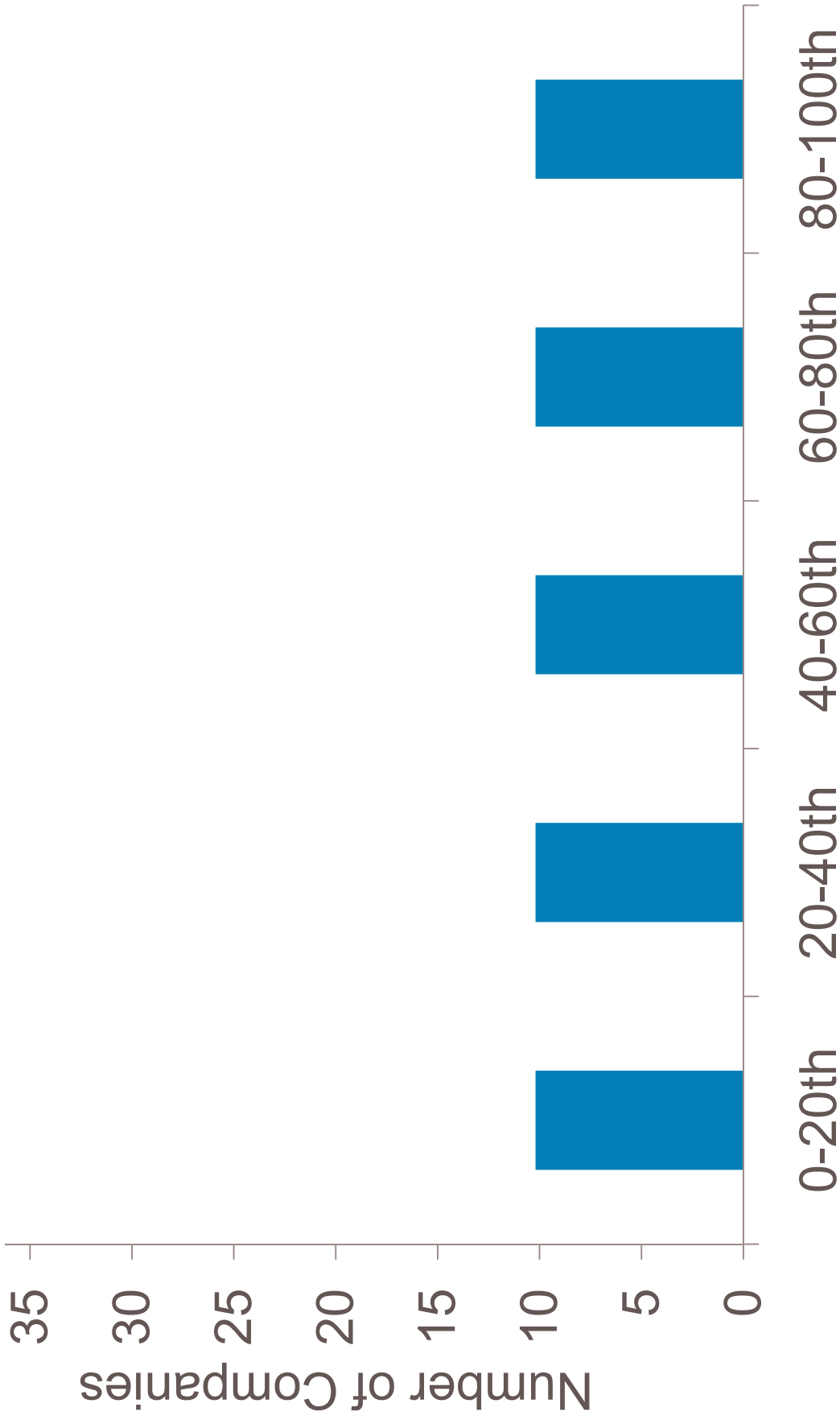


51 Companies

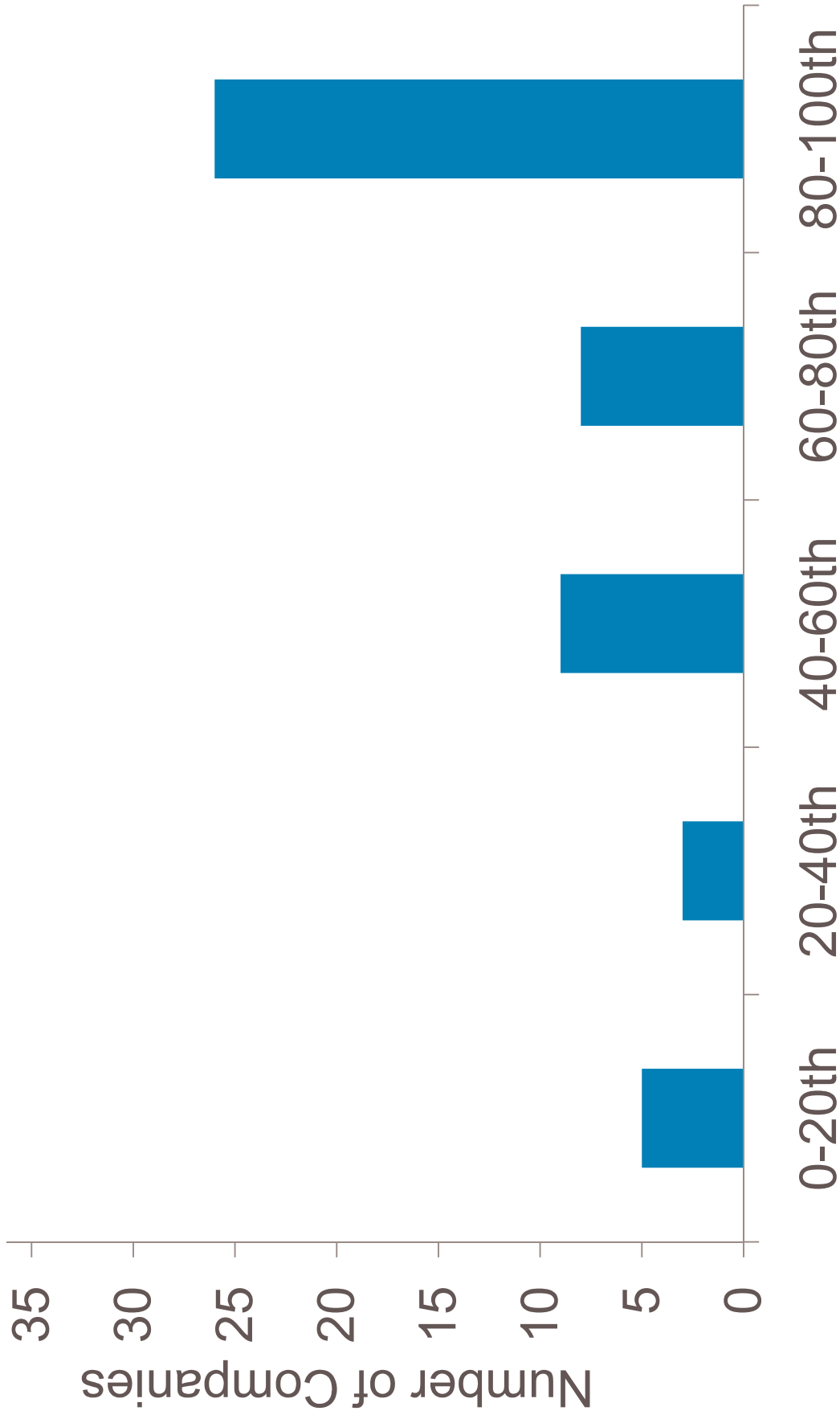
Hindsight Percentile

Company A	91%
Company B	51%
Company C	6%
....
....
Company AA	85%
Company AB	37%

Ideal Histogram of the Hindsight Percentile

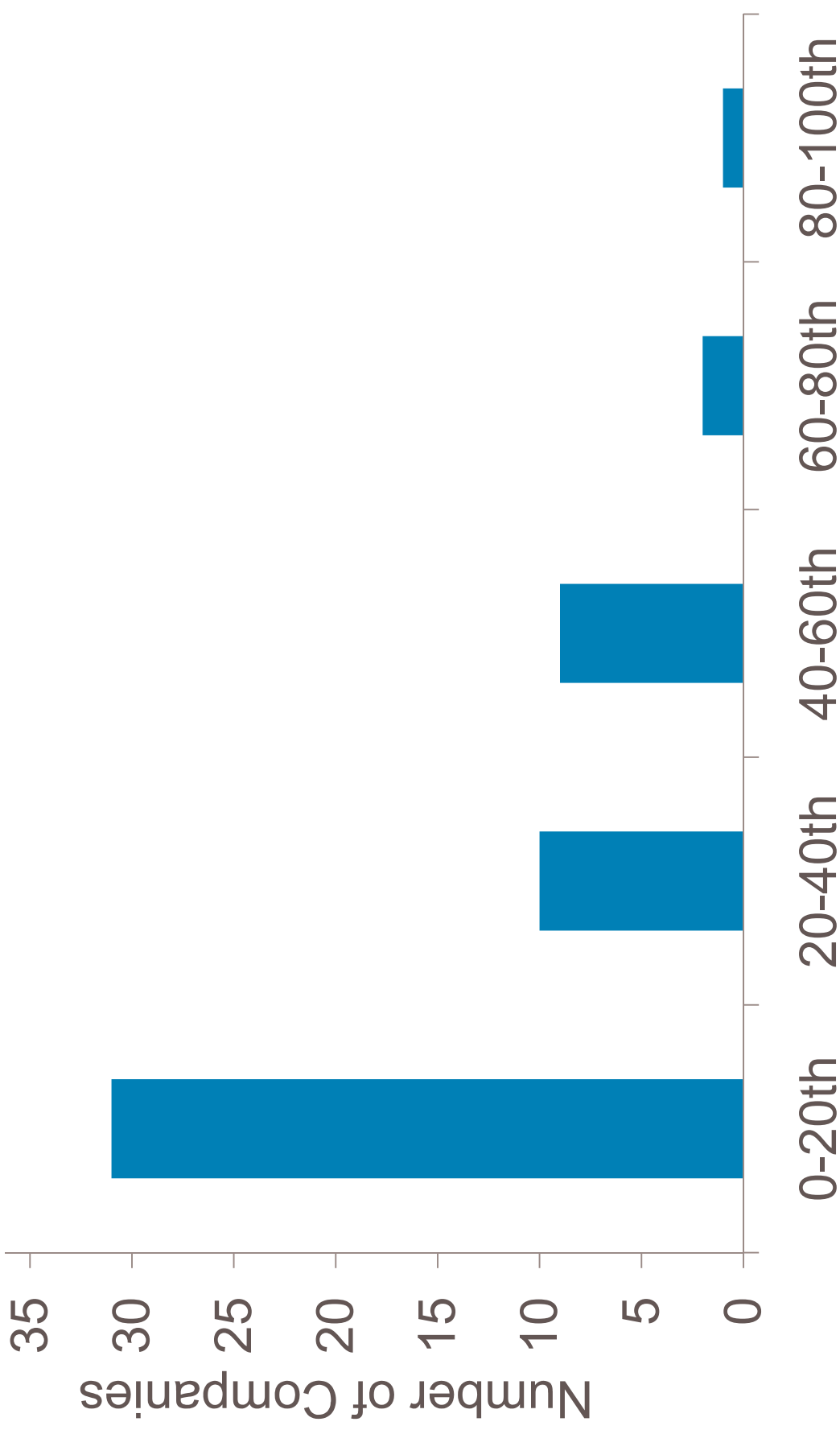


Homeowners as of 12/2000

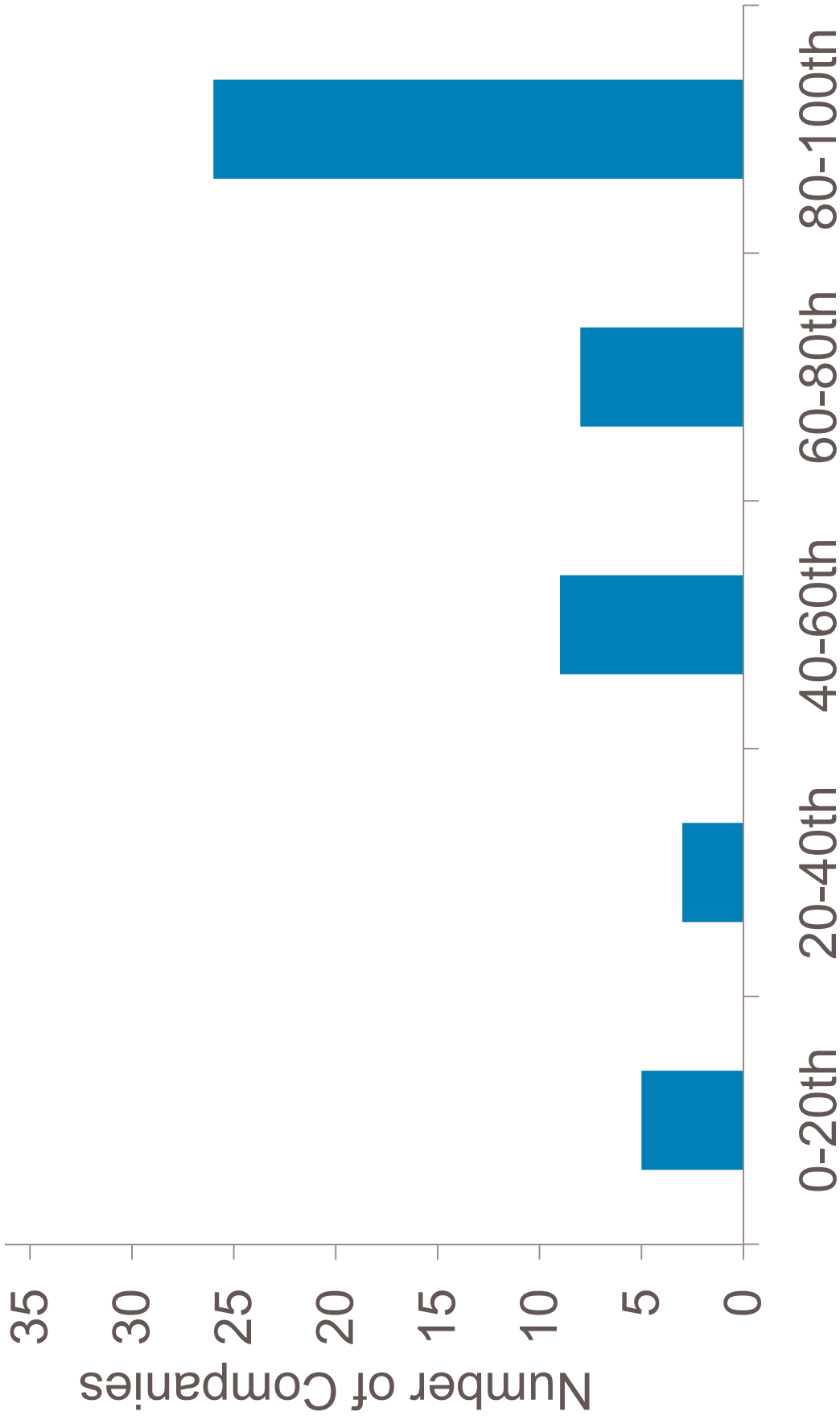


Hindsight Unpaid Percentile

Homeowners as of 12/1996

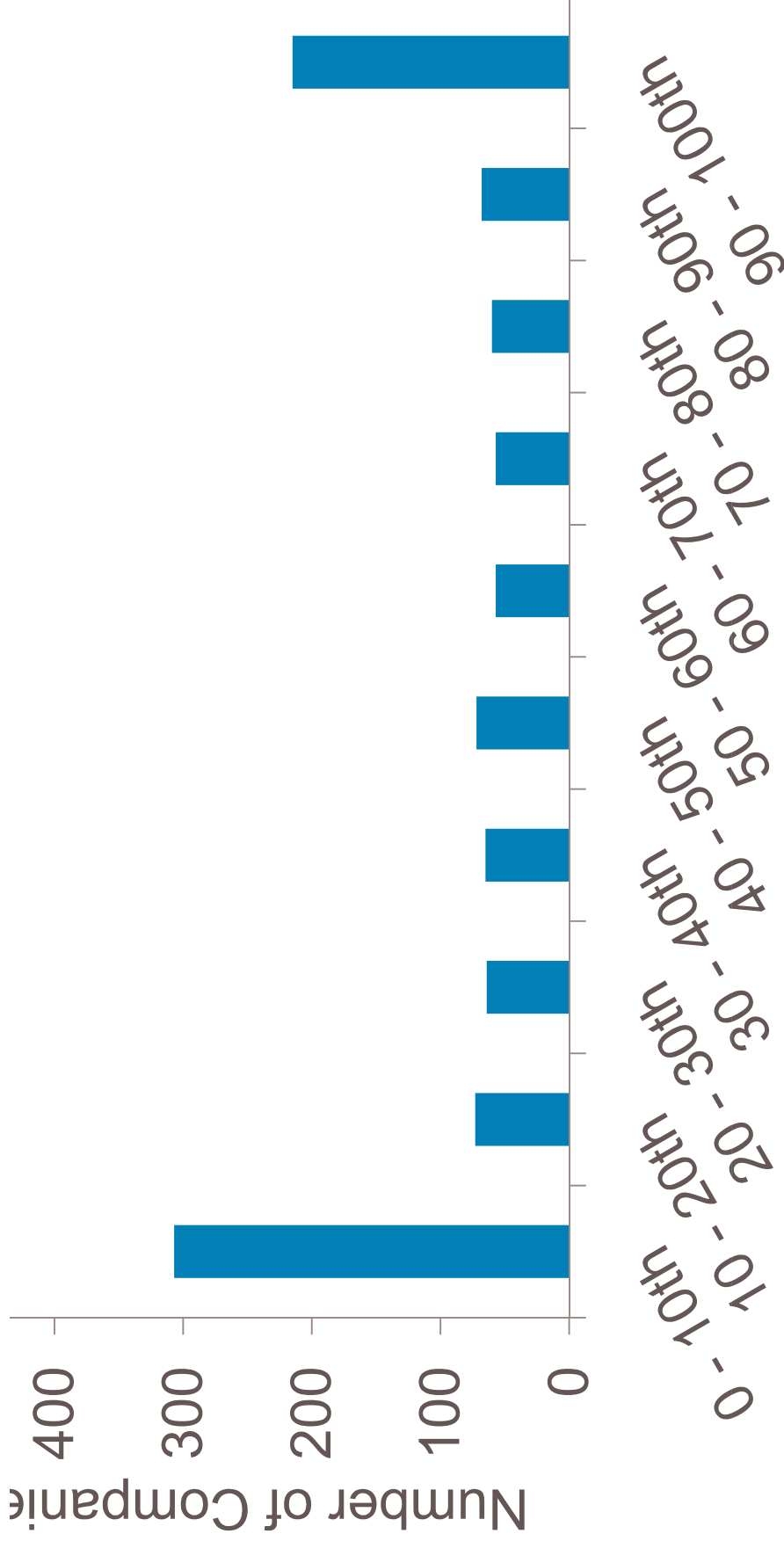


Homeowners as of 12/2000



Hindsight Unpaid Percentile

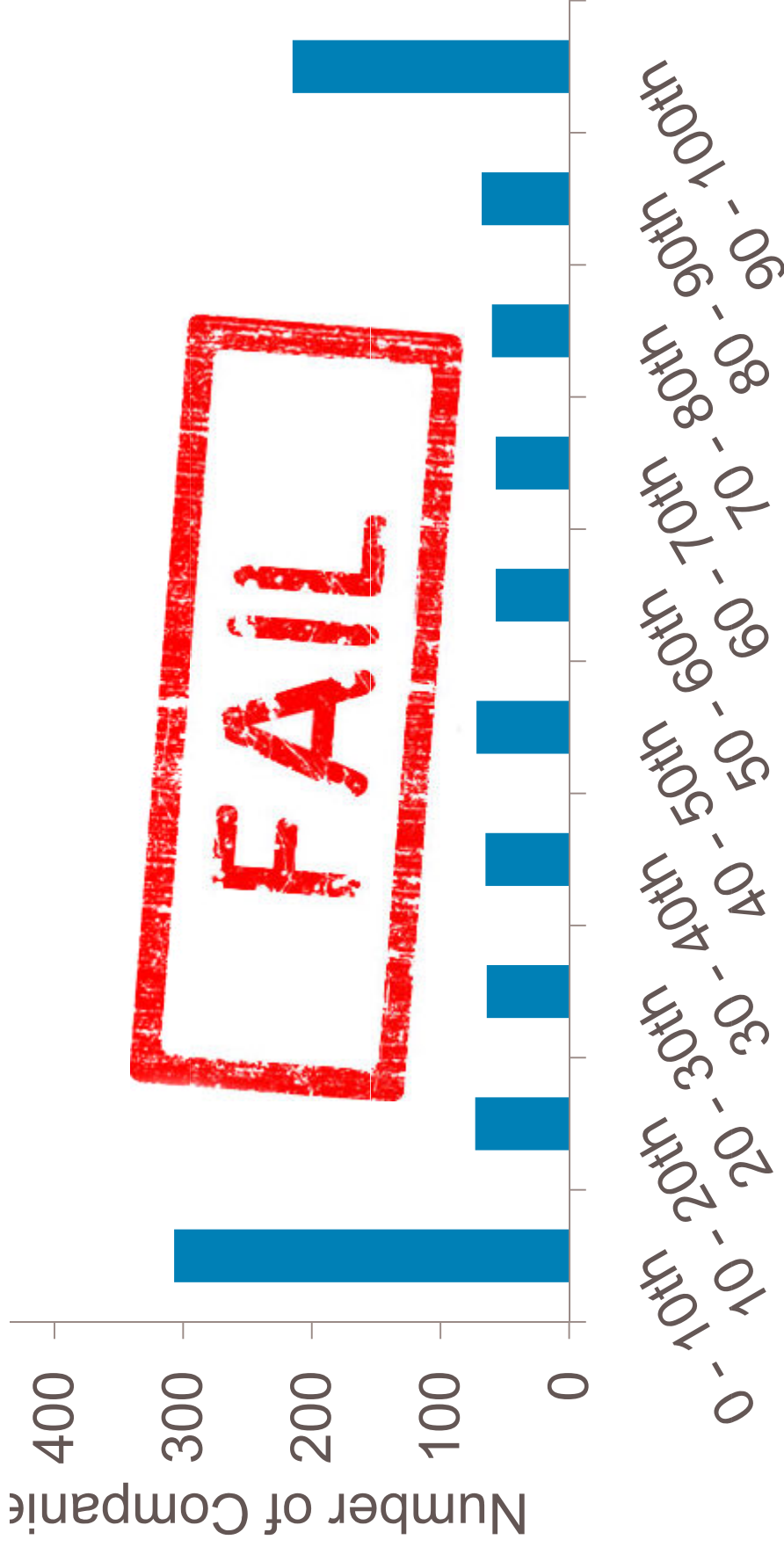
Homeowners: Percentiles 1989-2002



Hindsight Unpaid Percentile Buckets

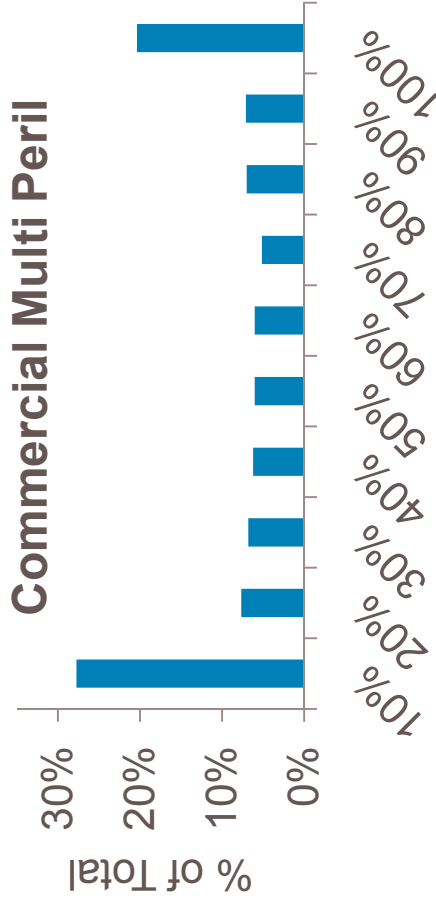
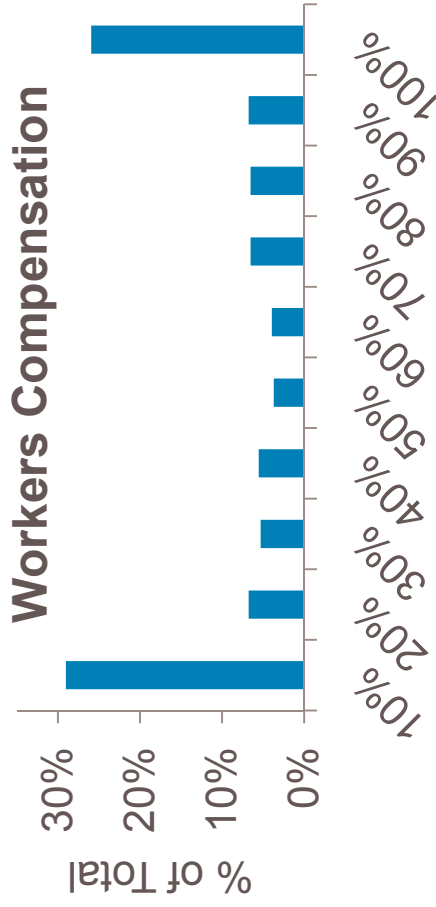
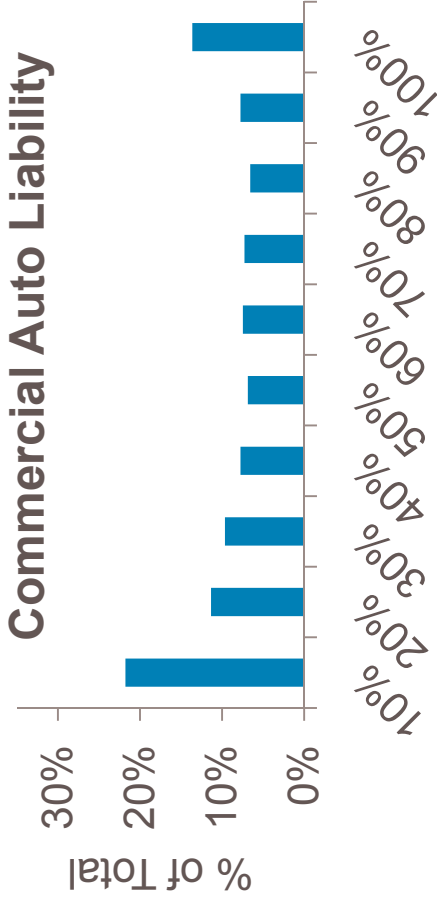
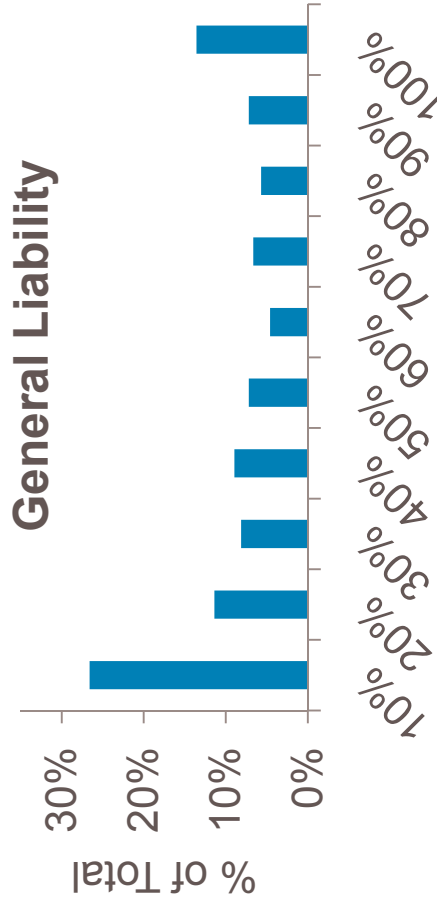
From tests done as of 12/1989, 12/1990, 12/2002 using Schedule P paid loss & ALAE on 70+ companies for each period (1,038 tests)

Homeowners: Percentiles 1989-2002

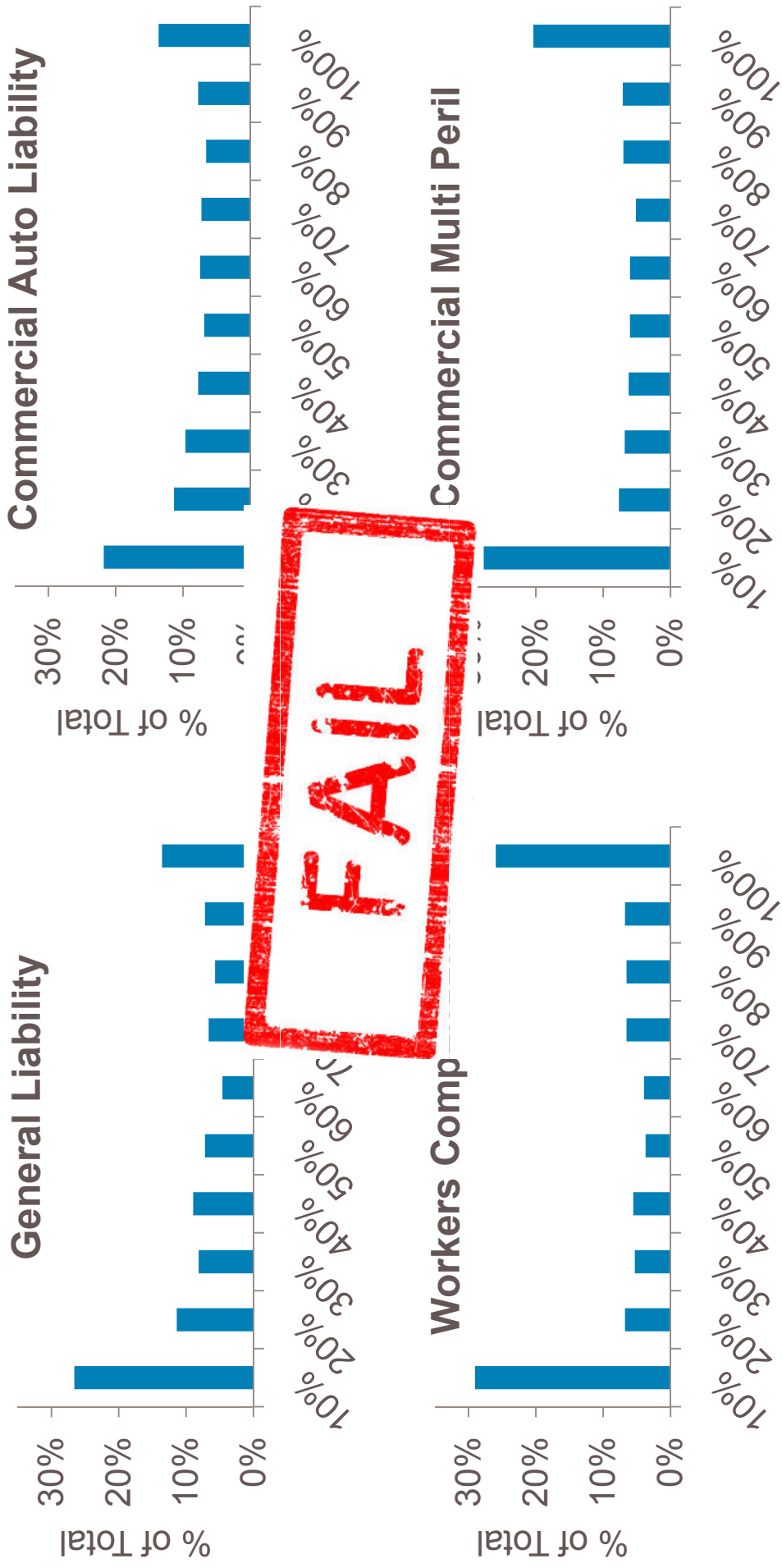


Hindsight Unpaid Percentile Buckets

Results for other lines



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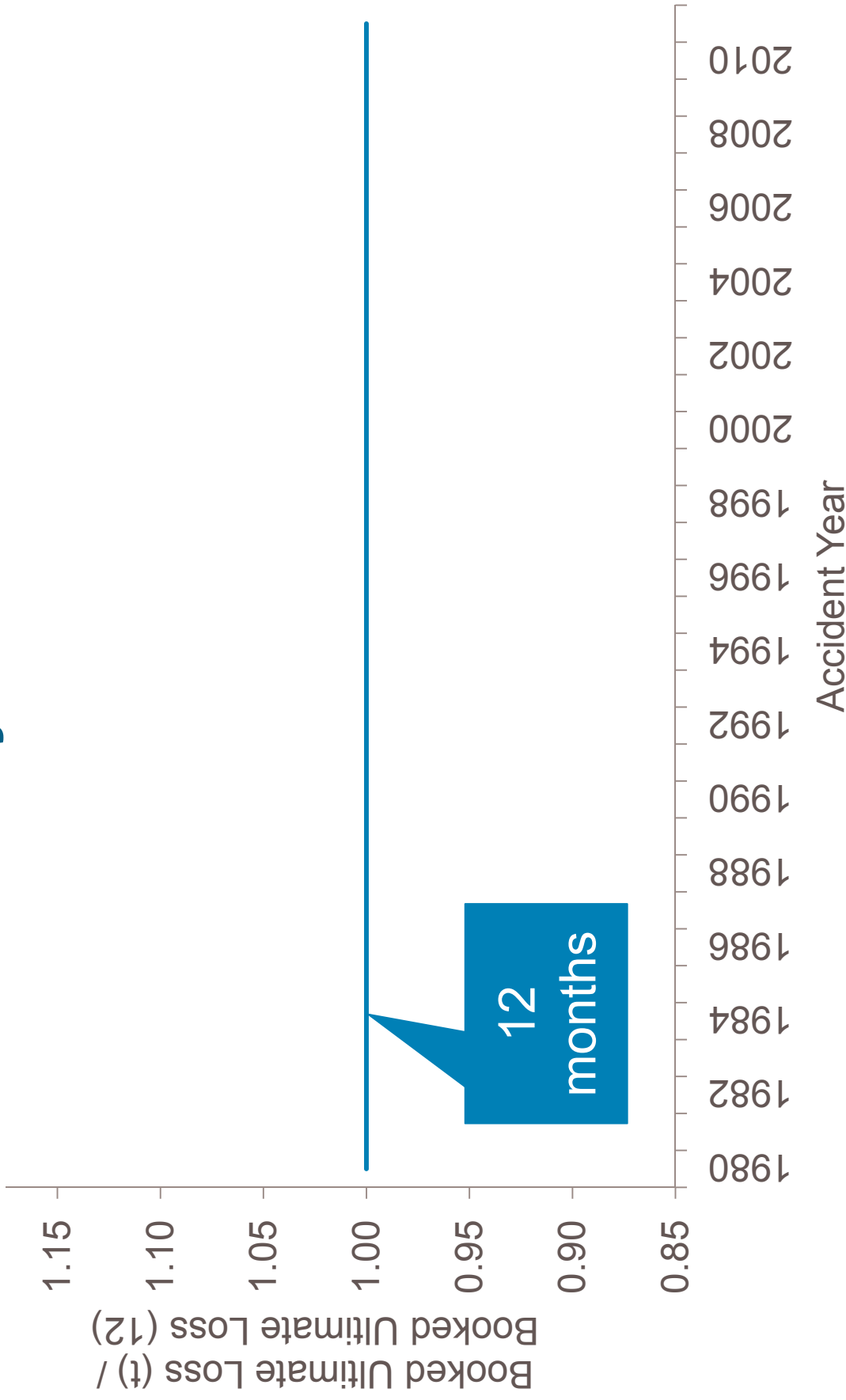
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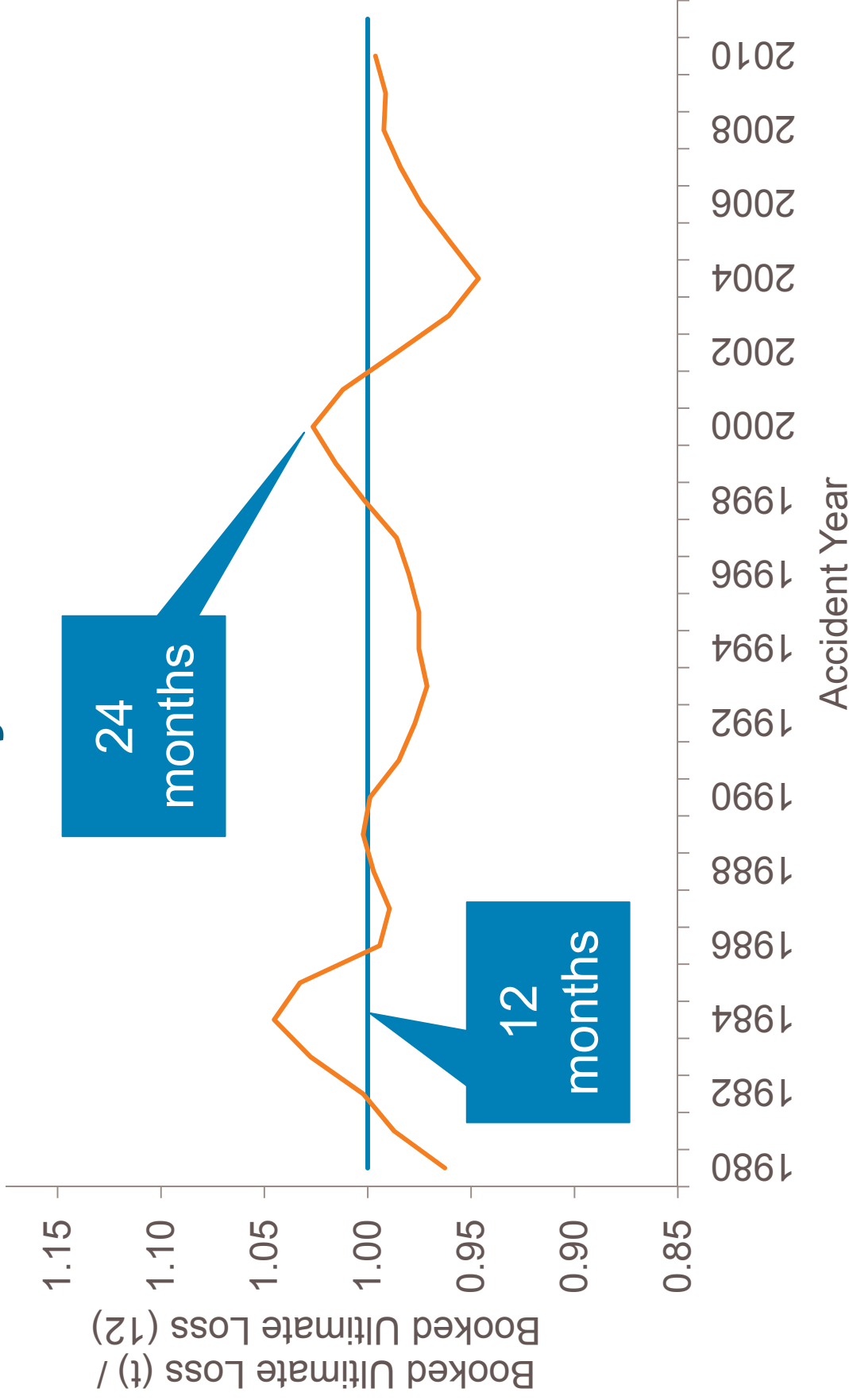
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How reserve risk really behaves



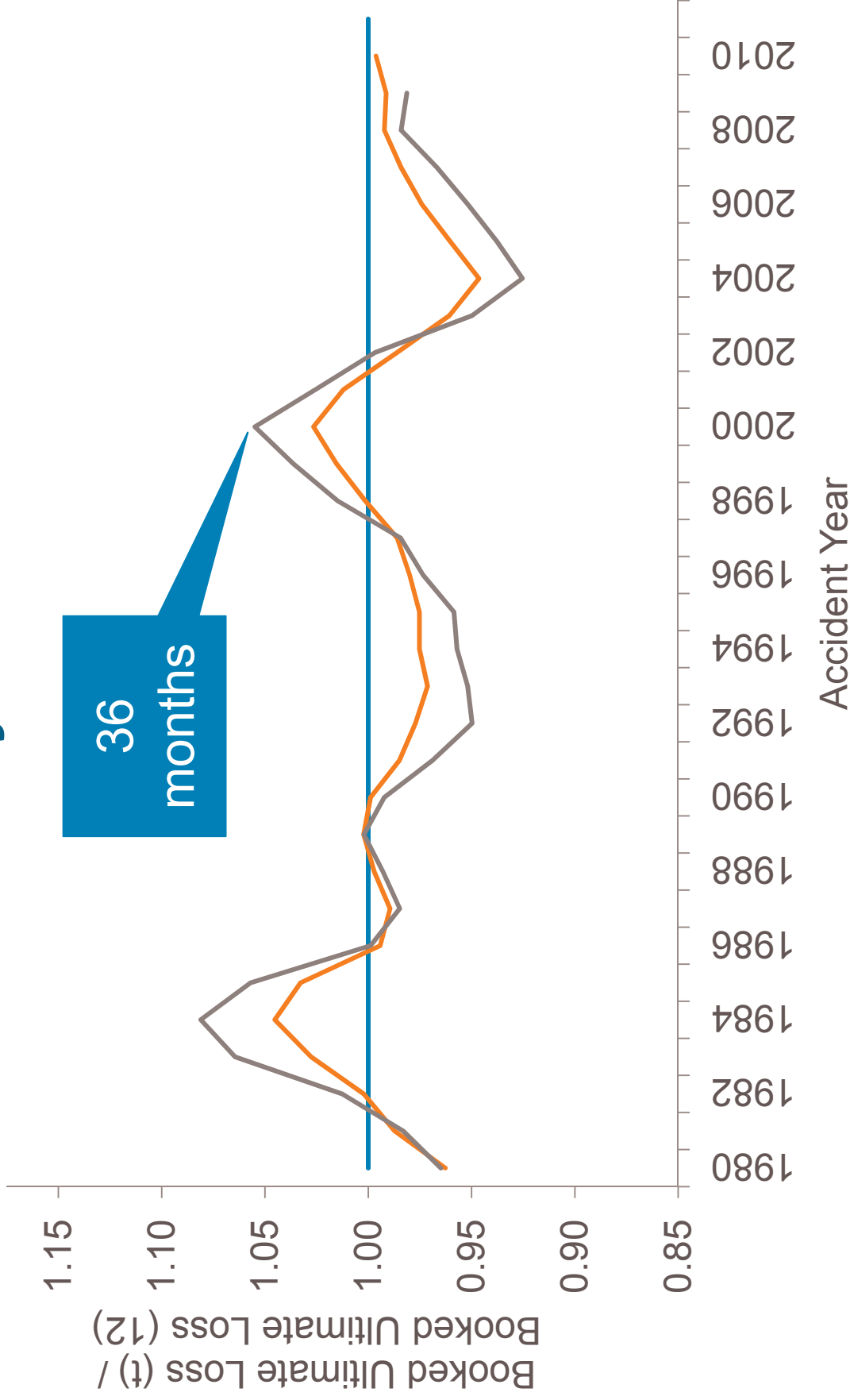
Sum of: Private Passenger Auto, Comm Auto Liab, CMP, Homeowners, Med Prof Liab, Other Liab, Products Liab, WC. Data to 12/2009 is from cleaned Schedule P database from Guy Carpenter & Risk Lighthouse (representing more than 95% of the industry), and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

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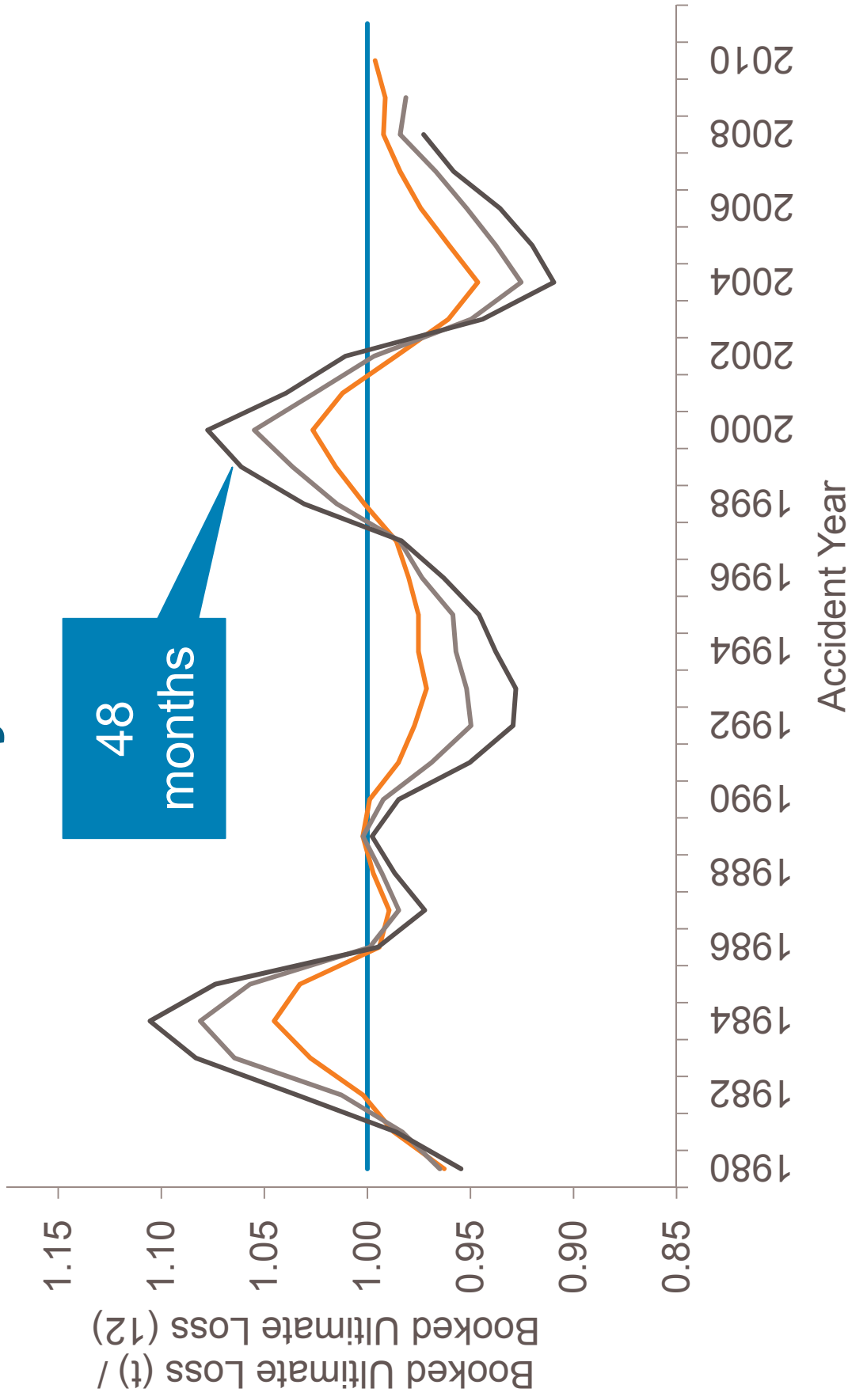
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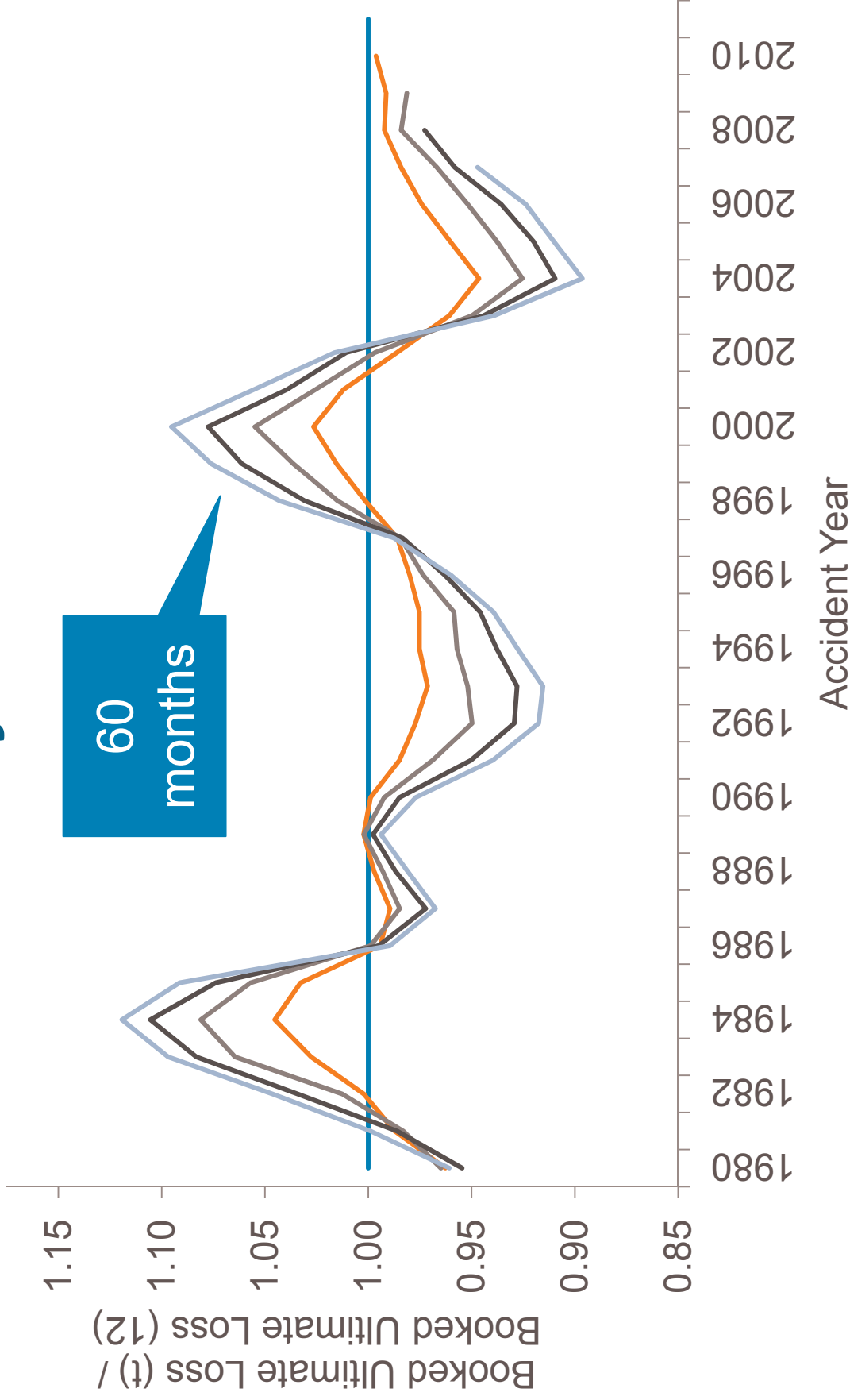
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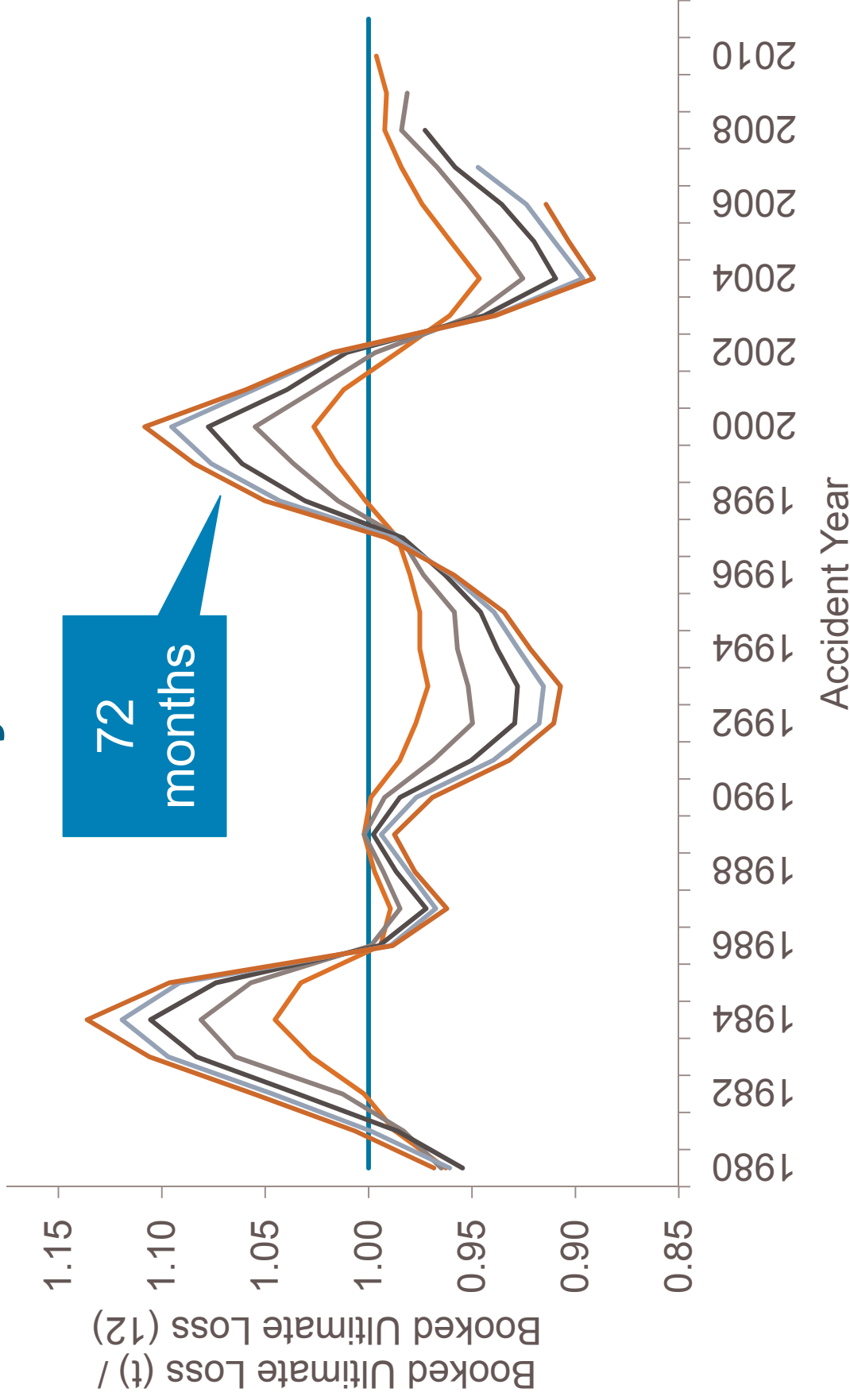
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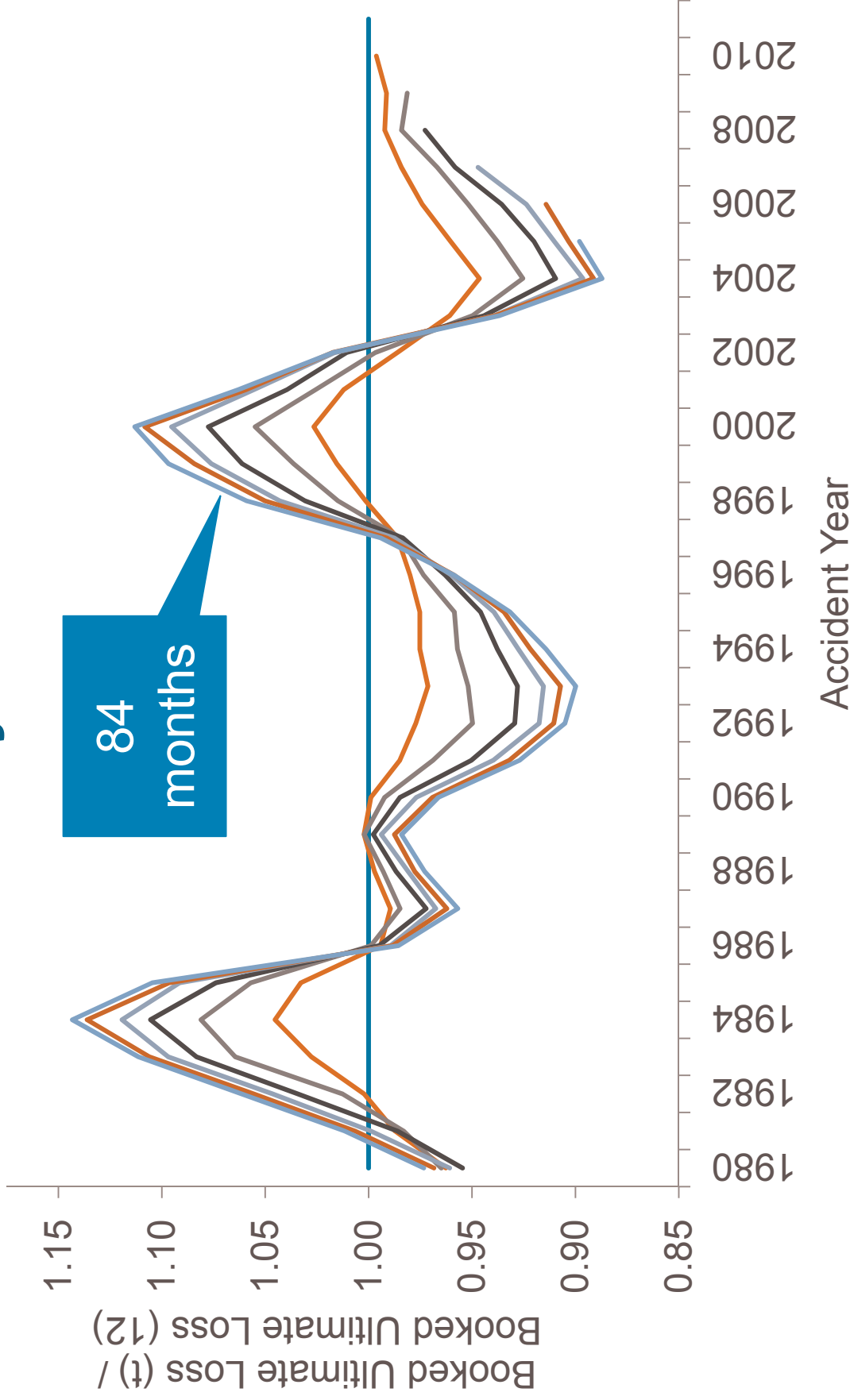
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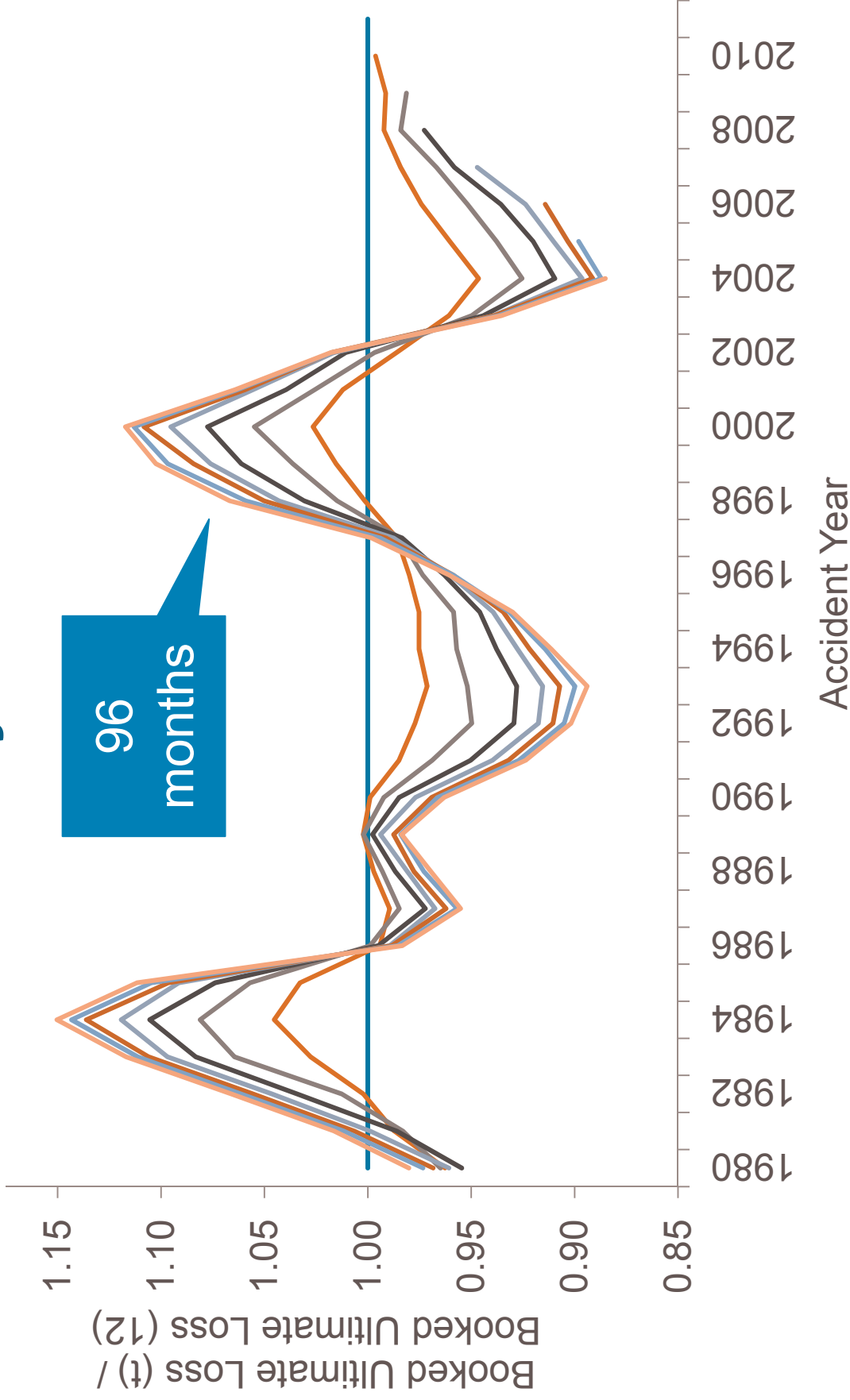
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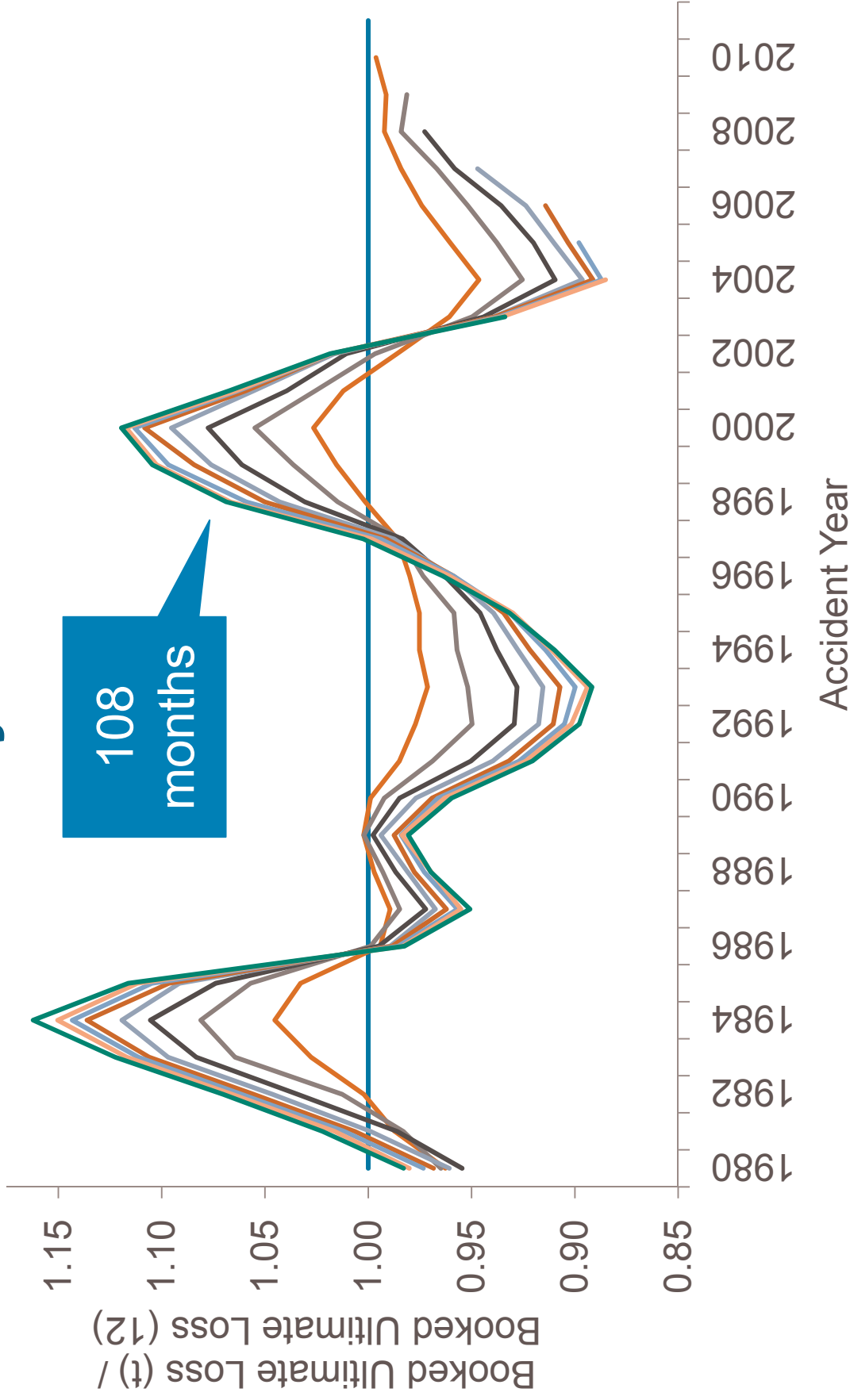
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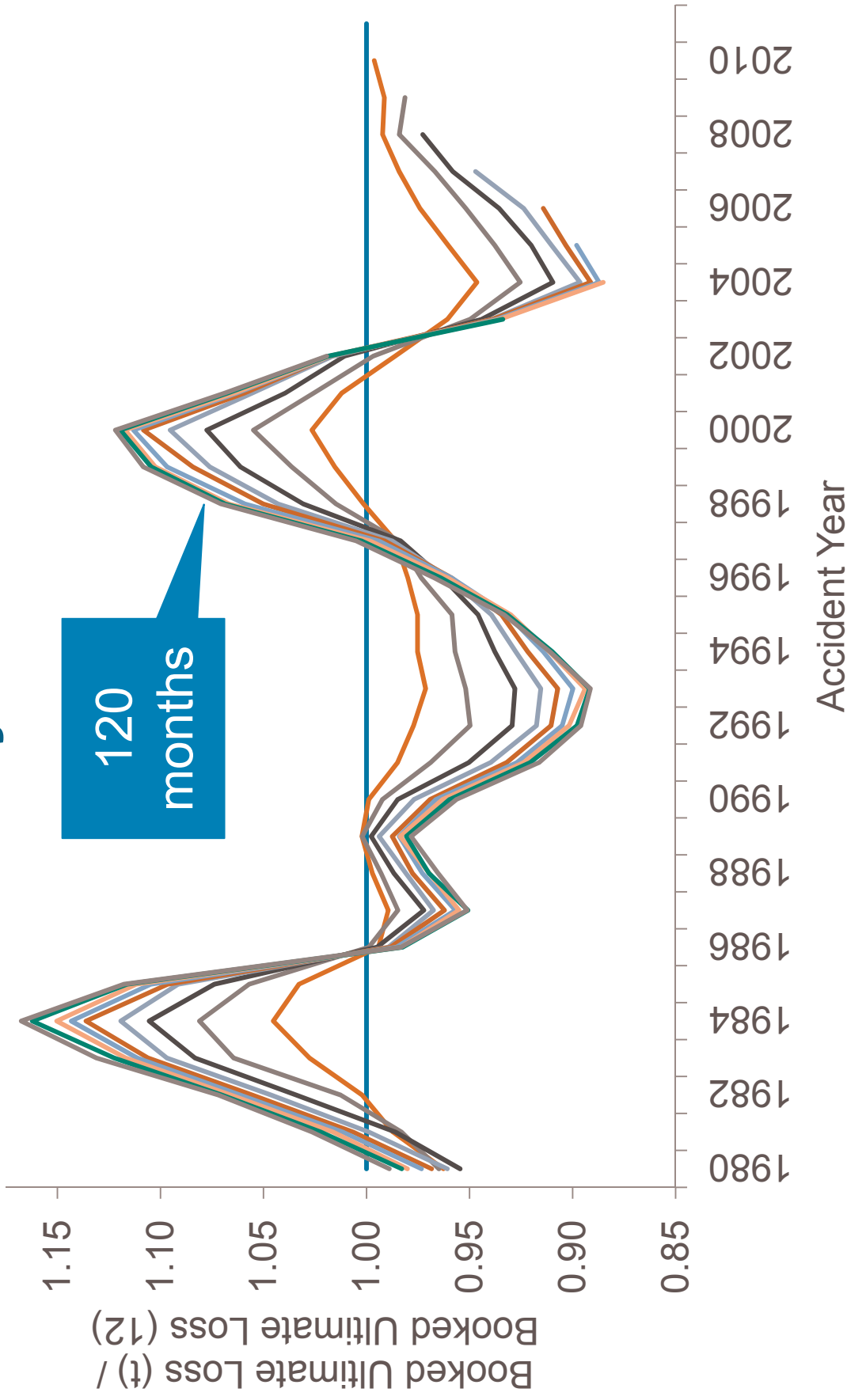
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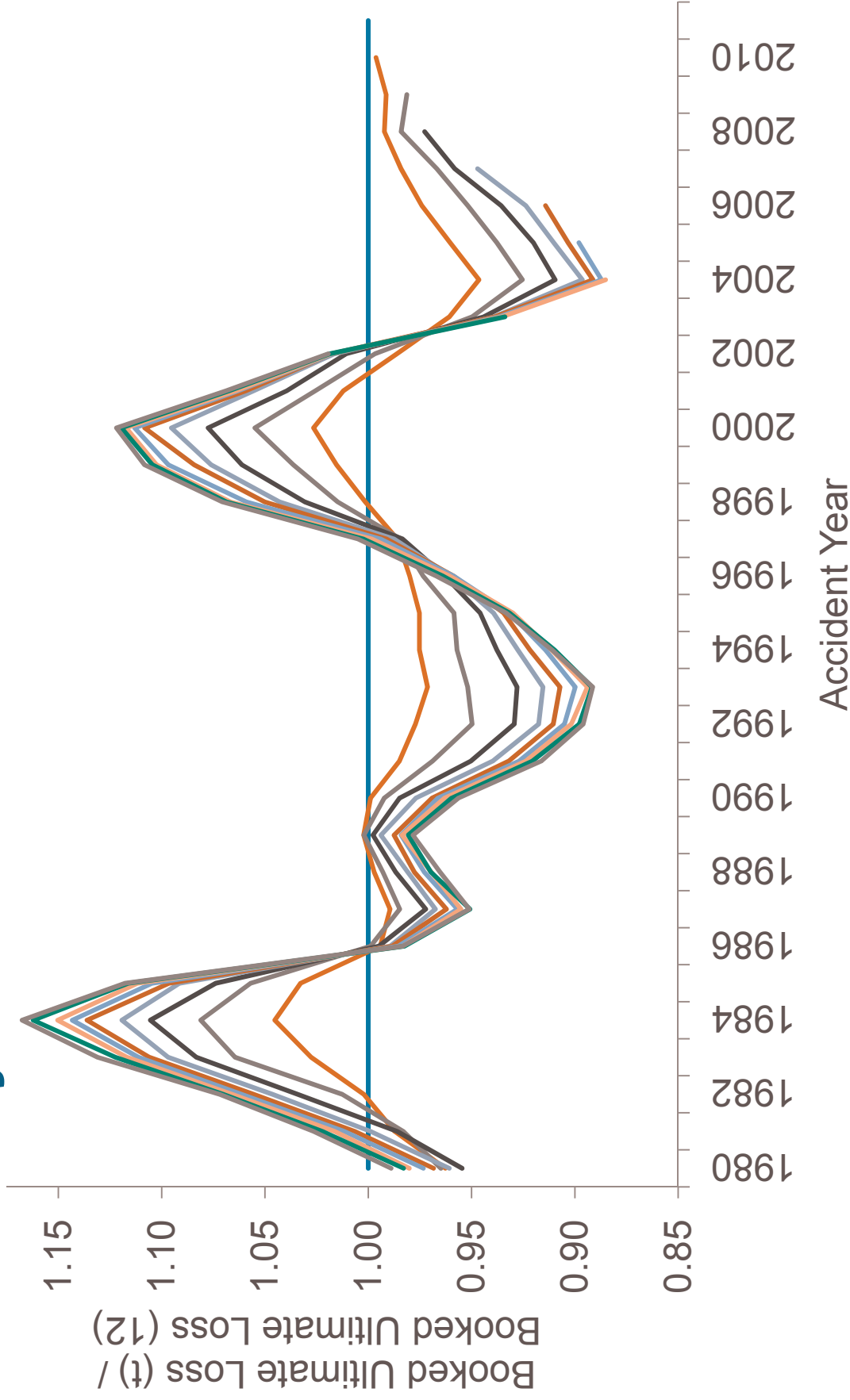
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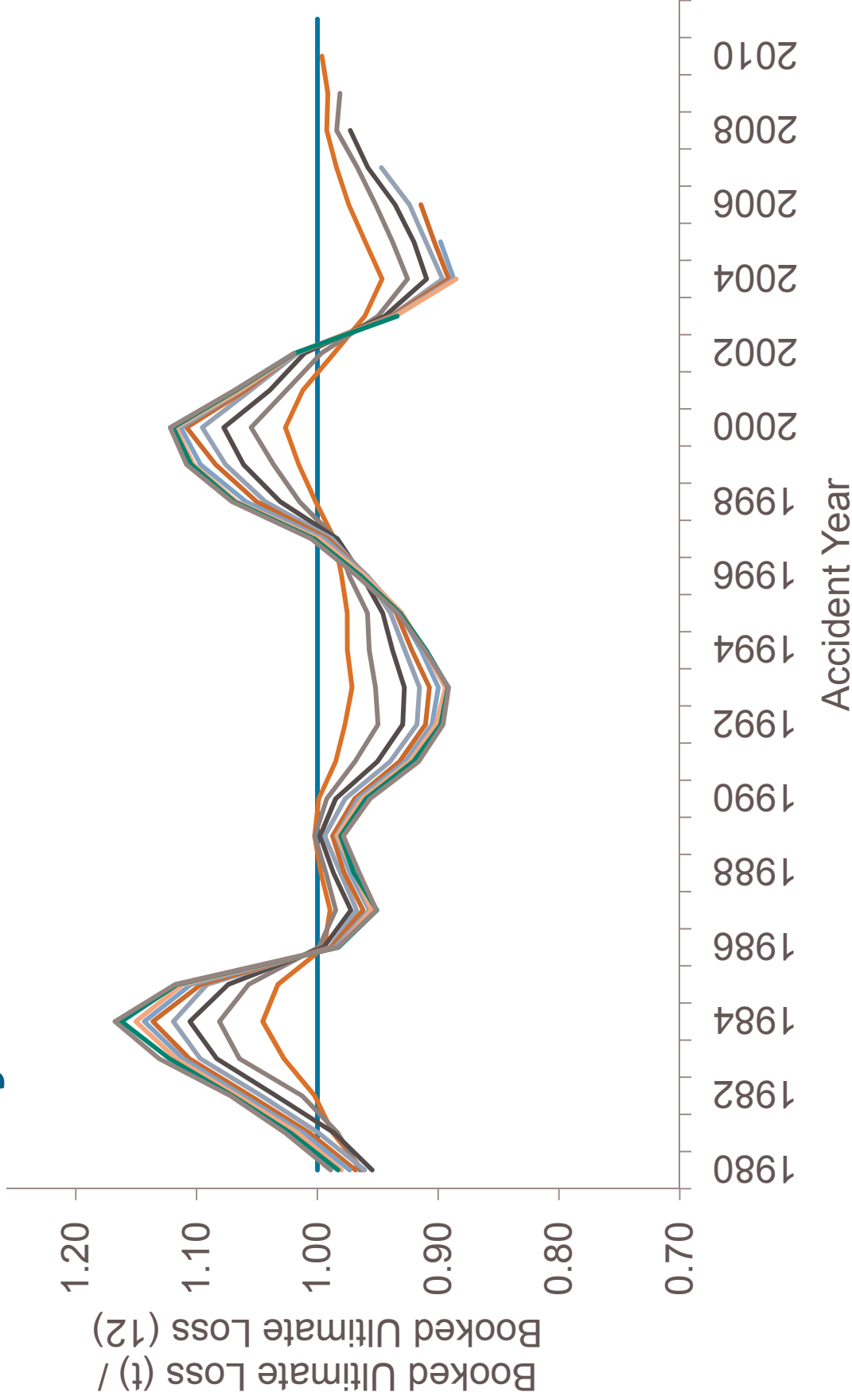
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Reserve Cycle



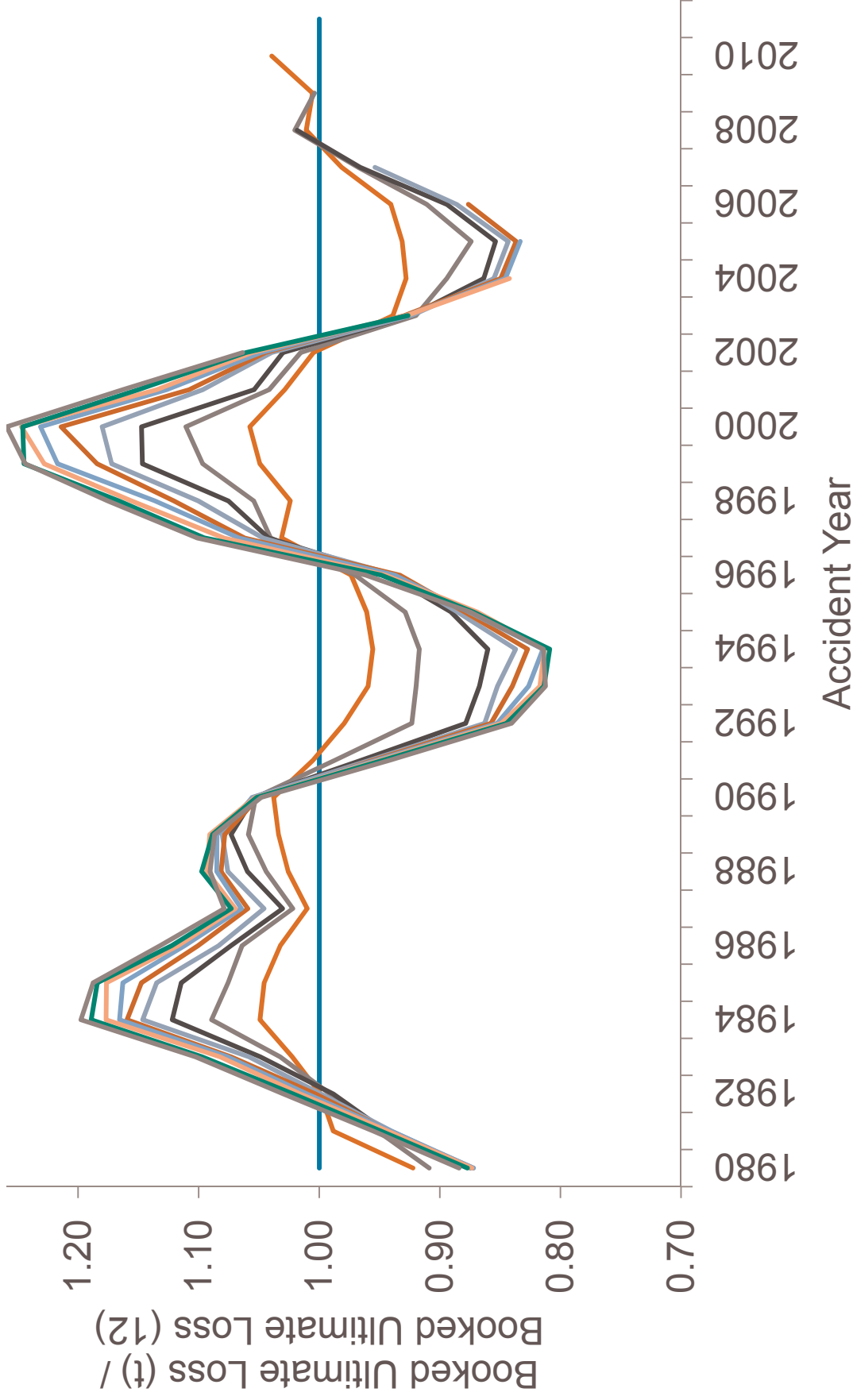
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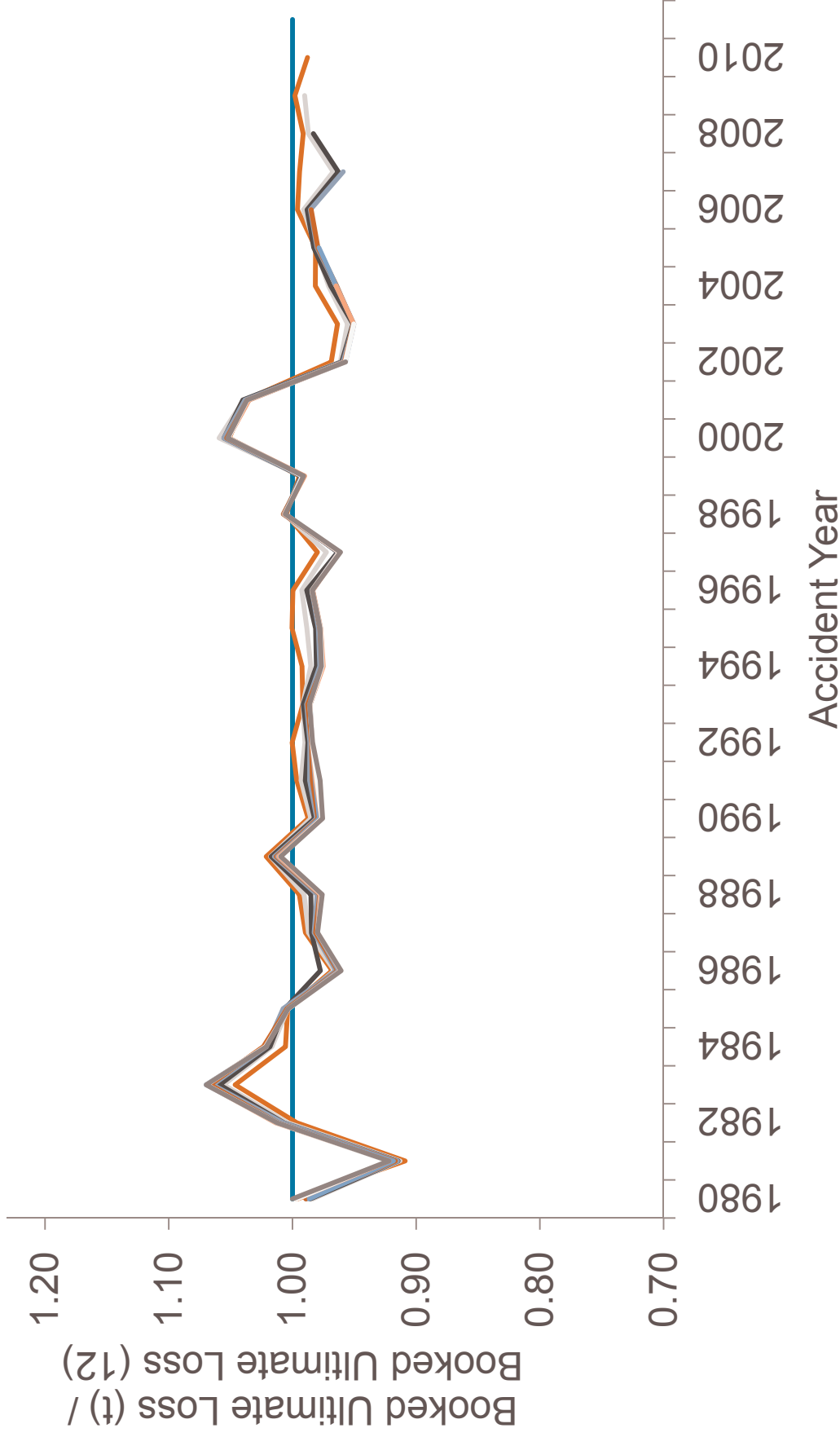
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Workers Compensation Cycle



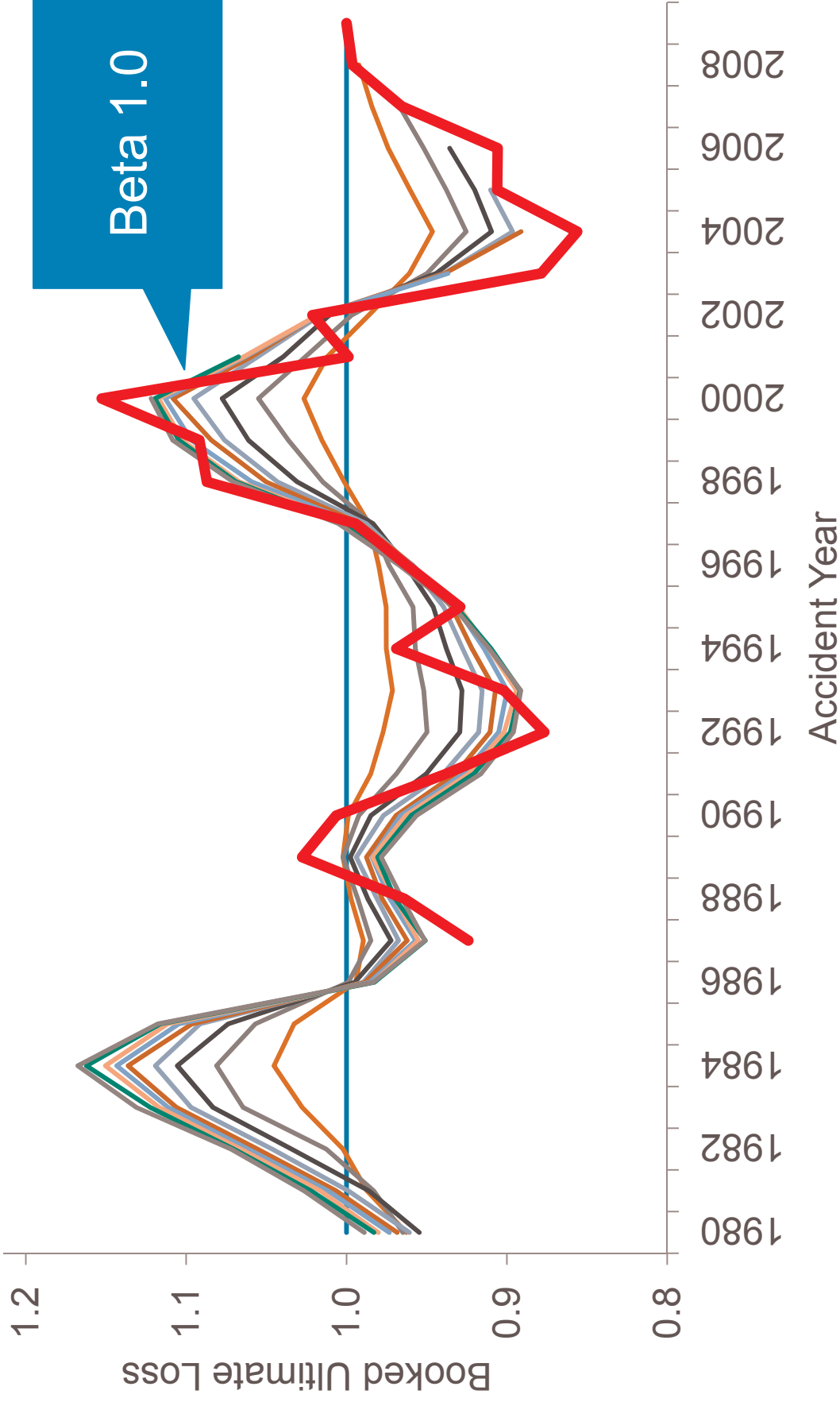
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Homeowners Cycle



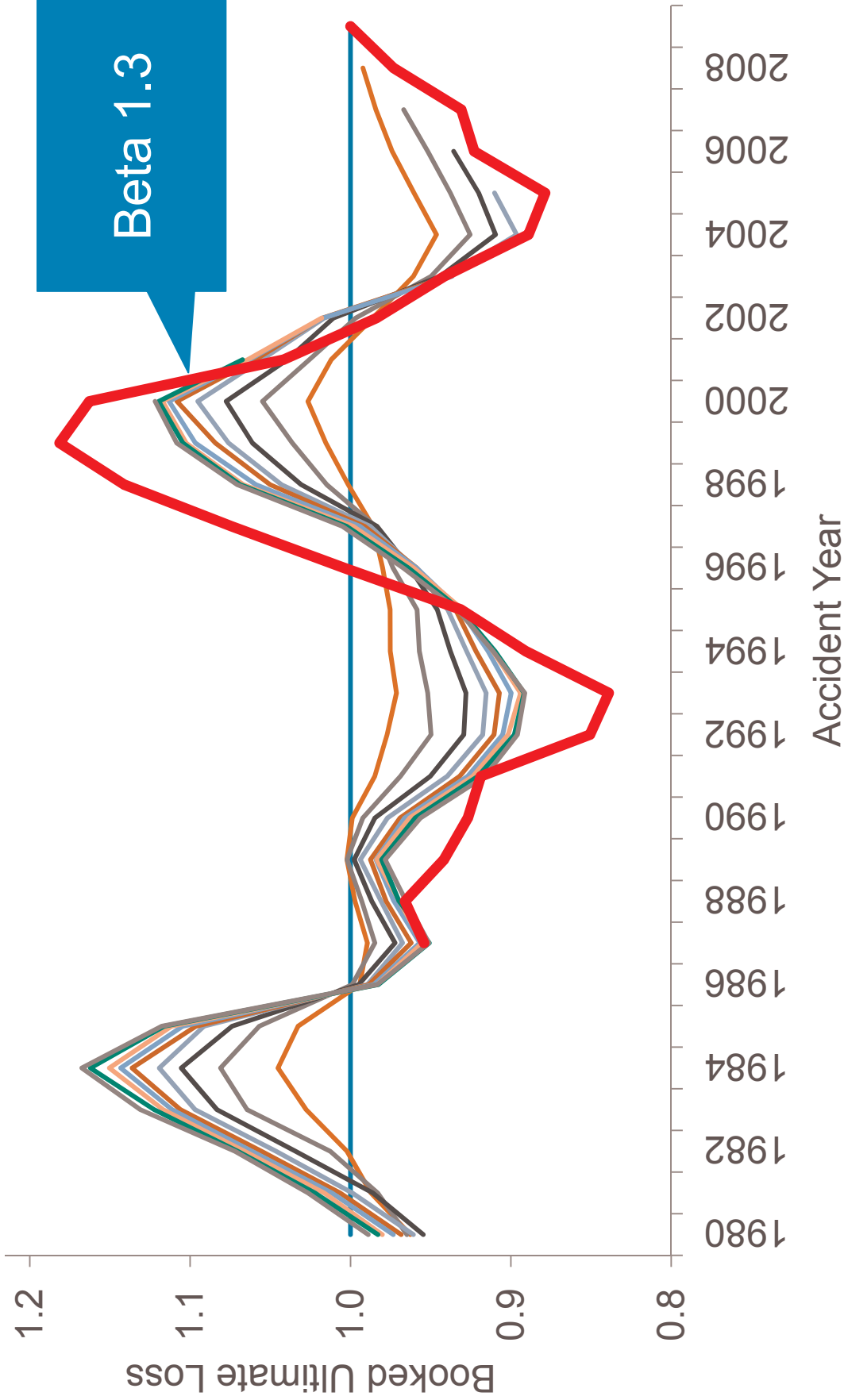
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Reserve Cycle – Company A



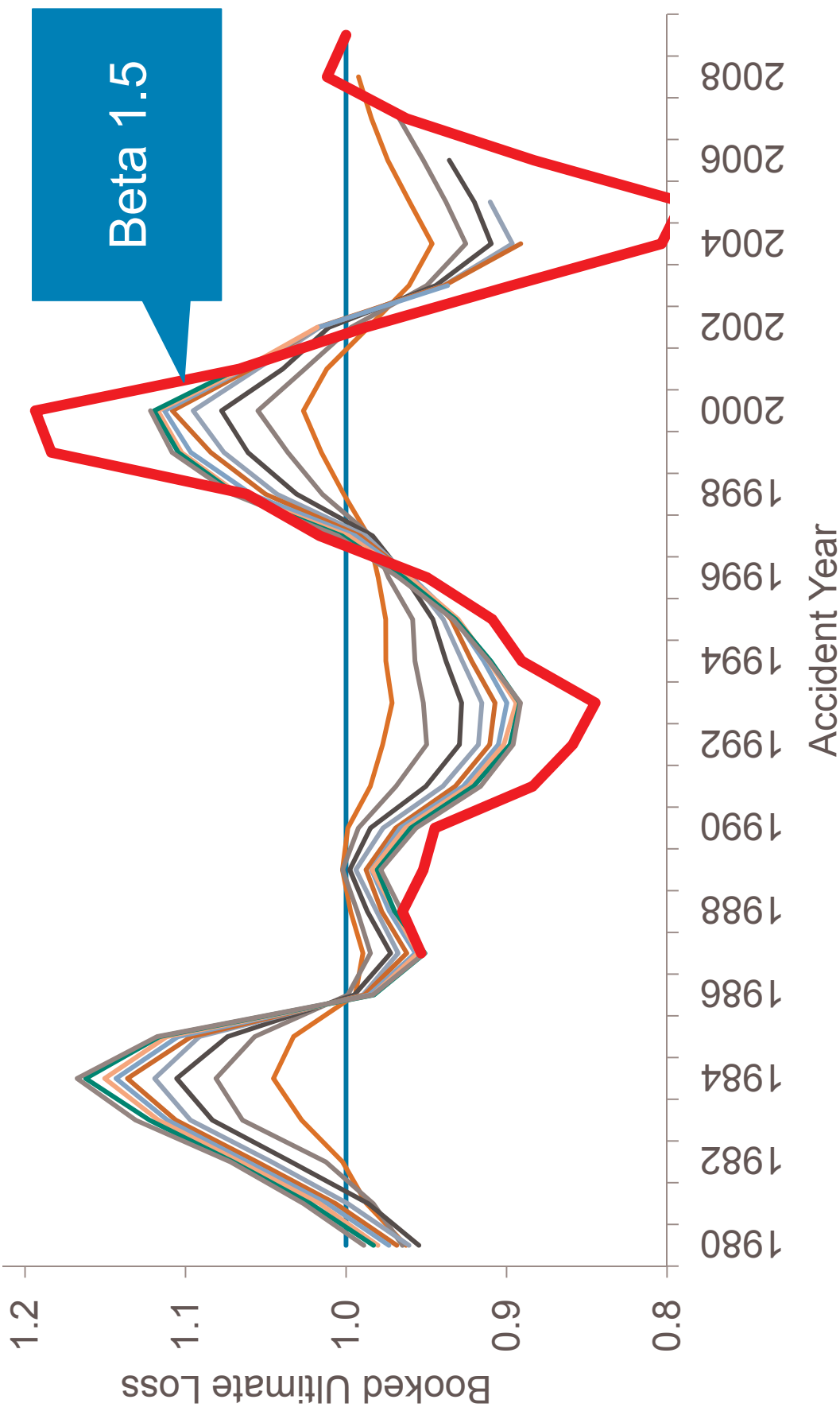
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Reserve Cycle – Company B



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Reserve Cycle – Company C



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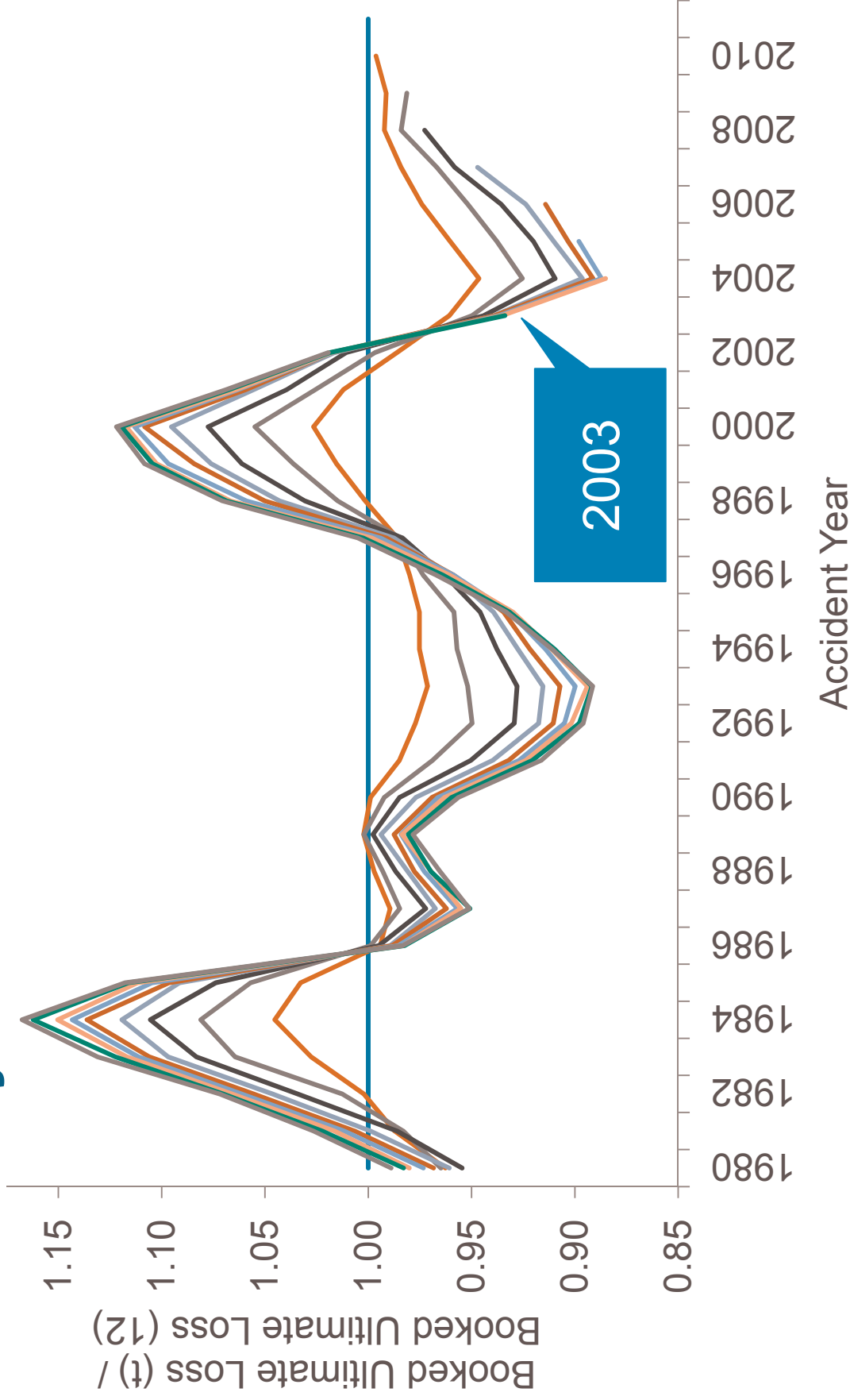
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2. **[L]evel of Reserve Deficiency...**
 - Despite substantial reserve increases by ...insurers, during 2003 rating agencies estimate that the non-asbestos reserve shortfall ...is between \$30 billion and \$60 billion.

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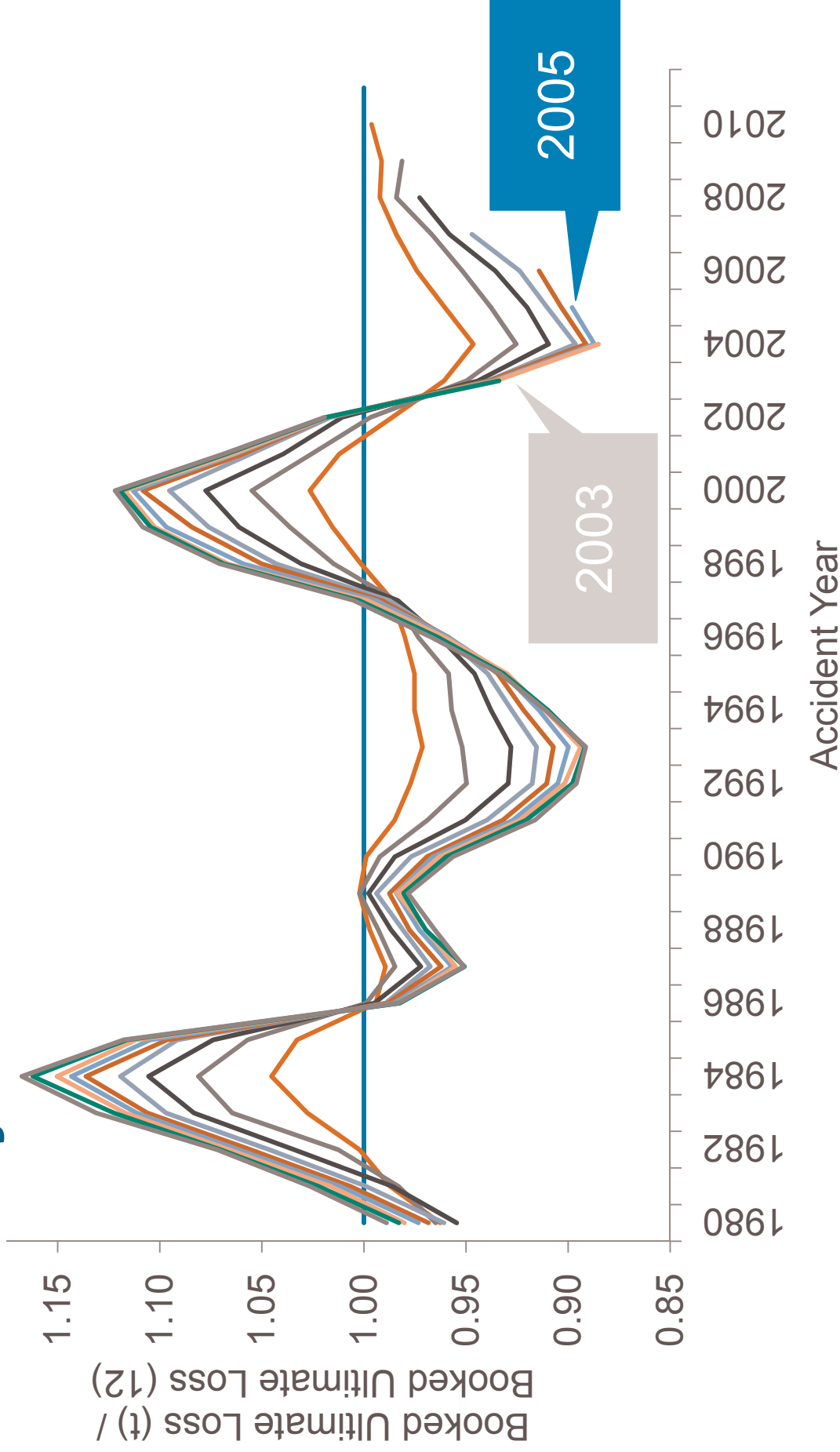
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The profession must continue... its self-review, as these issues will not go away on their own.

Reserve Cycle



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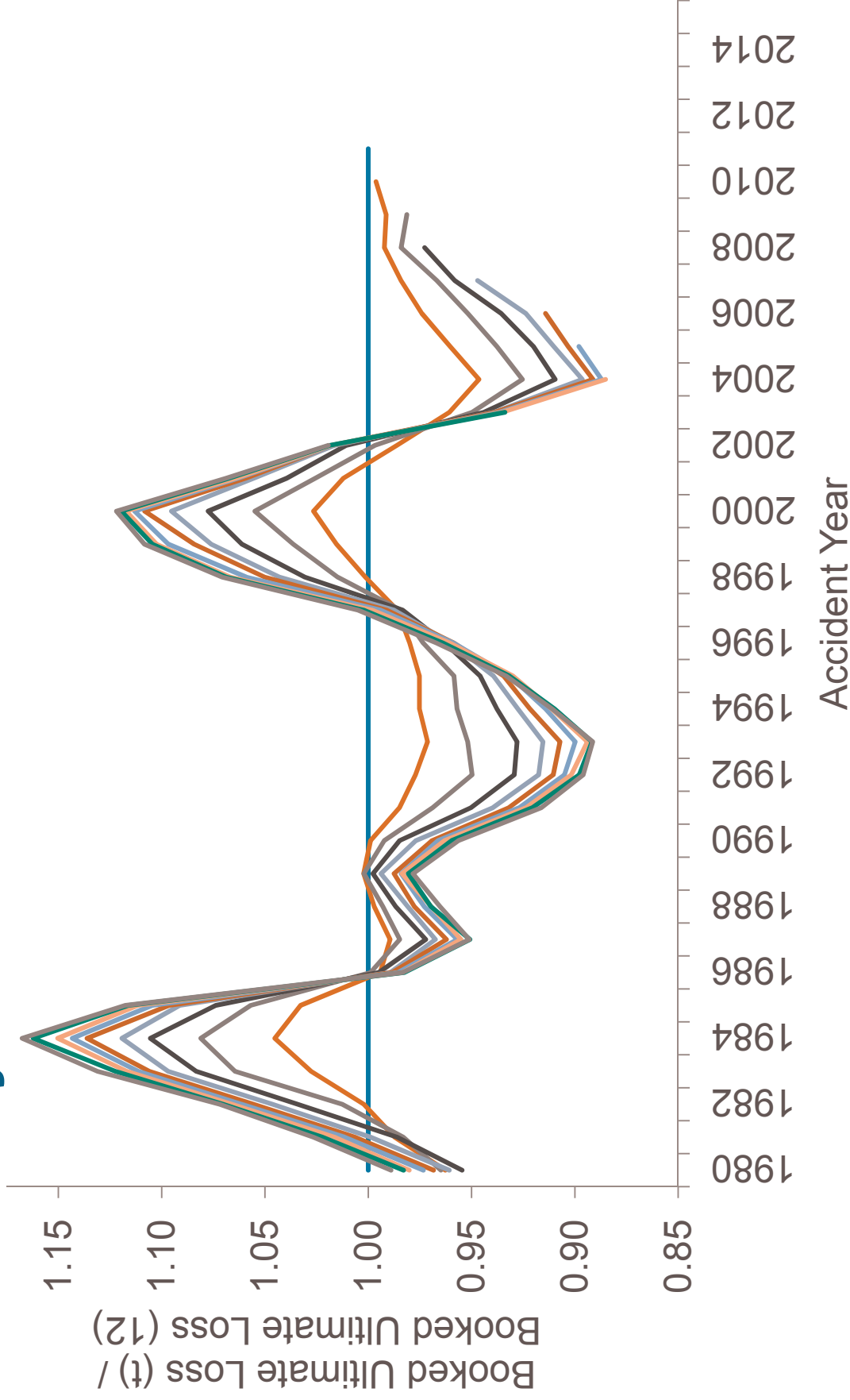
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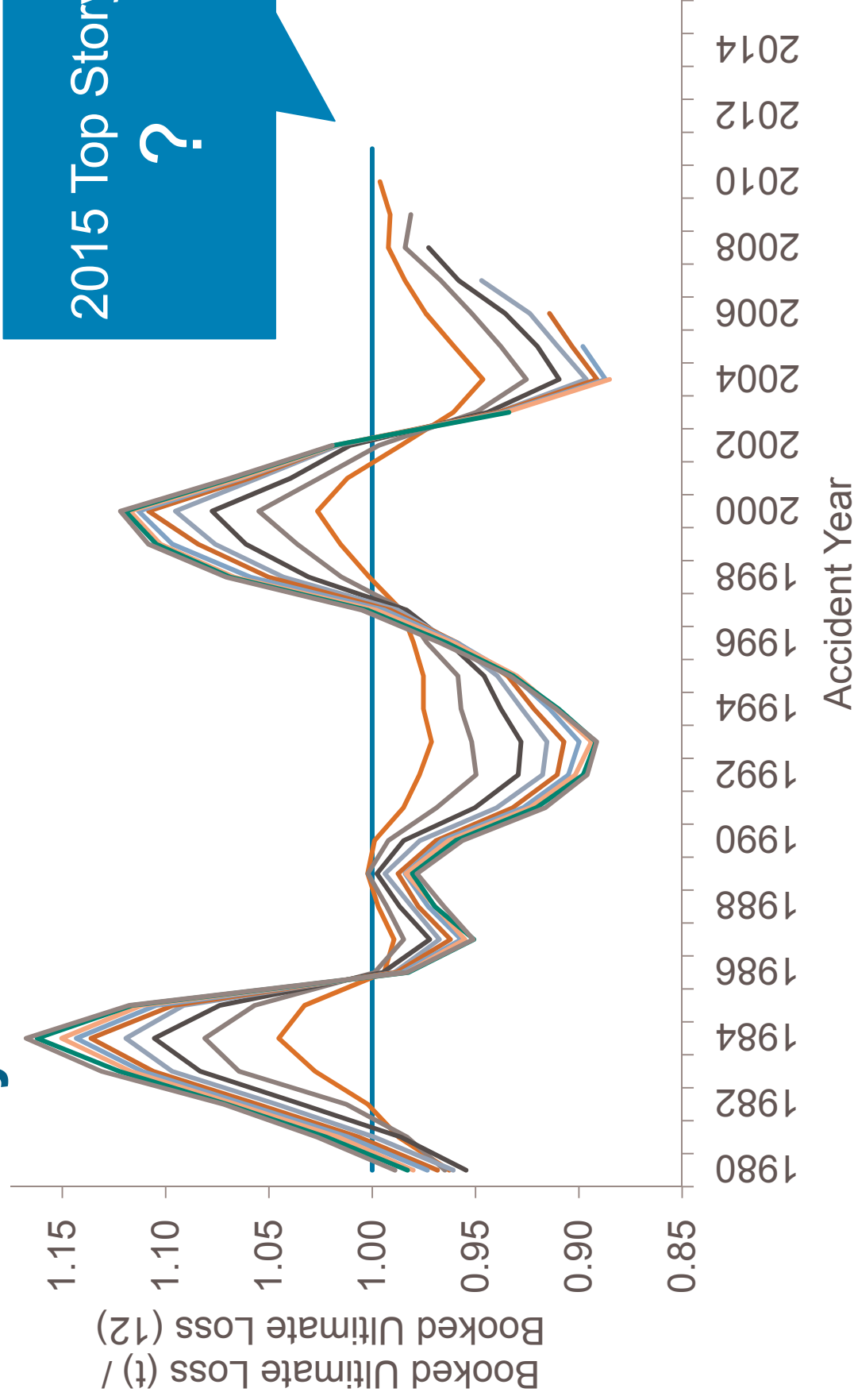
- ? What reserving problem ?

Reserve Cycle



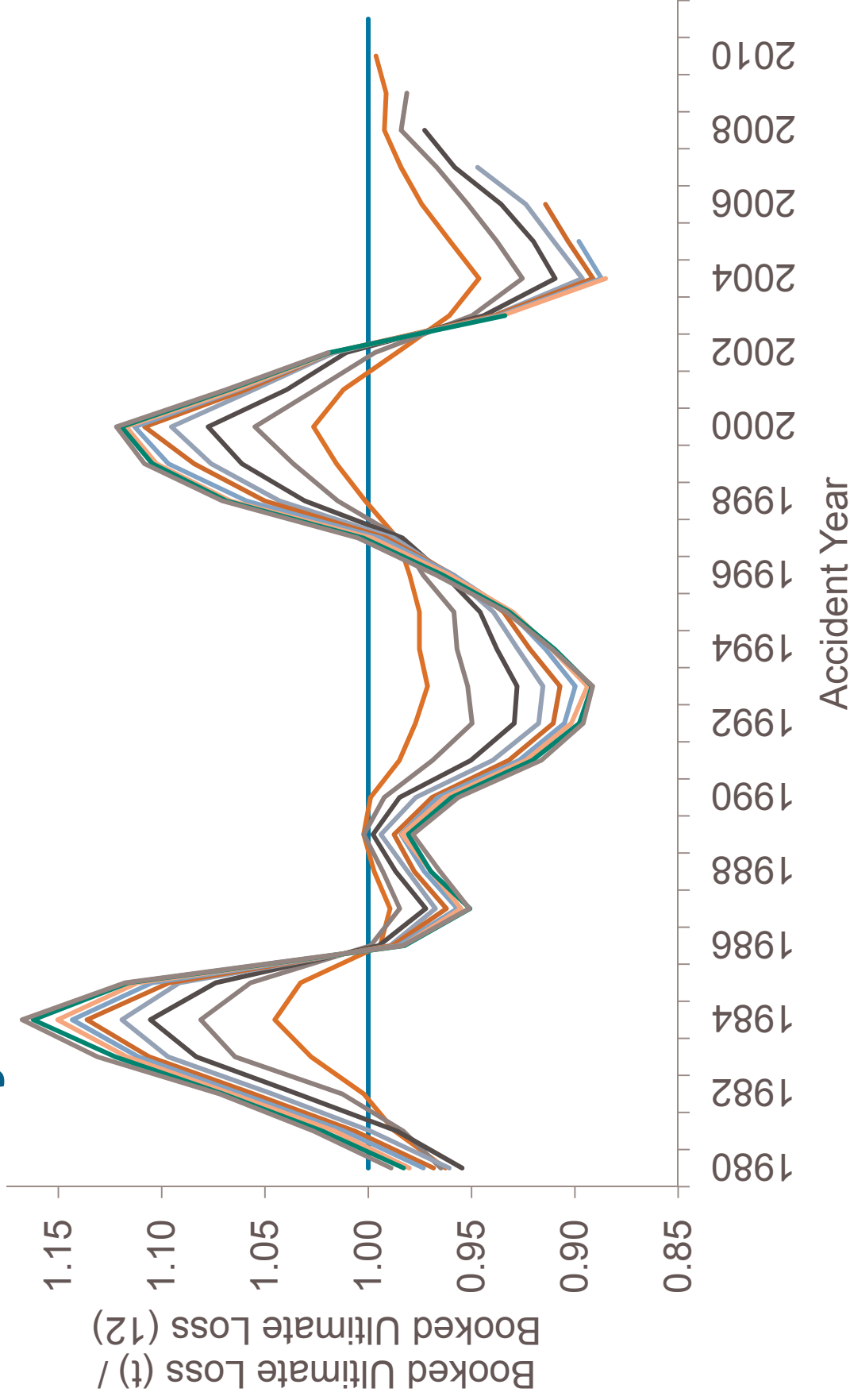
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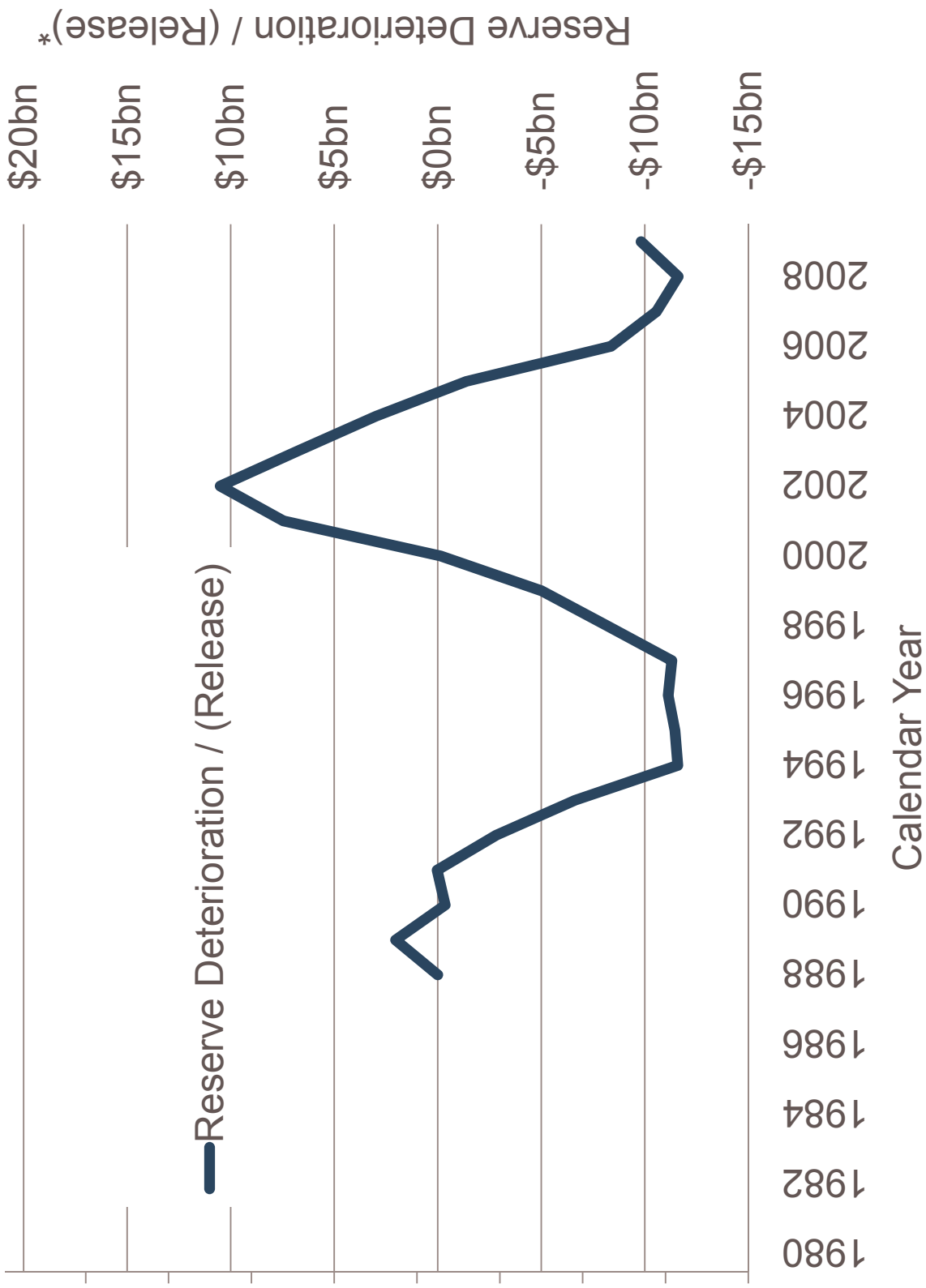
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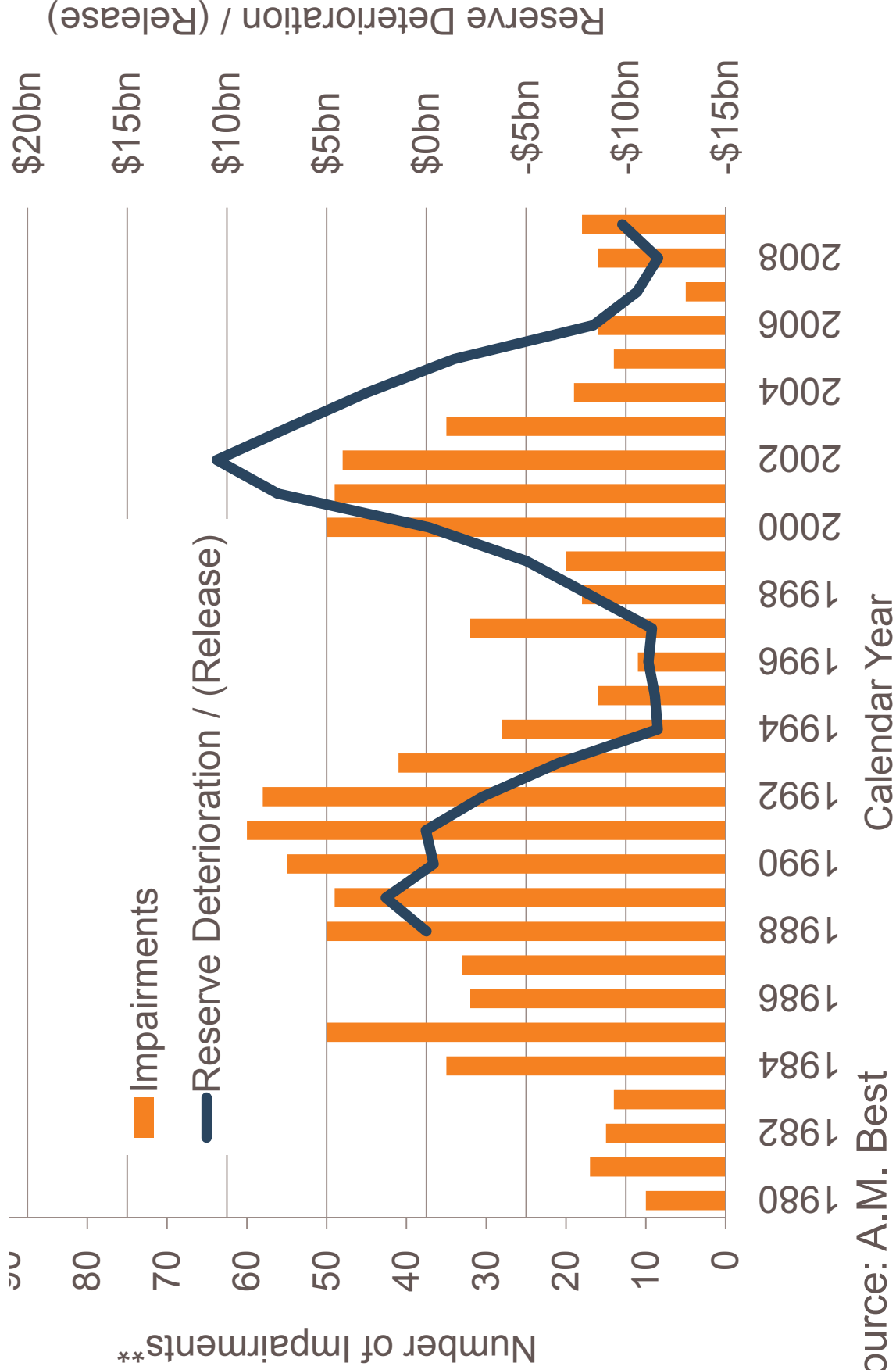


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Reserve Deterioration / (Release)*



Reserve Deterioration vs Impairments



**Source: A.M. Best

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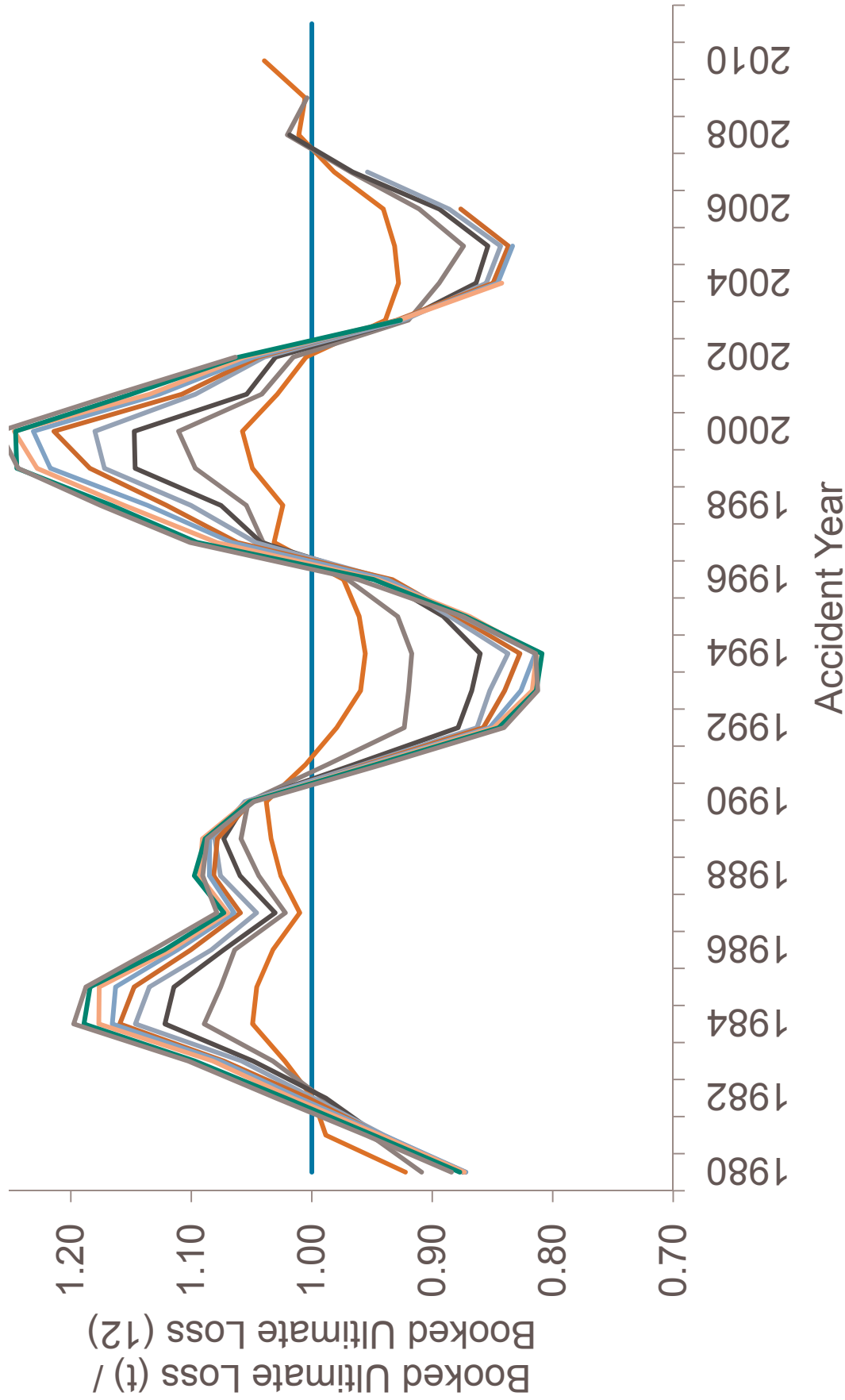
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Why does reserve risk behave like this?

Q: What causes the cycle?

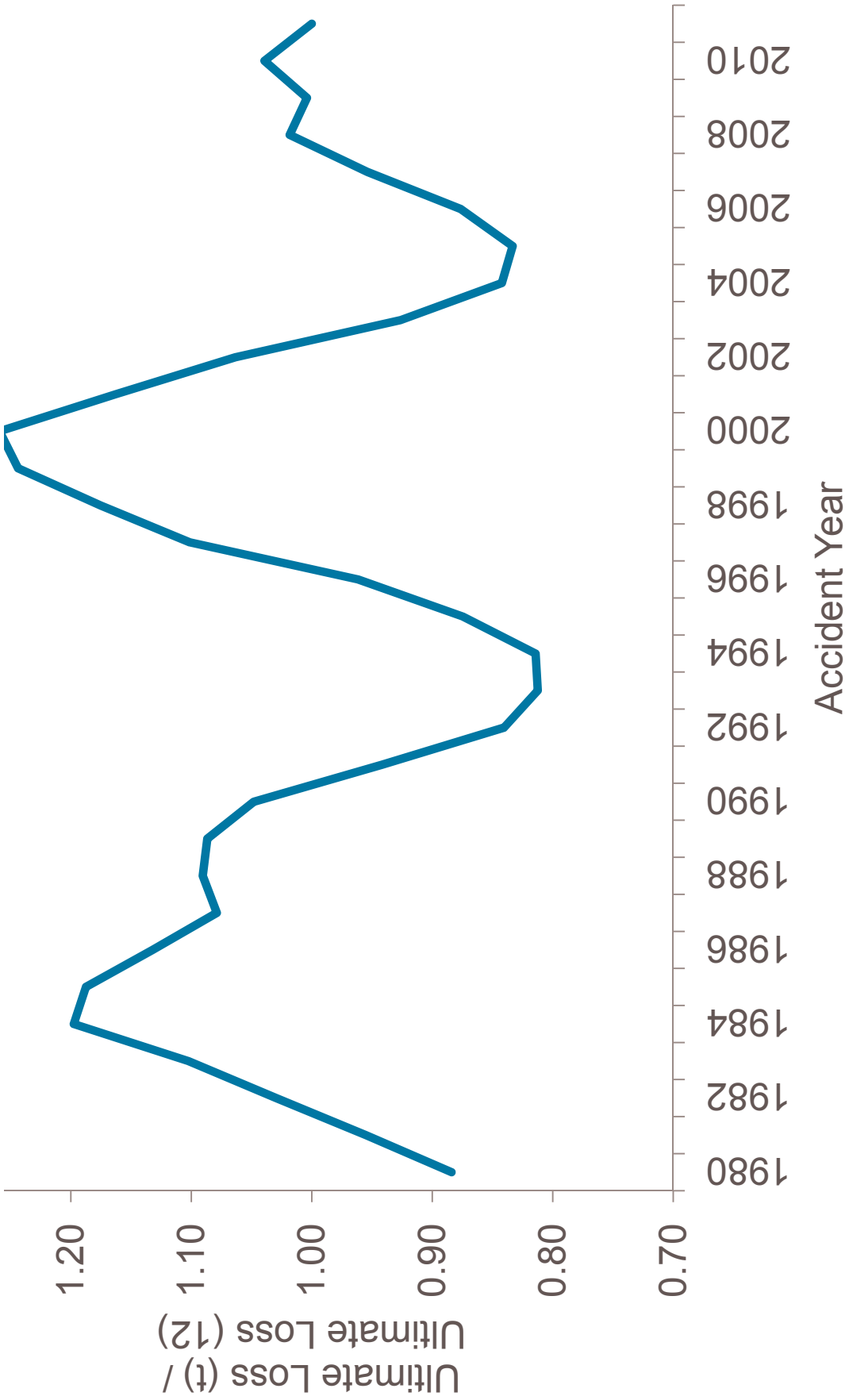
H = Hypothesis

WC Cycle

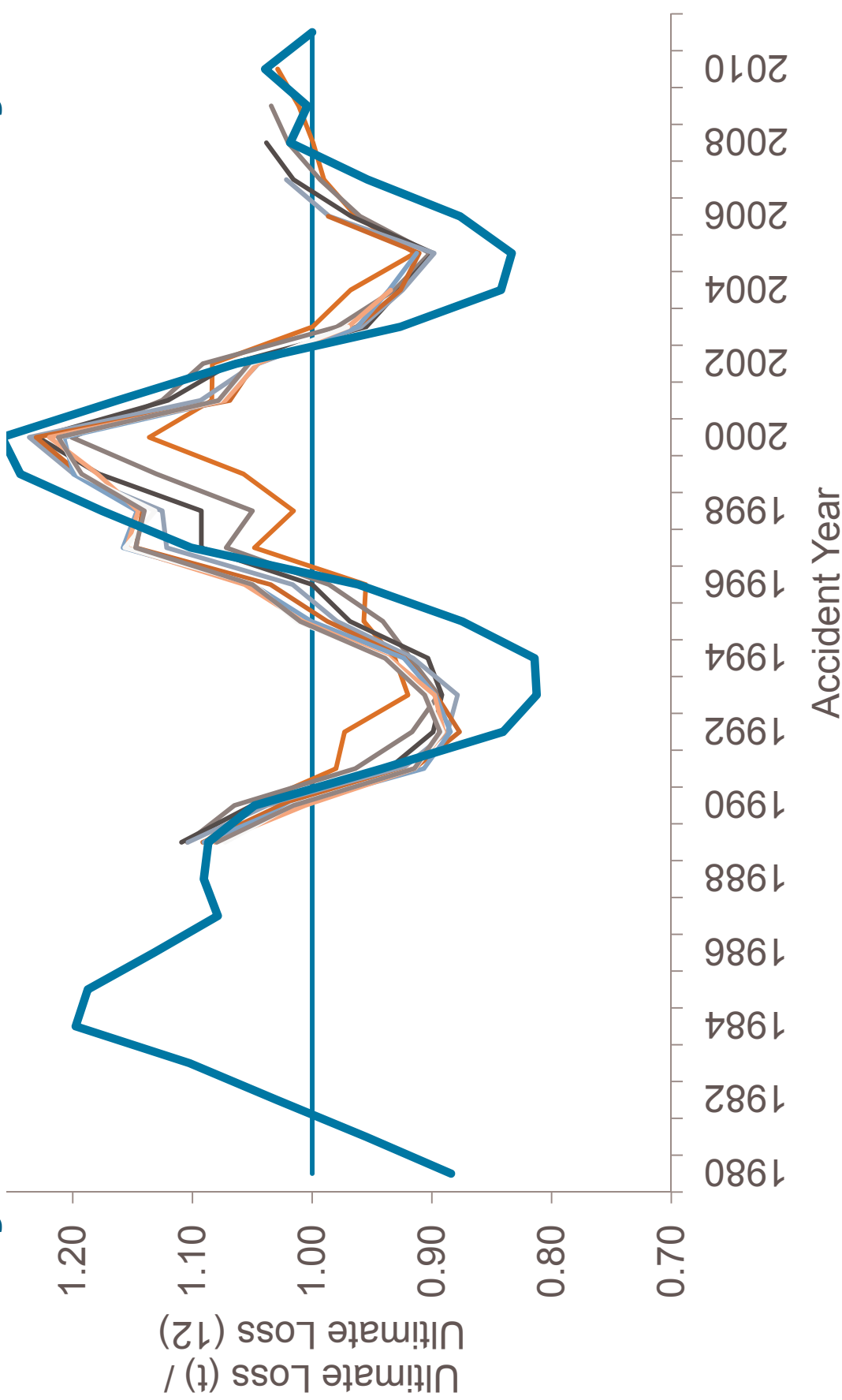


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WC Cycle outline

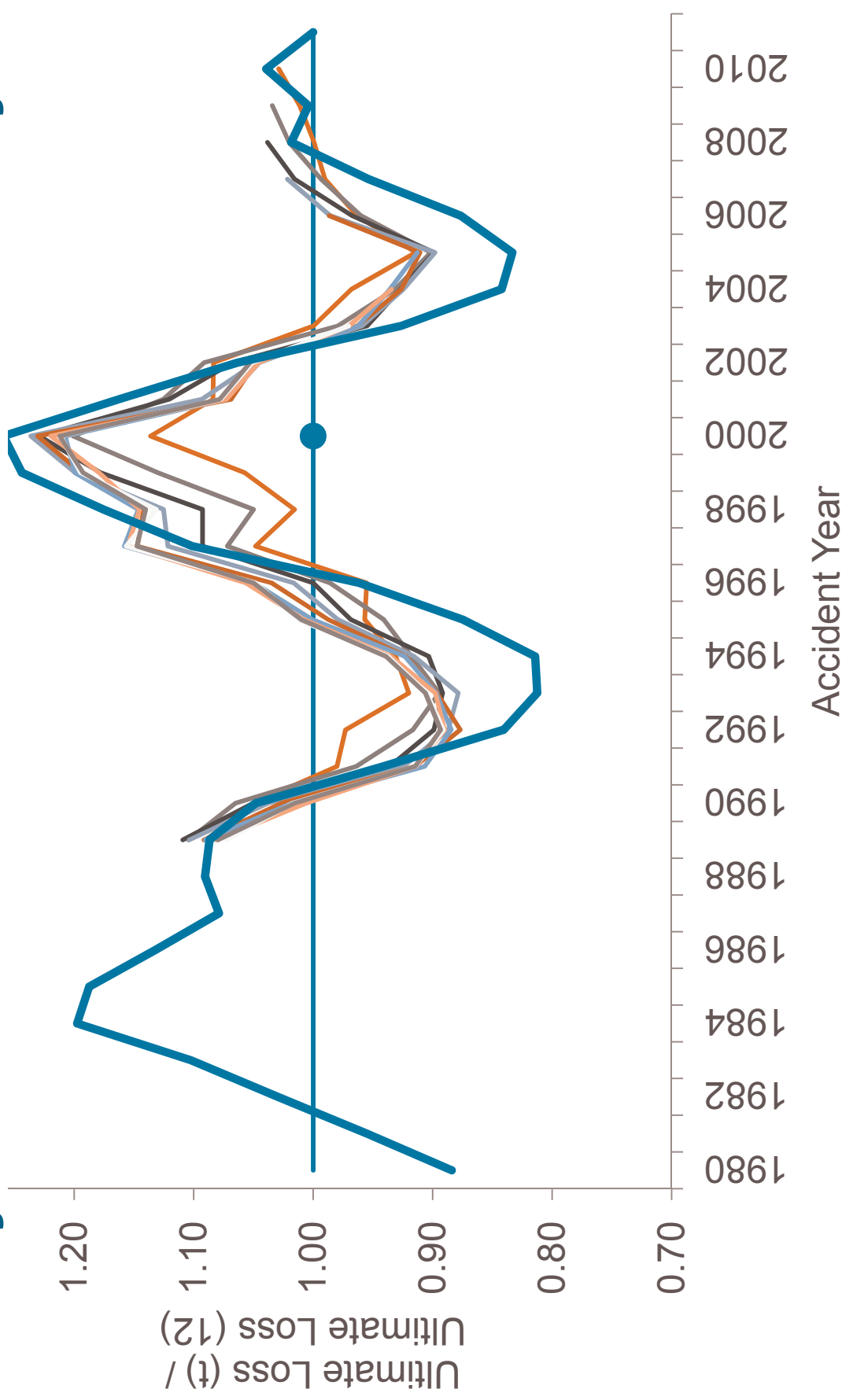


WC Cycle outline + Incurred chain-ladder cycle



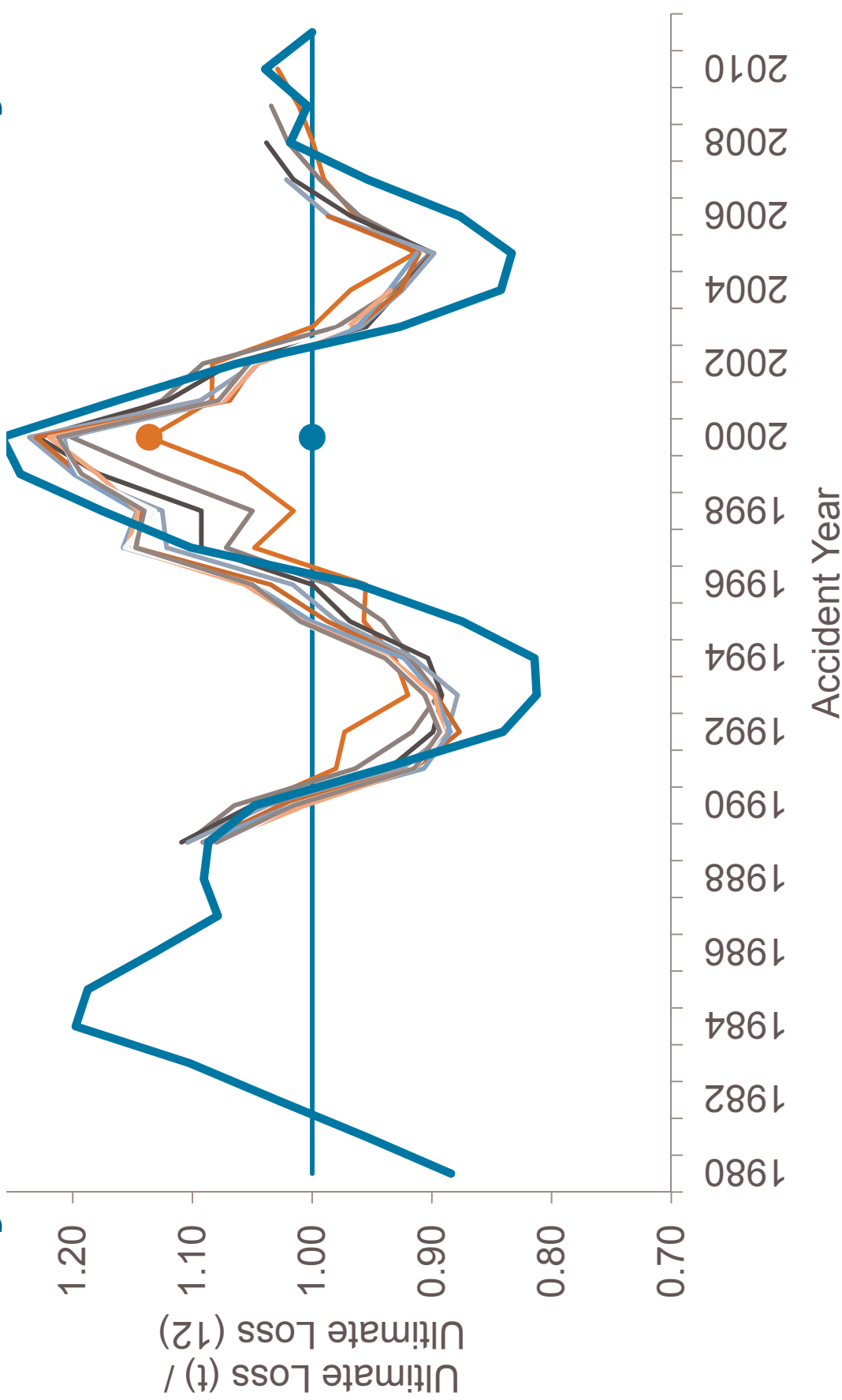
Incurring chain-ladder cycle uses an all year weighted average of 10x10 year Incurred Loss & ALAE triangles (paid + case reserve). Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

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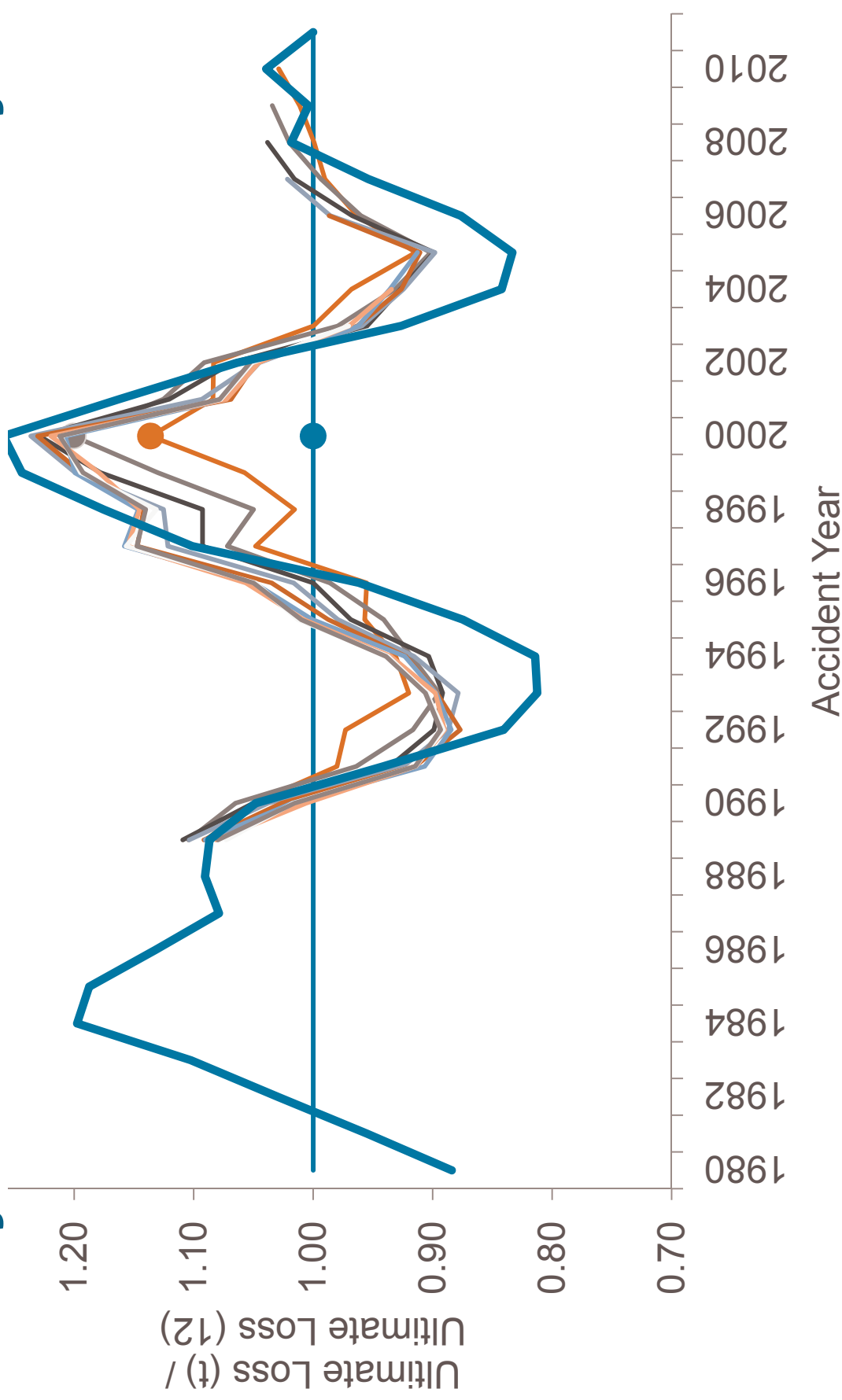
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Why does reserve risk behave like this?

Q: What causes the cycle?

H: Incurred chain-ladder method + judgment to smooth it out

H = Hypothesis

Why does reserve risk behave like this?

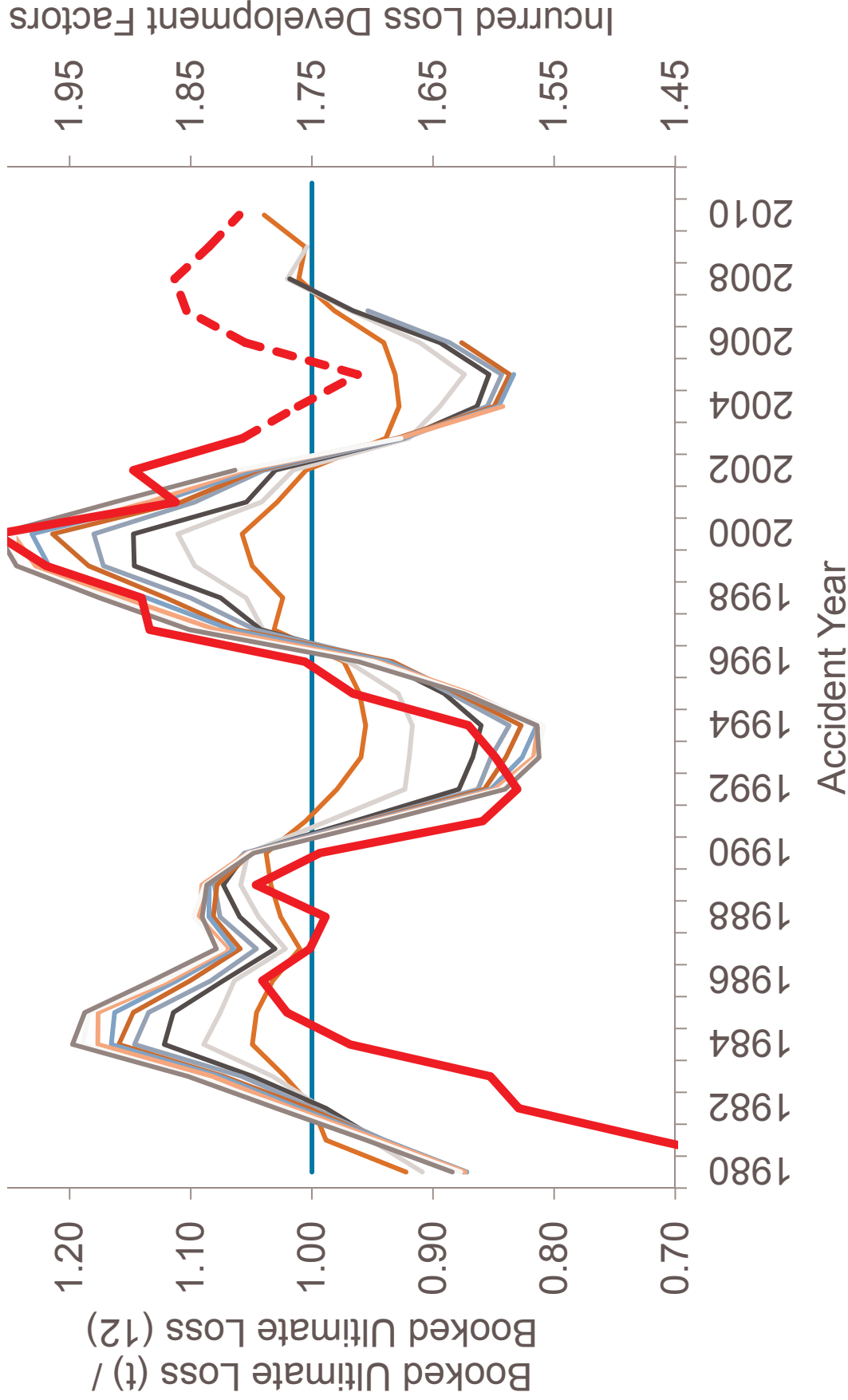
Q: What causes the cycle?

H: Incurred chain-ladder method + judgment to smooth it out

Q: Why does the incurred chain-ladder method have a cycle?

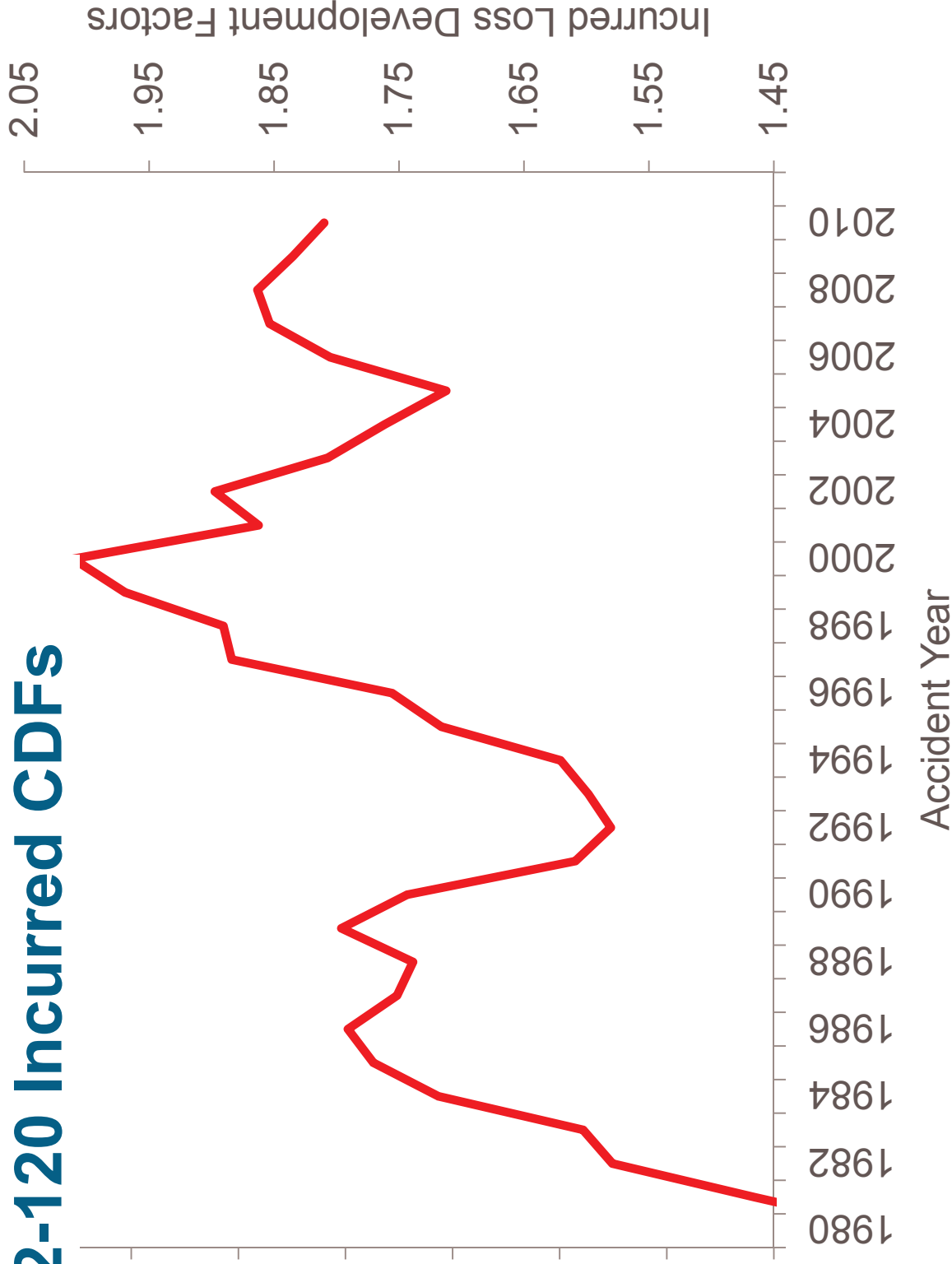
H = Hypothesis

WC Cycle and 12-120 Incurred CDF



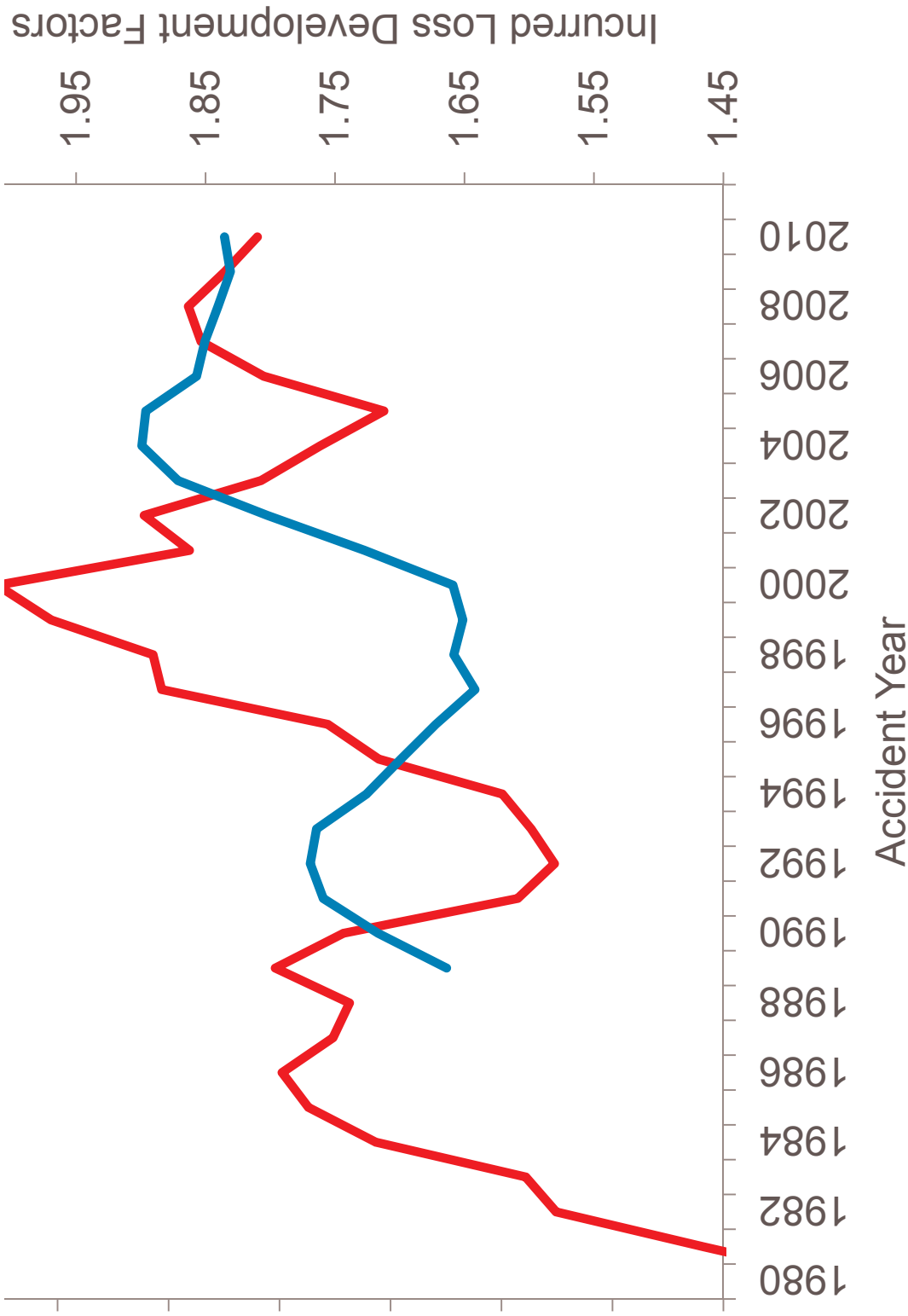
Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change. Red line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

WC 12-120 Incurred CDFs



Red line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

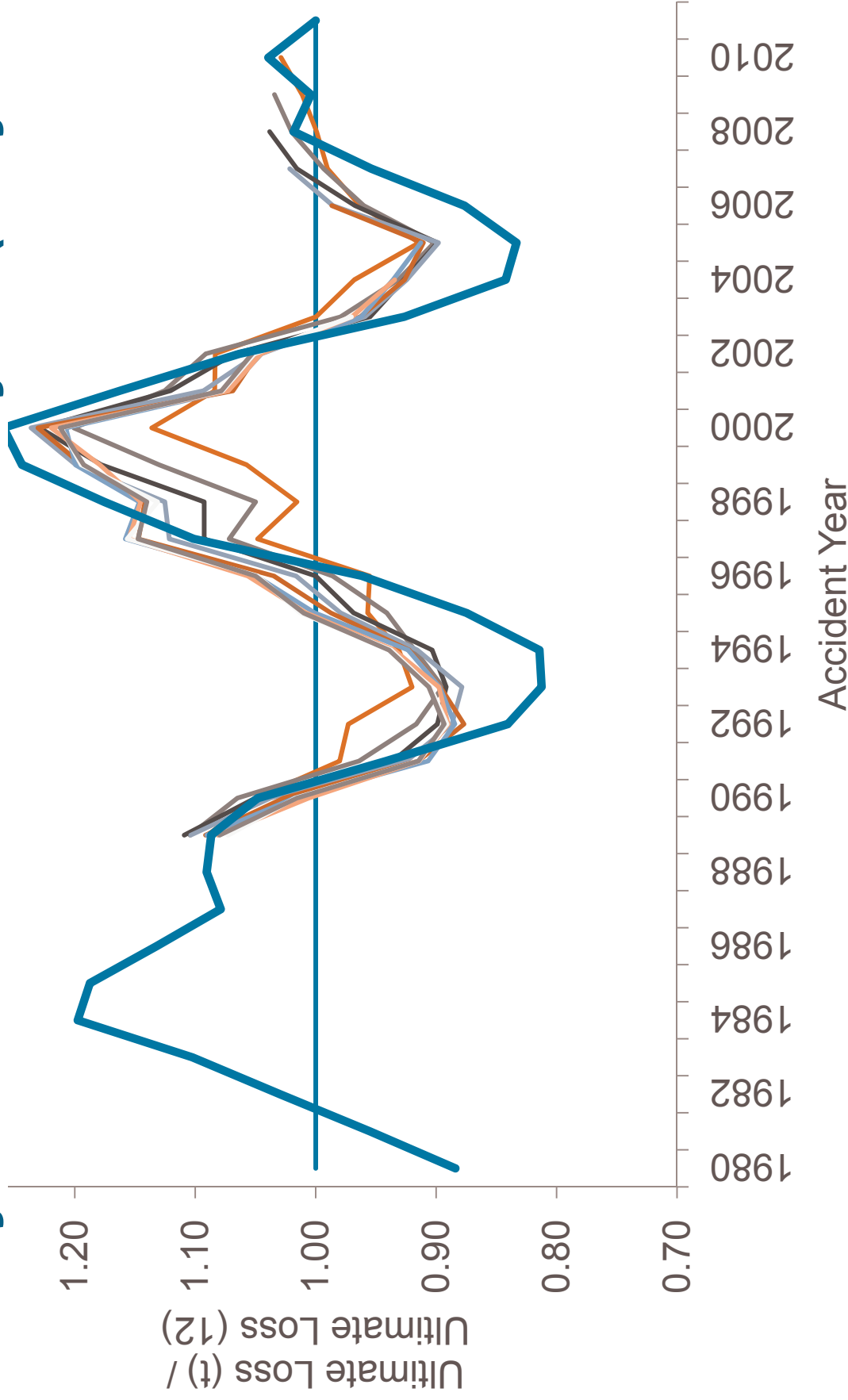
WC 12-120 Incurred CDFs & All yr weighted av



Red line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

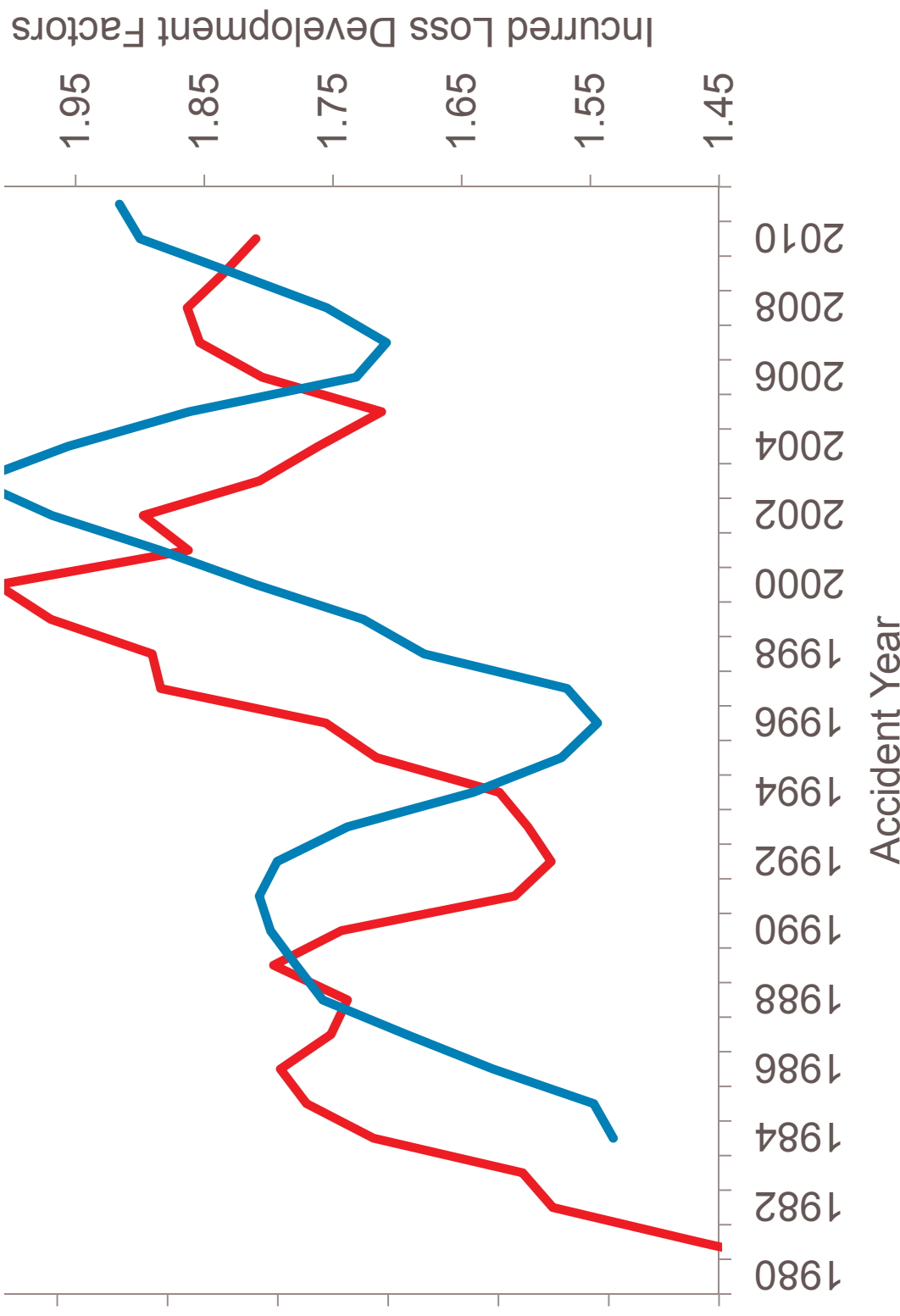
Blue line = All-year weighted LDFs for a 10x10 year incurred loss & ALAE triangle were cumulated for 12-120 month CDF estimate

WC Cycle outline + Incurred CL cycle (All yr av)



Incurred chain-ladder cycle uses an all year weighted average of 10x10 year Incurred Loss & ALAE triangles (paid + case reserve). Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

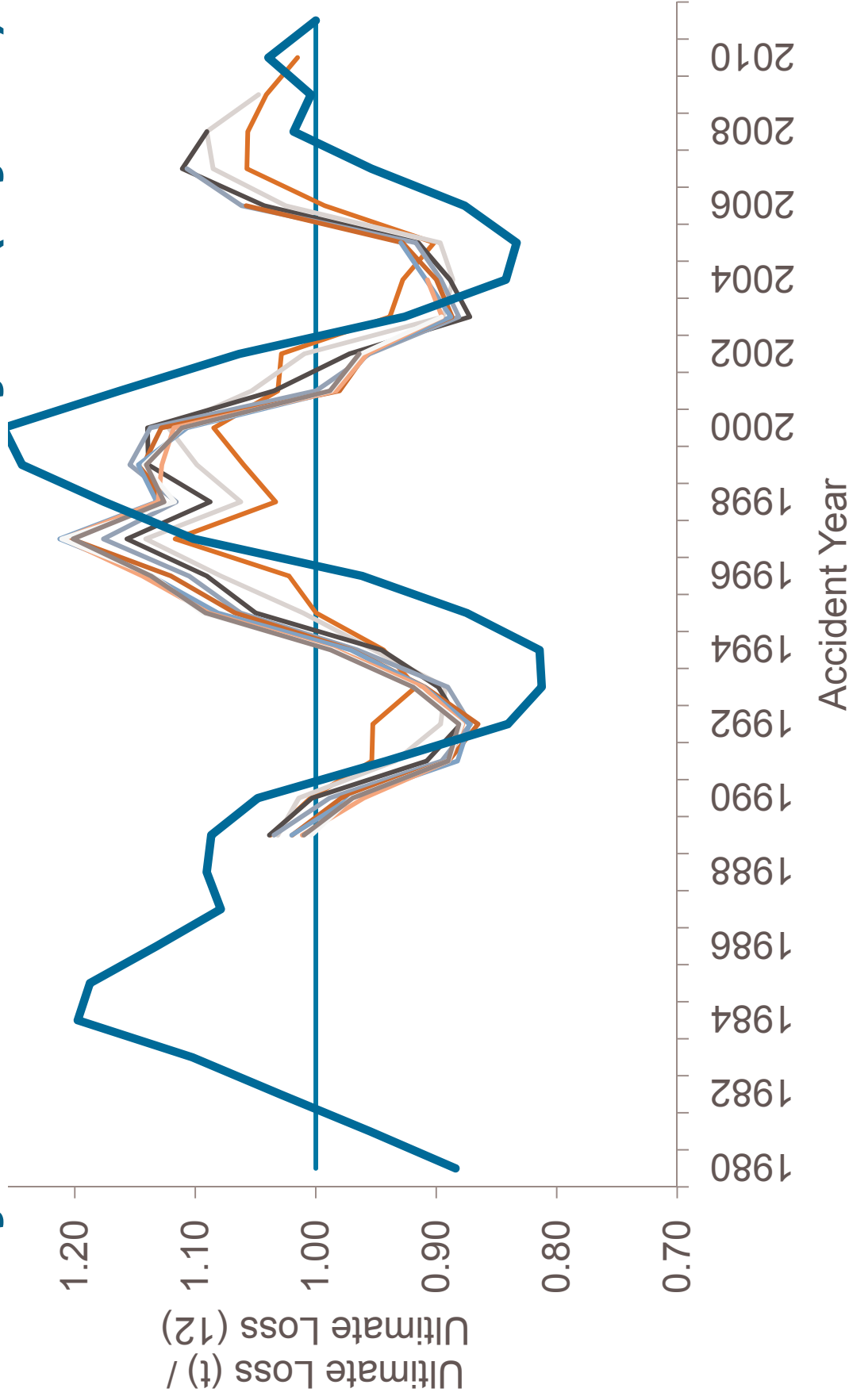
WC 12-24 Incurred LDFs & 3 yr weighted av



Red line = 12-120 month Incurred CDF= Incurred at 12 months / Incurred at 12 months, where possible.

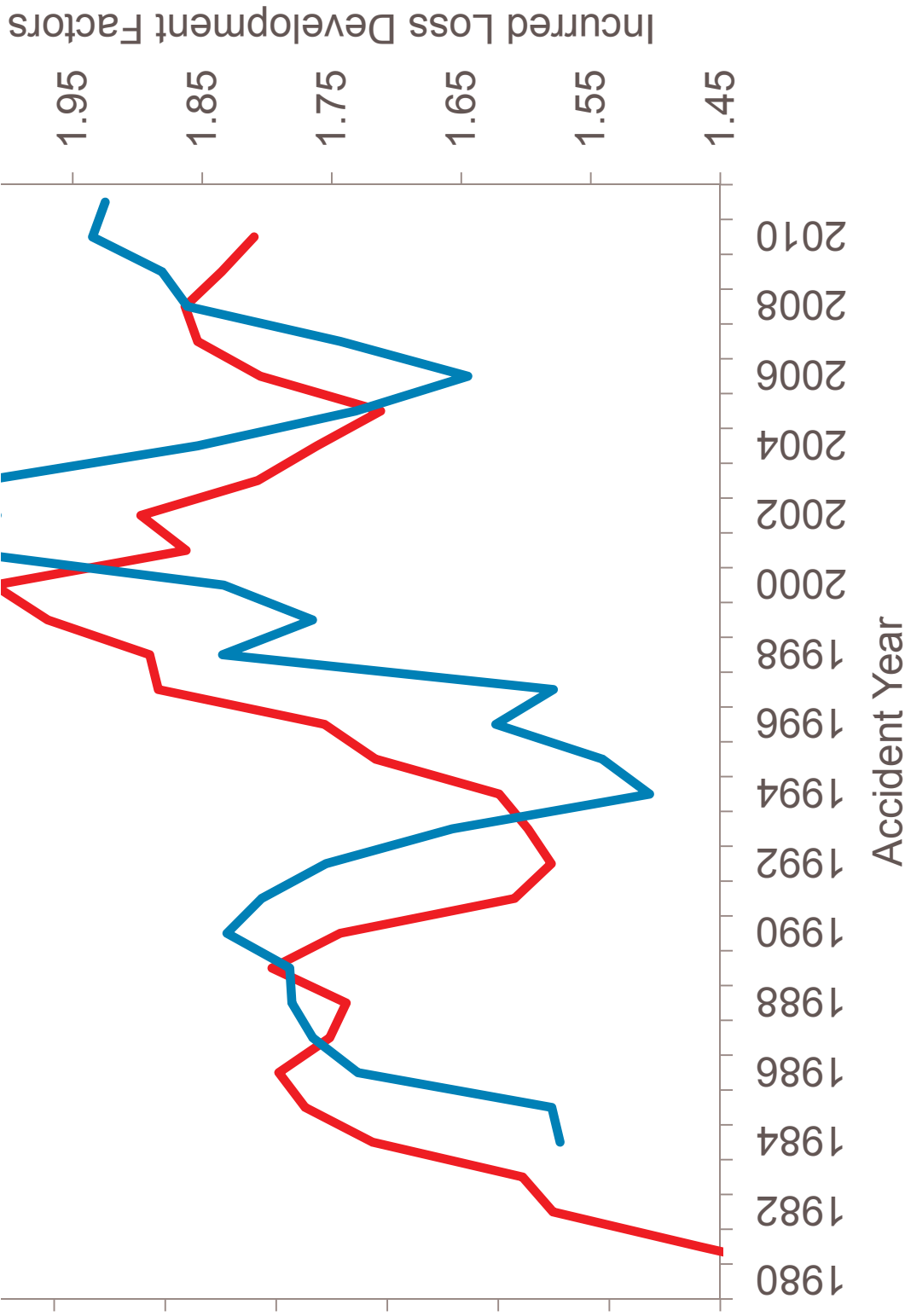
Blue line = 3-year weighted LDFs for a 10x10 year incurred loss & ALAE triangle were cumulated for 12-120 month CDF estimate

WC Cycle outline + Incurred CL cycle (3 yr av)



Incurred chain-ladder cycle uses an 3-year weighted average of 10x10 year Incurred Loss & ALAE triangles (paid + case reserve). Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

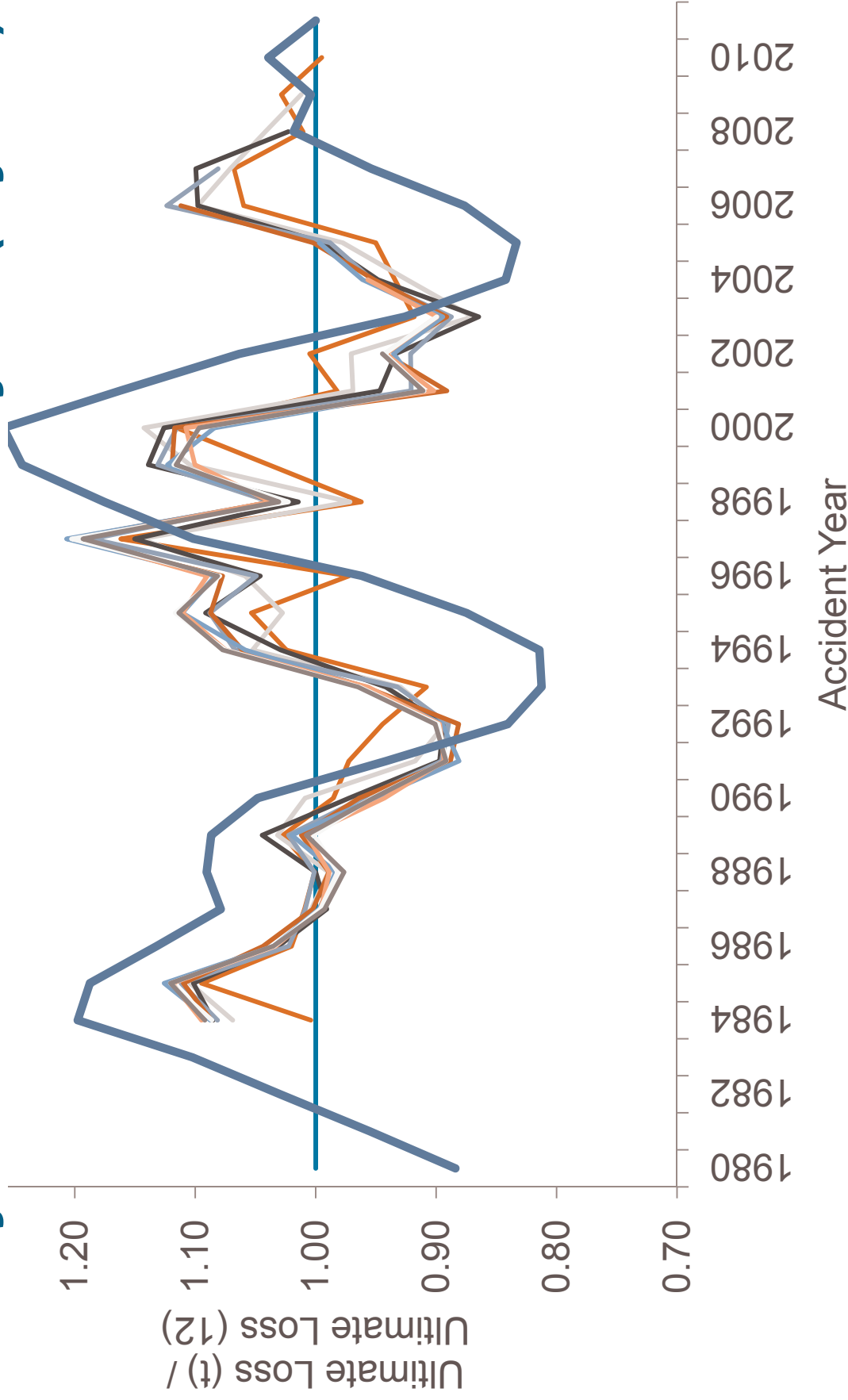
WC 12-24 Incurred LDFs & 1 yr weighted av



Red line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

Blue line = 1-year LDFs for a 10x10 year incurred loss & ALAE triangle were cumulated for 12-120 month CDF estimate

WC Cycle outline + Incurred CL cycle (1 yr av)



Incurred chain-ladder cycle uses an 1-year weighted average of 10x10 year Incurred Loss & ALAE triangles (paid + case reserve). Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

Why does reserve risk behave like this?

Q: What causes the cycle?

H: Incurred chain-ladder method + judgment to smooth it out

Q: Why does the incurred chain-ladder method have a cycle?

H: The actual LDFs have a cycle and a multi-year average expected LDF is flat or counter-cyclical.

H = Hypothesis

Why does reserve risk behave like this?

Q: What causes the cycle?

H: Incurred chain-ladder method + judgment to smooth it out

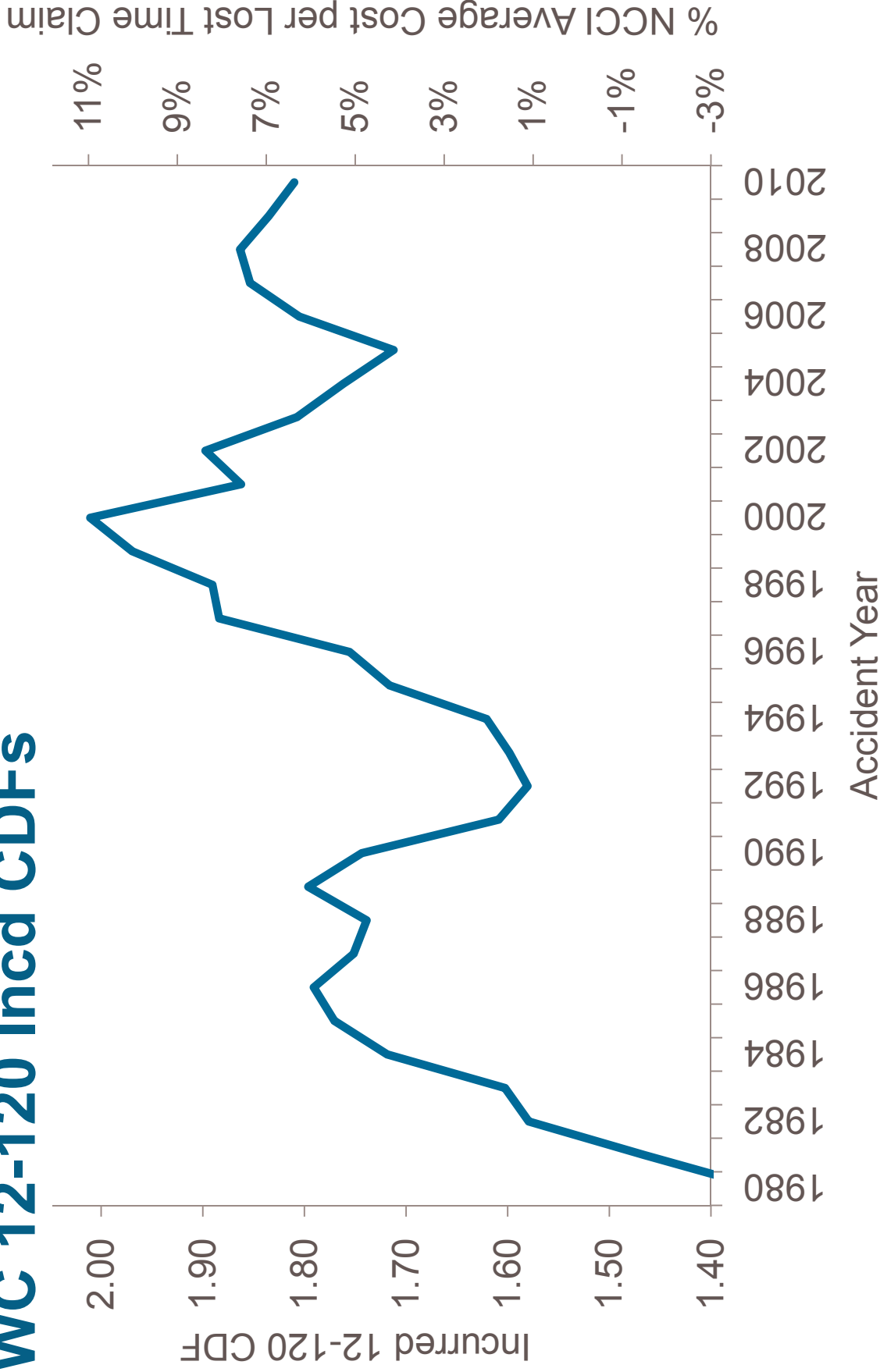
Q: Why does the incurred chain-ladder method have a cycle?

H: The actual LDFs have a cycle and a multi-year average
expected LDF is flat or counter-cyclical.

Q: Why do the LDFs have a cycle?

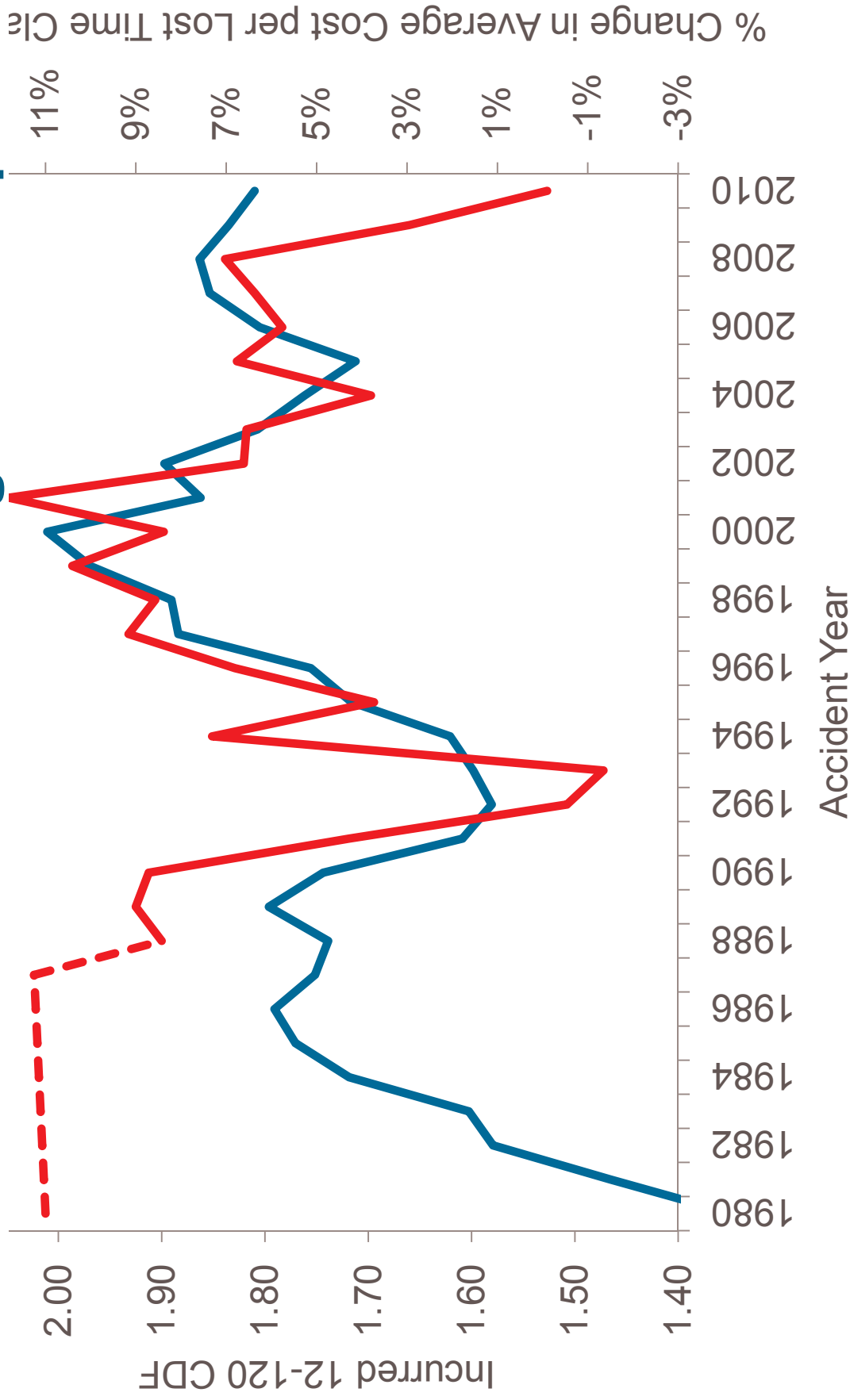
H = Hypothesis

WC 12-120 Incd CDFs



Blue line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

WC 12-120 Incd CDFs & Change in Cost per claim



NCCI Average cost per lost time claim is by accident year. A combination of 50% of the medical and 50% of the indemnity average cost per lost time claim. 2011 is a preliminary value based on data as of 12/31/2011. 1991 to 2010 is based on data through 12/31/2010, developed to ultimate. Dotted red line is 11%, which is the average of WC claims inflation quotes from various sources for the decade of the 1980's.

Why does reserve risk behave like this?

Q: What causes the cycle?

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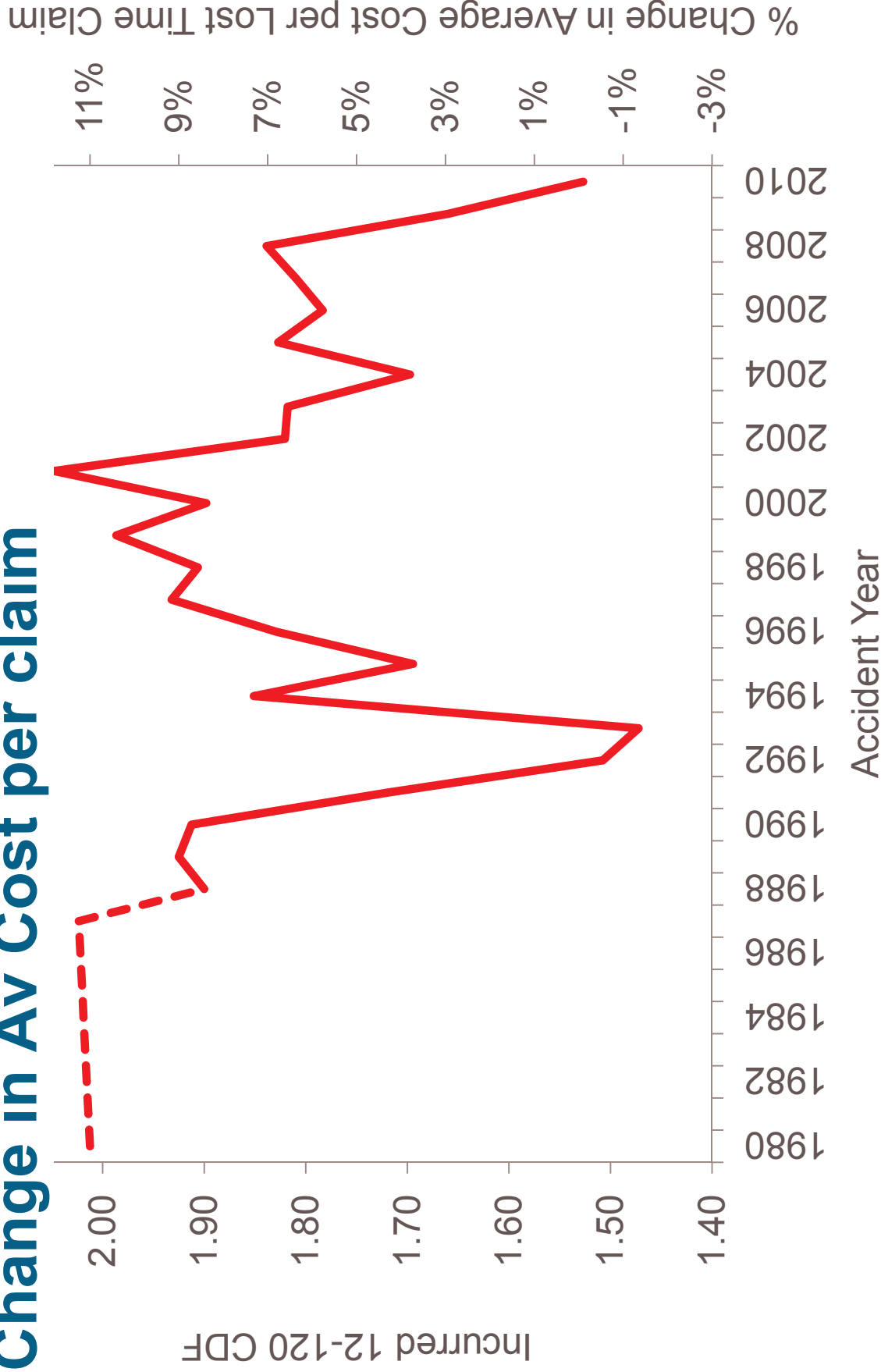
H: The actual LDFs have a cycle and a multi-year average
expected LDF is flat or counter-cyclical.

Q: Why do the LDFs have a cycle?

H: Driven by claims inflation

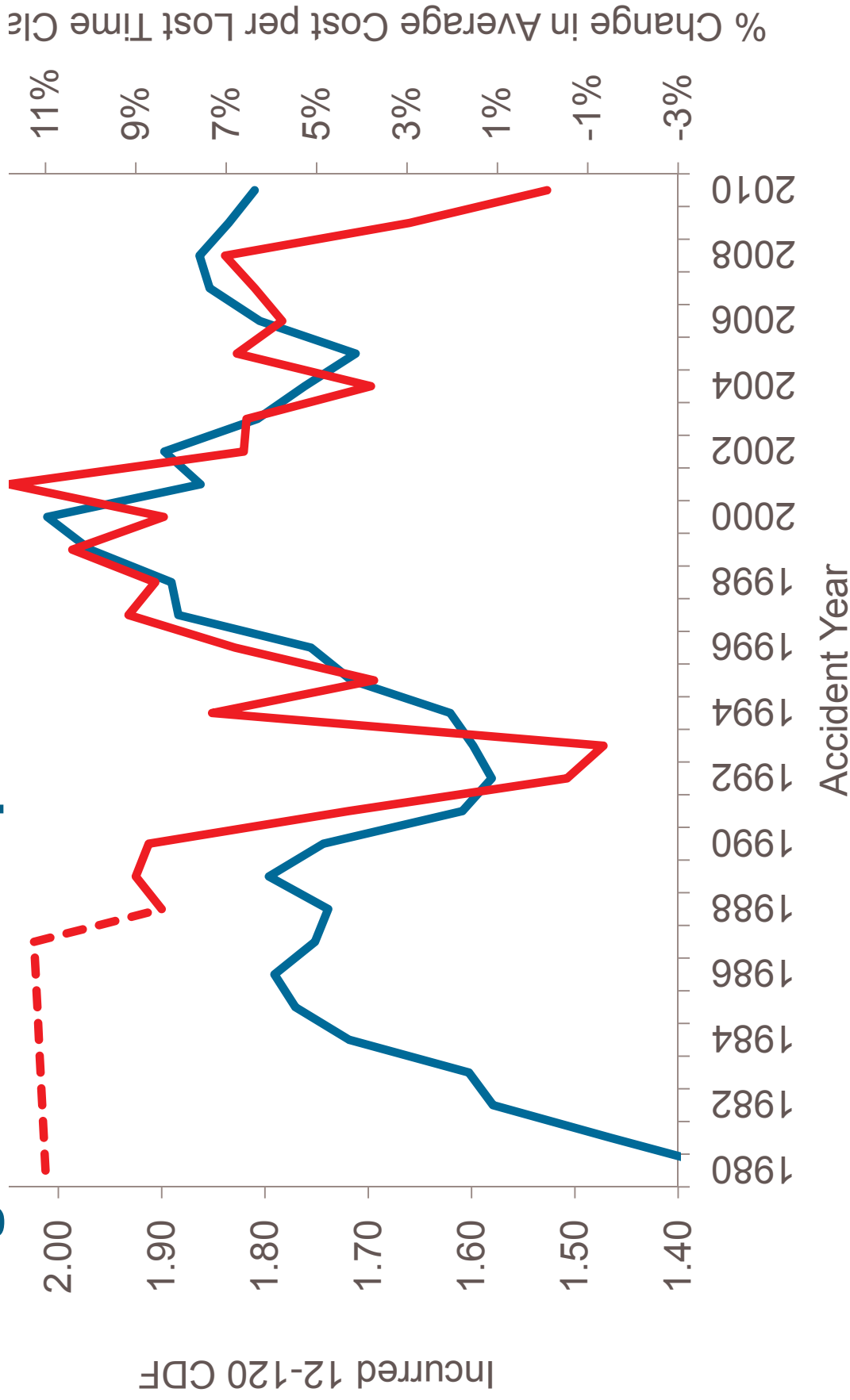
H = Hypothesis

Change in Av Cost per claim



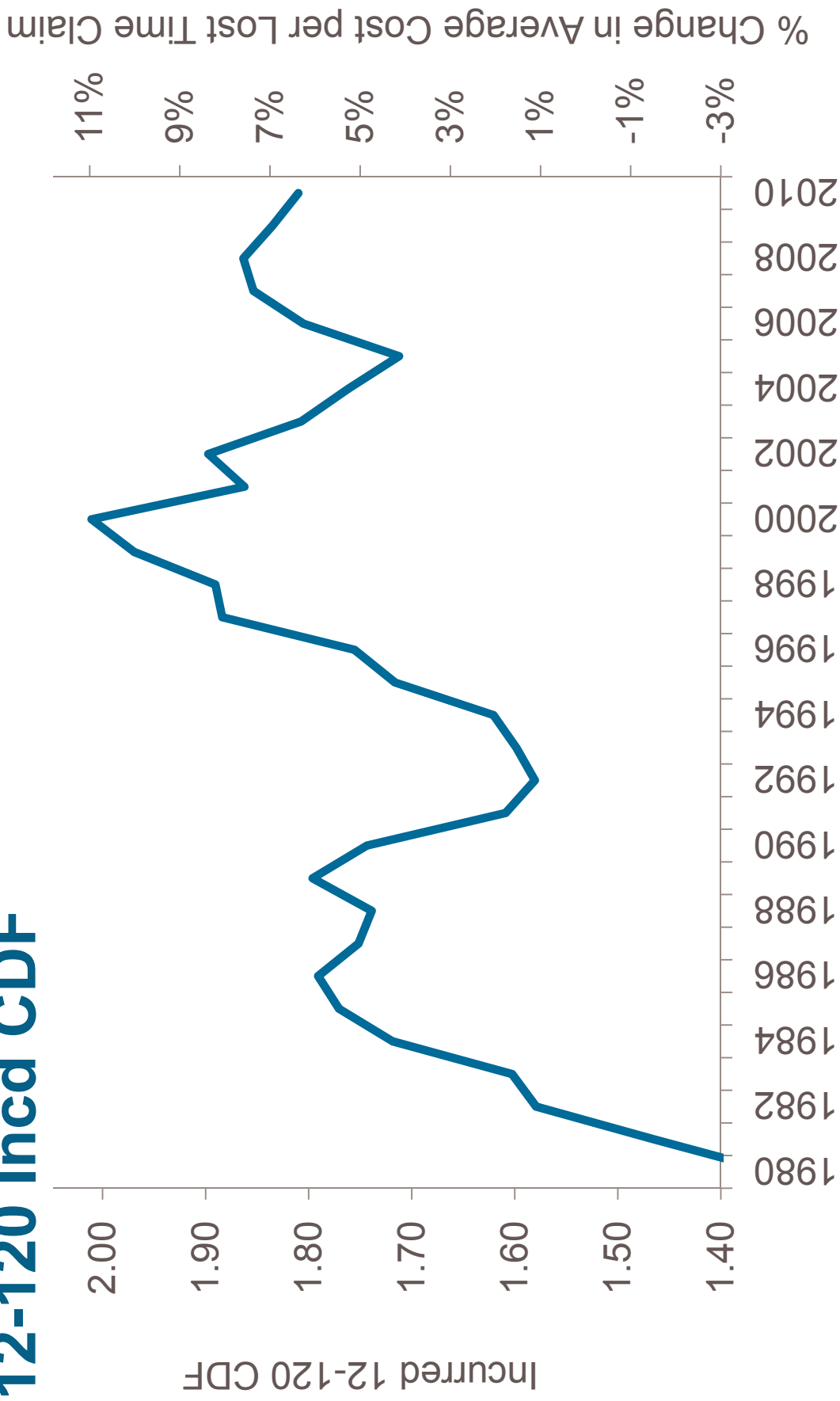
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Change in Av Cost per claim & 12-120 Incd CDF



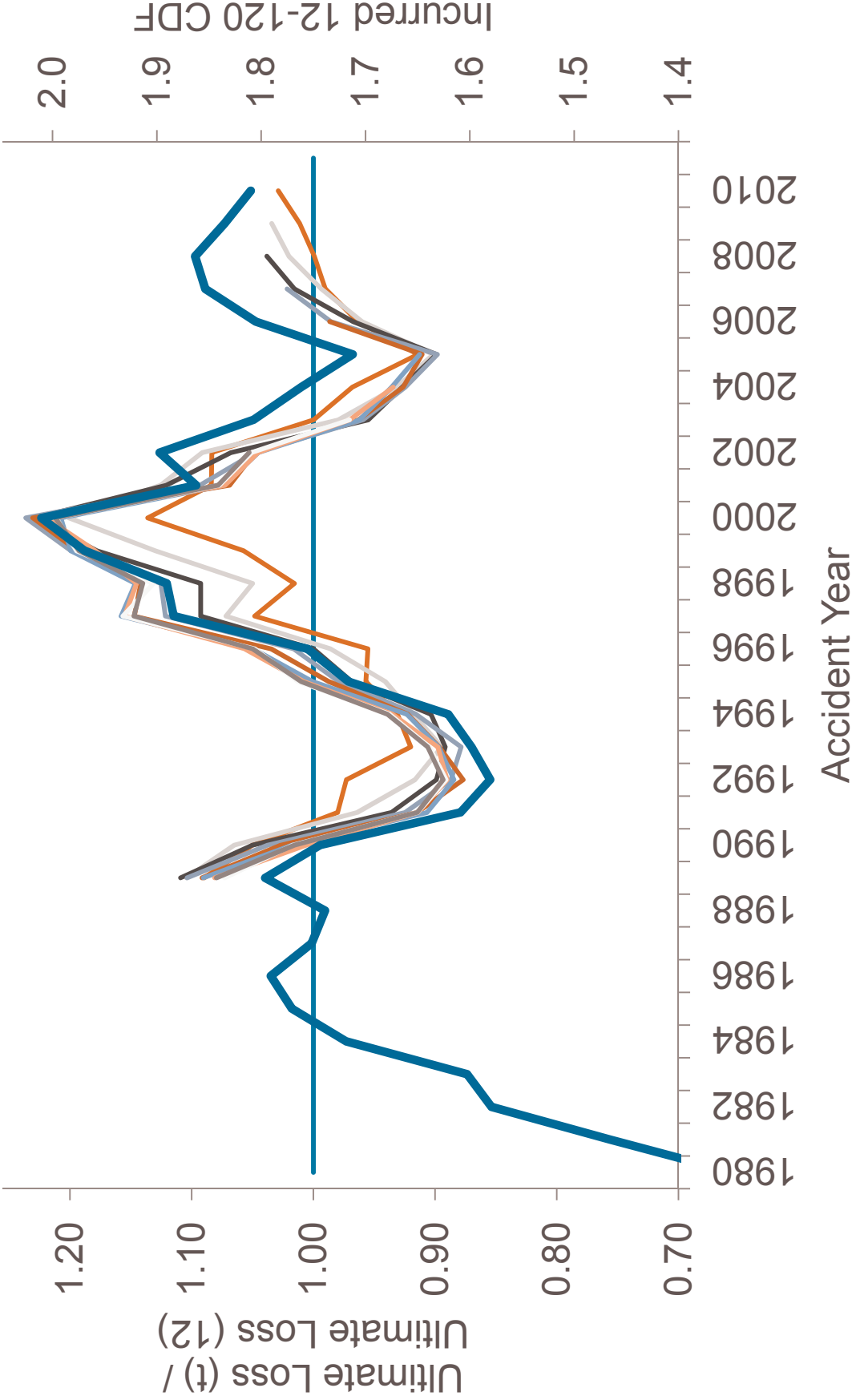
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12-120 Incd CDF



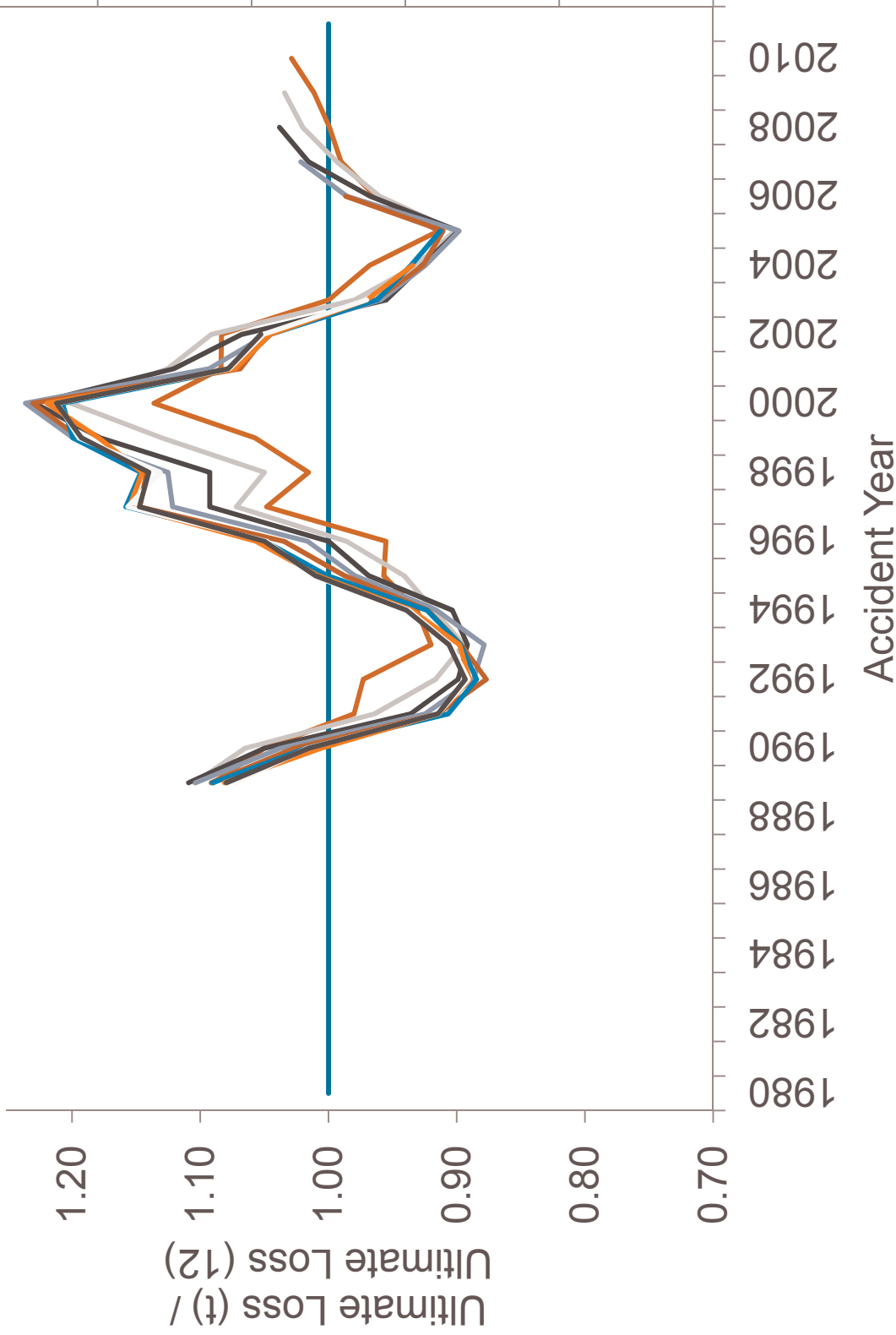
Blue line = 12-120 month Incurred CDF= Incurred at 120 months / Incurred at 12 months, where possible.

12-120 Incd CDF + Incurred CL cycle (All yr av)



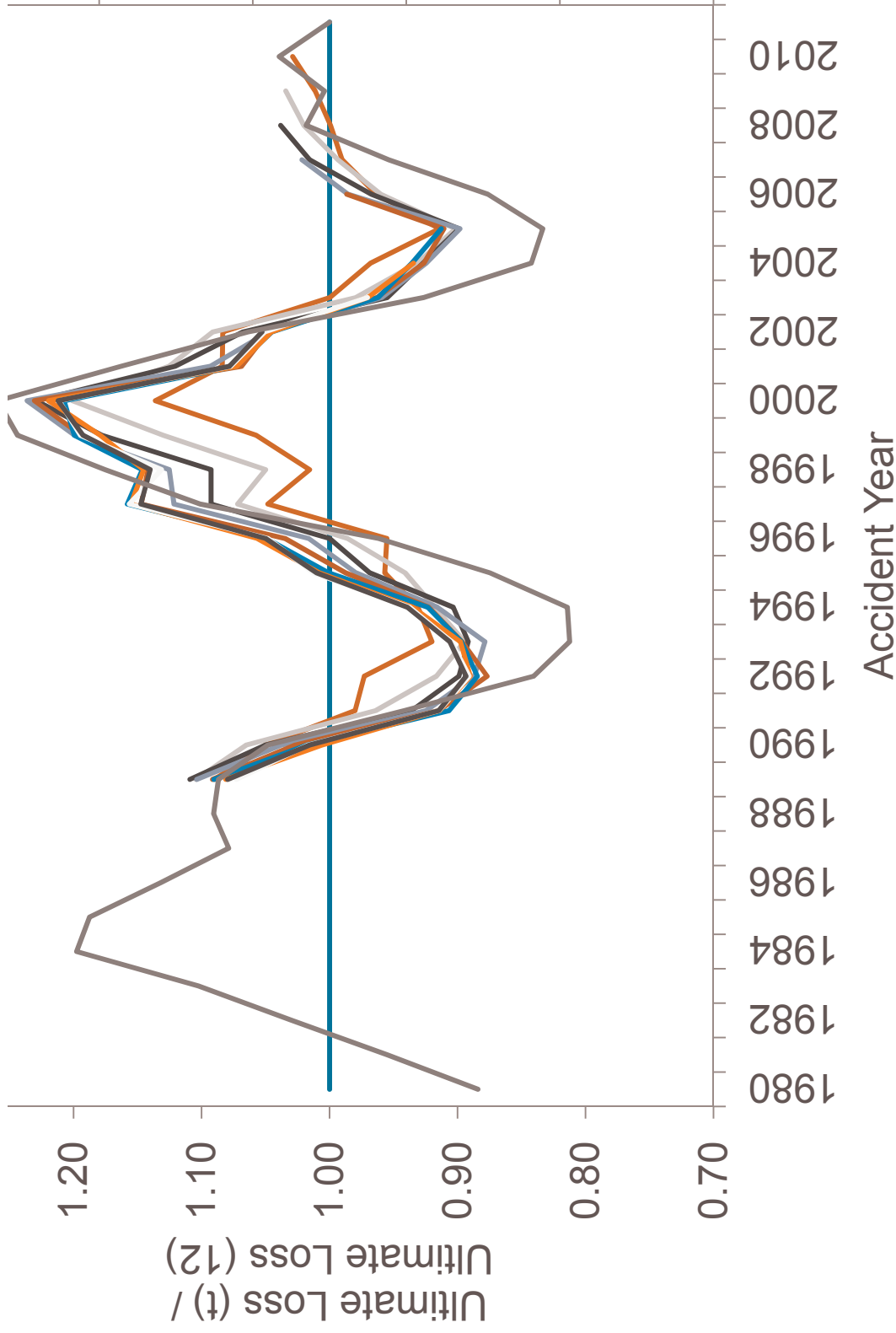
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Incurred CL cycle (All yr av)



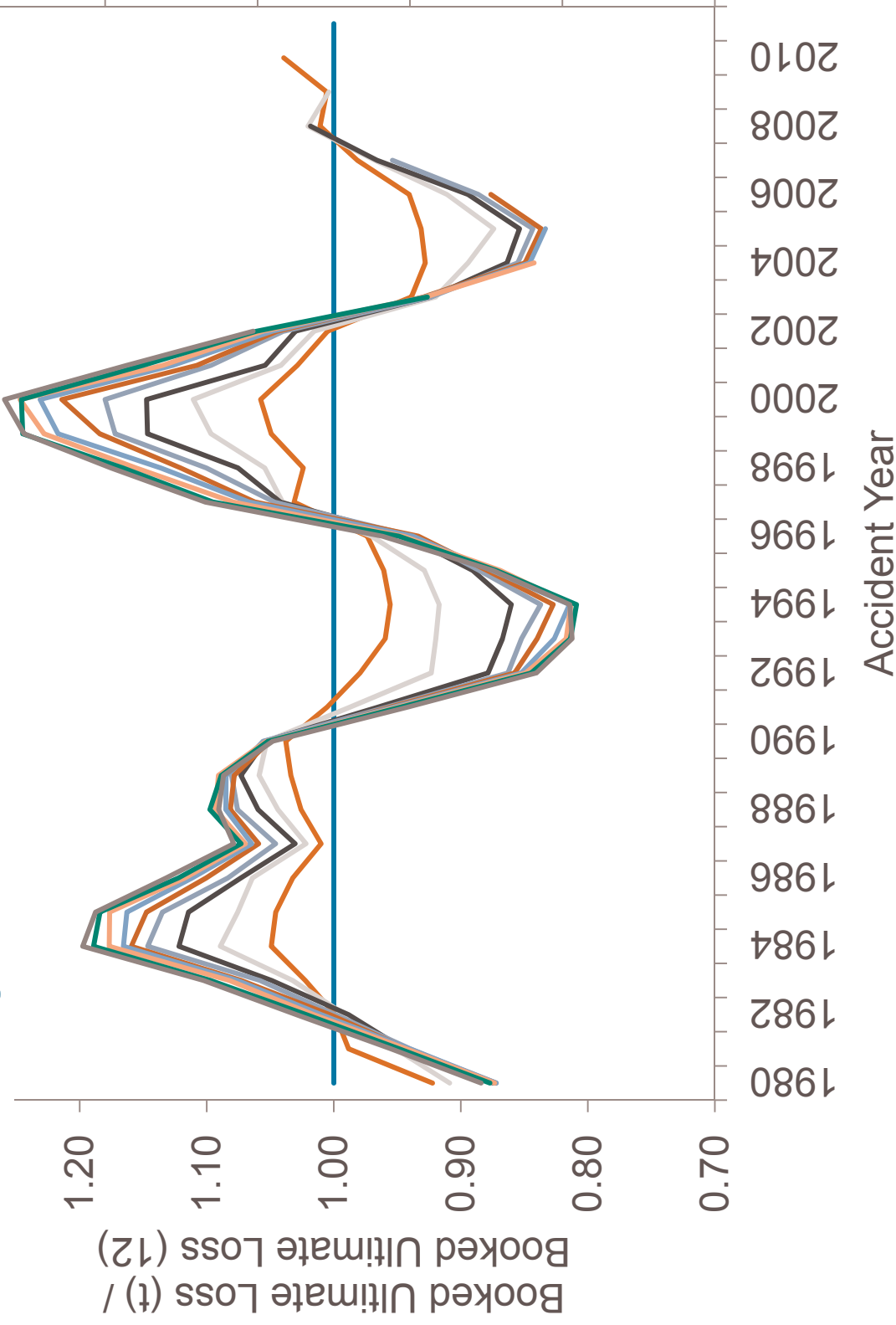
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Incurring CL cycle (All yr av) & Reserve Cycle outline



Incurring chain-ladder cycle uses an all year weighted average of 10x10 year Incurred Loss & ALAE triangles (paid + case reserve). Data to 12/2009 is from cleaned Schedule P database from Risk Lighthouse, and updated for 12/2010 & 12/2011 financials using SNL and subject to change.

Reserve Cycle



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Next steps

- Cycle exists because trends in the future claims environment deviate from past trends

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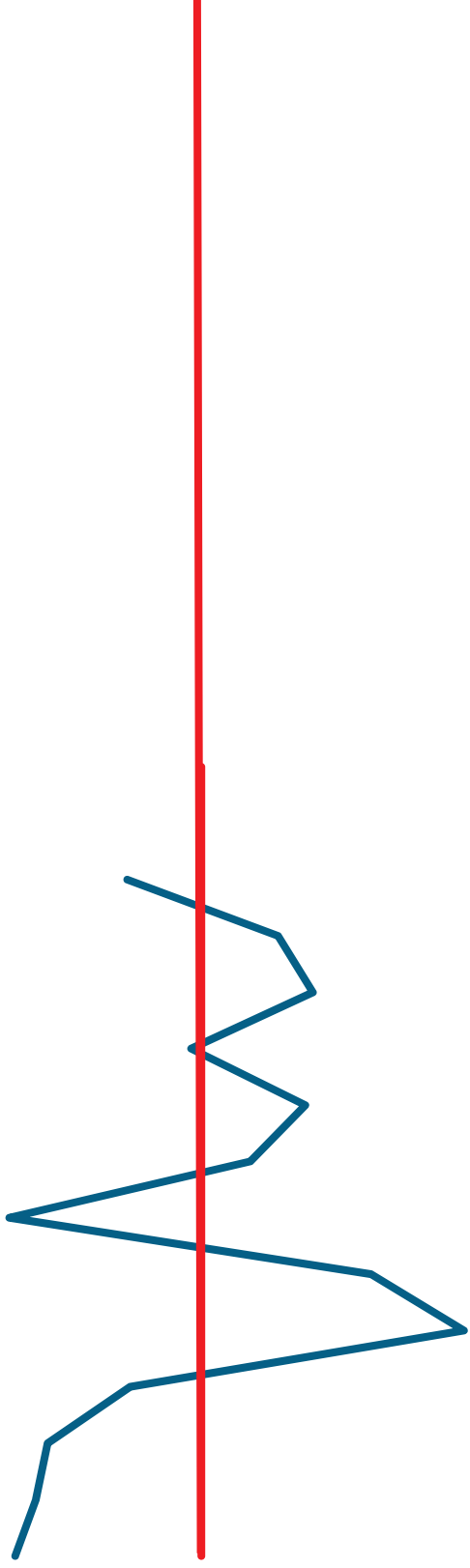
Next steps

- Cycle exists because trends in the future claims environment deviate from past trends
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- These are all systemic risks

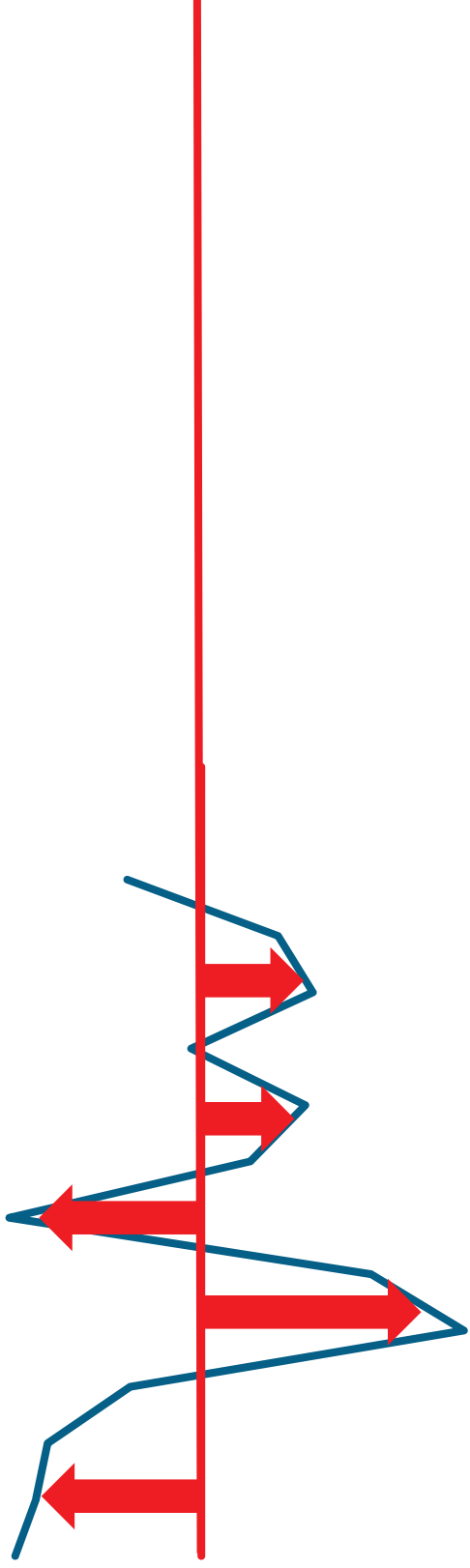
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- Cycle exists because trends in the future claims environment deviate from past trends
- E.g. changes in claims inflation, legislation, tort reform, etc
- These are all systemic risks
- The bootstrap model doesn't measure systemic risk

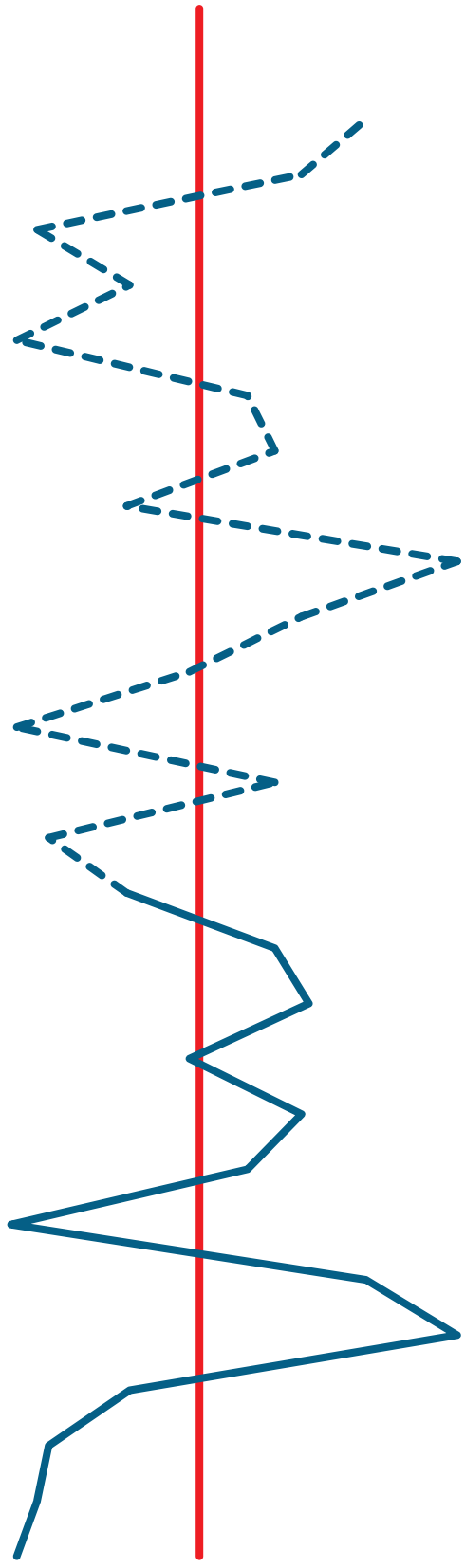
How the bootstrap model works



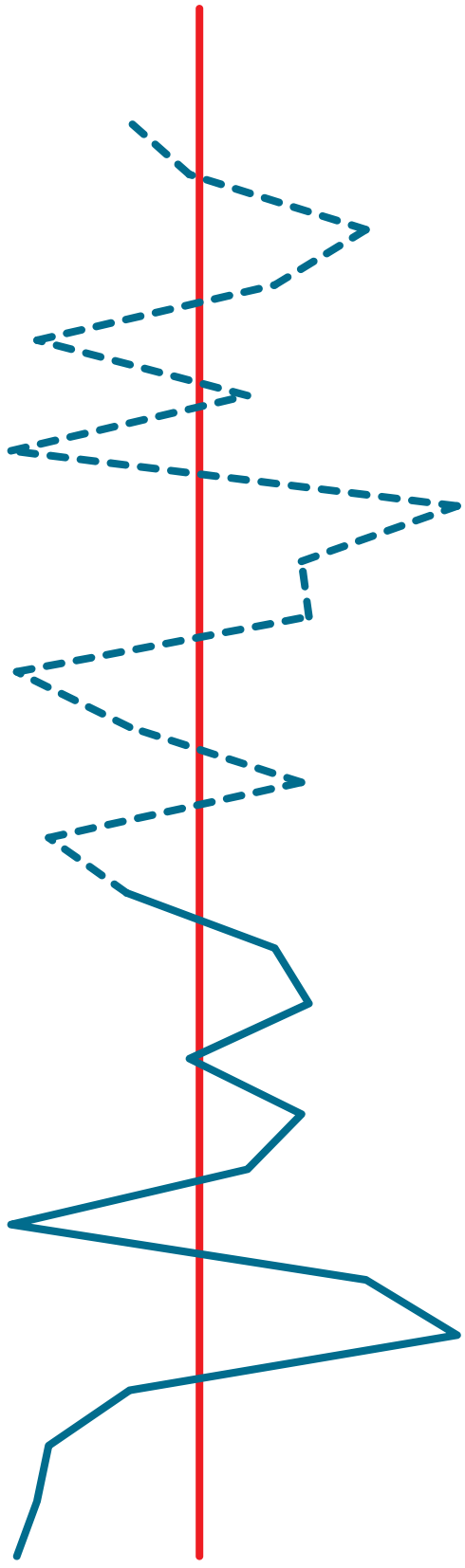
How the bootstrap model works



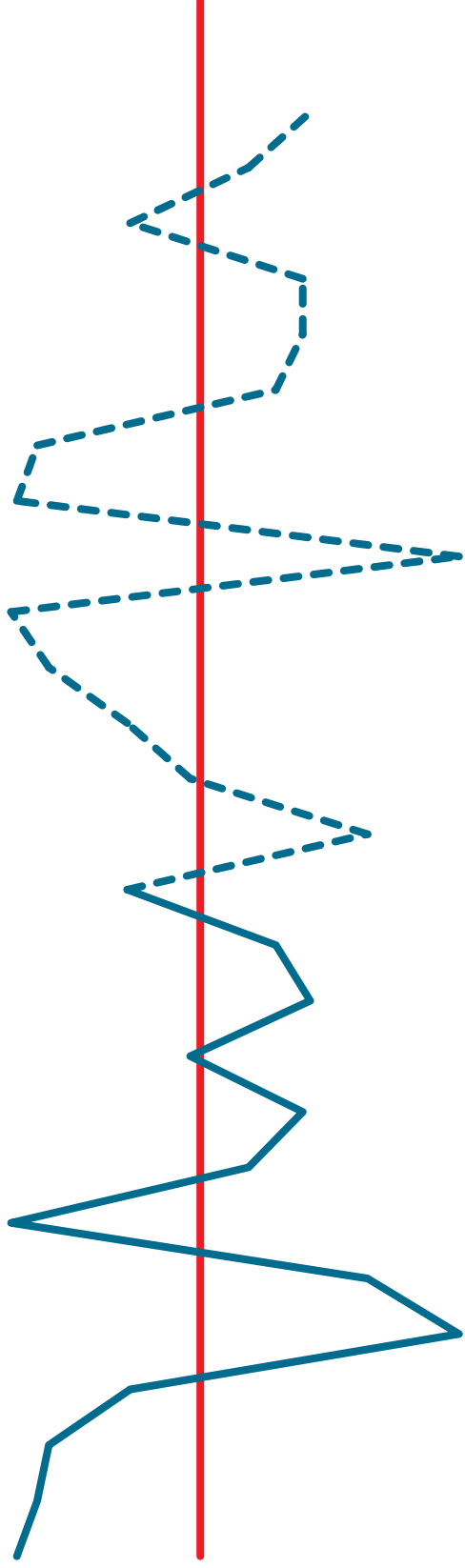
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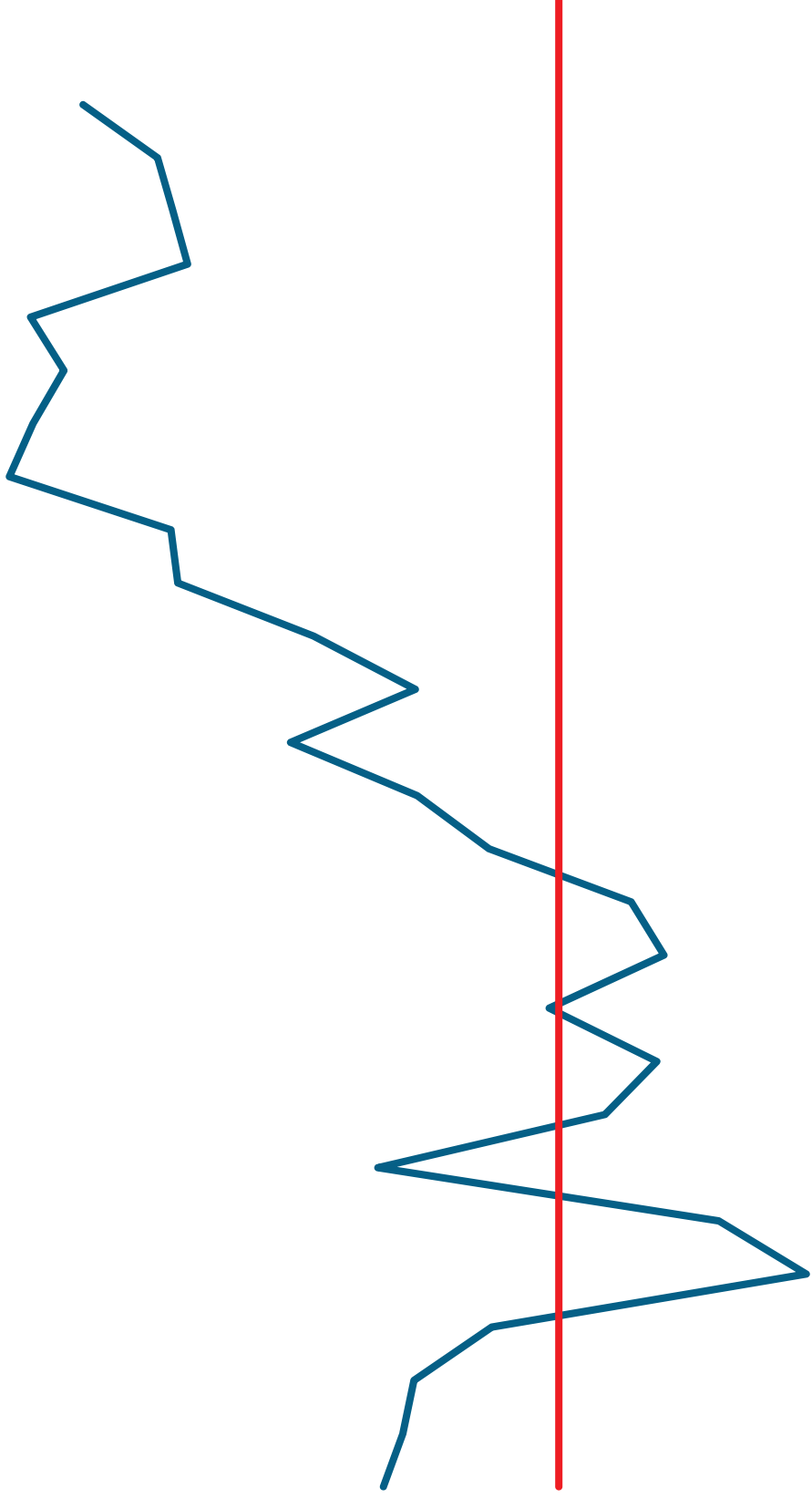
How the bootstrap model works



How the bootstrap model works



...systemic risk!



Next steps

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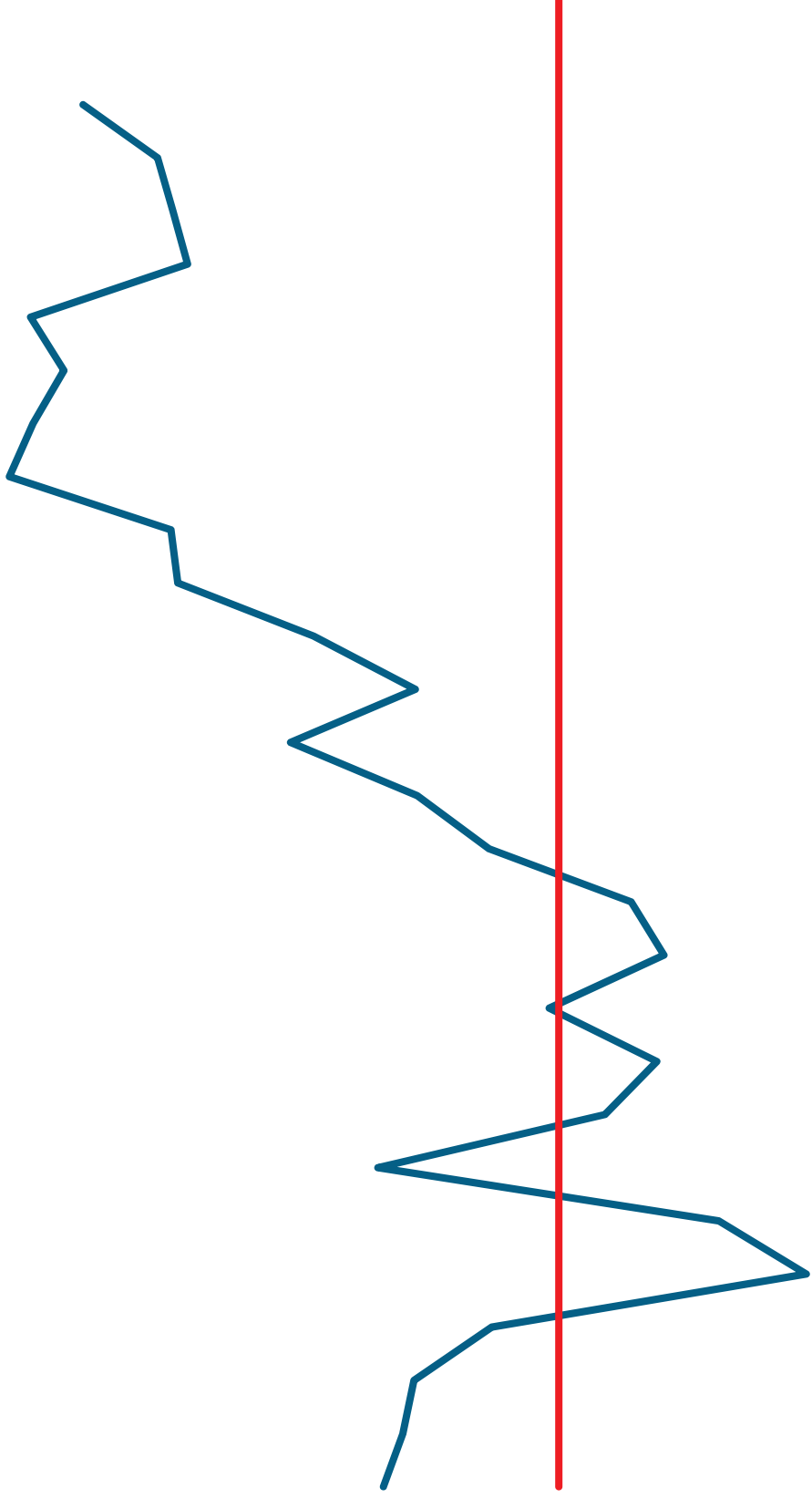
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- These are all systemic risks
- The bootstrap model doesn't measure systemic risk
- Systemic risks mostly show in the calendar year
- Trying a GLM that measures AY, DY and CY trends with future CY trends modeled as inflationary random walk

...systemic risk!



“No reality please, we’re actuaries”

1. Empirical test of a reserve risk model
2. Let’s start again:
 - (i) Observing reserve risk
 - (ii) How has reserve risk affected us in the past?
 - (iii) Why does reserve risk behave like this?



“No reality please, we’re actuaries”

“Difficult to see. Always in motion is the future.”

“No reality please, we’re actuaries”

“Difficult to see. Always in motion is the future.”

Yoda

Grand Master of the Jedi Order
& member of the Jedi High Council of the Galactic Republic

Source: Wookieepedia

