

KPMG From Insight to Foresight Arnaud van Dijk, Senior Manager Global Sustainability Services May 23, 2017

Why bother about sustainability?

FROM INSIGHT TO FORESIGHT



INVESTORS CARE

GOVERNMENT CARES

MANAGEMENT CARES



What is sustainability?

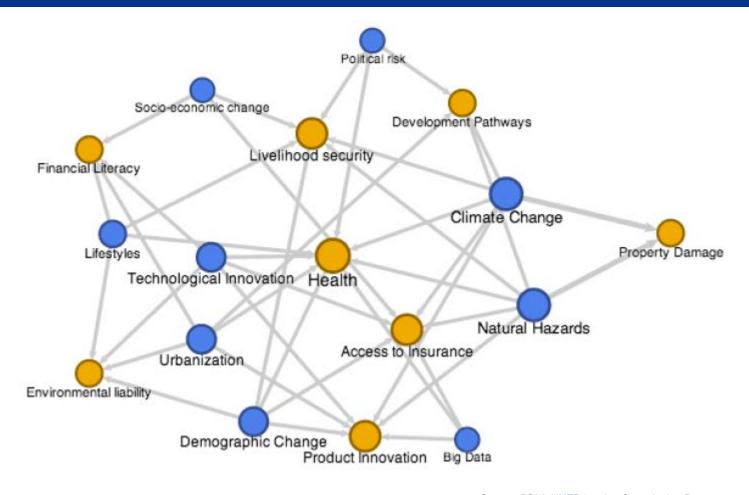
ACTING ON SOCIAL, ENVIRONMENTAL AND GOVERNANCE CHALLENGES





What is sustainability?

SUSTAINABILITY ISSUES ARE INTERDEPENDENT





Sustainability at an Insurance Company

CAPTURING RESULTING RISKS AND OPPORTUNITES

LEGAL RISK

PHYSICAL RISK

COMPETITIVE RISK

SOCIETAL RISK

REPUTATION RISK

REGULATORY RISK

GROWTH OPPORTUNITY

INVESTMENT OPPORTUNITY

BRAND IMAGE OPPORTUNITY

VALUE CREATION OPPORTUNITY





Learning from others

DISCUSSING GLOBAL TRENDS AND LEADING EXAMPLES

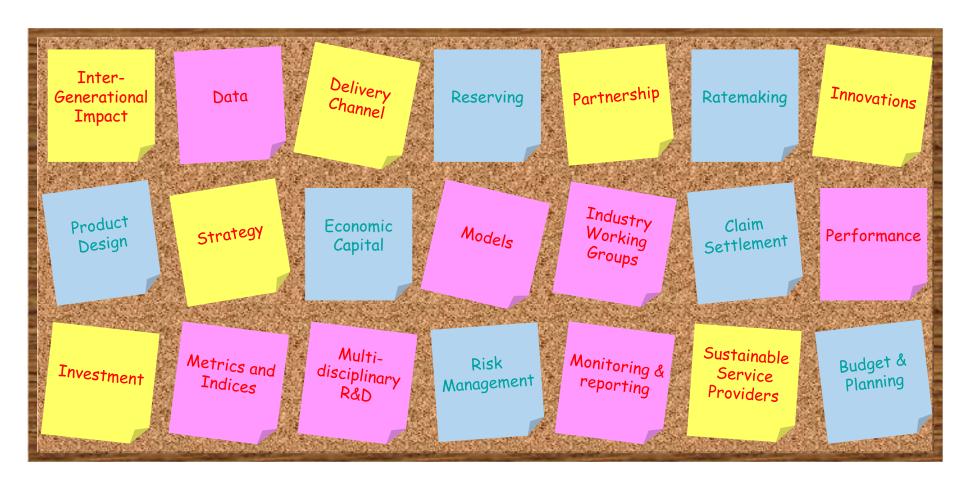
UNDERWRITING

2 INVESTMENTS

3 OPERATIONS



Sustainability Considerations in Actuarial Work





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Thank you



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