The Reinsurance Market - Soft, Hard or Somewhere in Between?

May 20, 2019



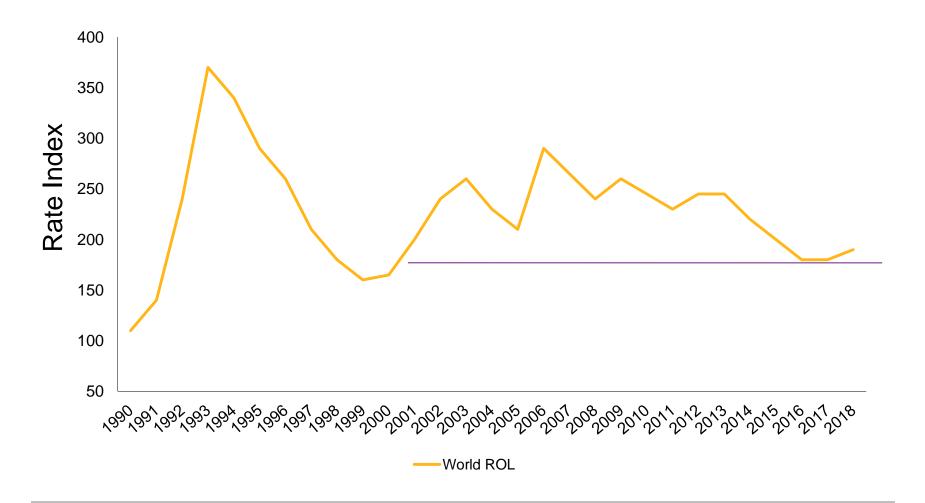
© 2019 Willis Towers Watson. All rights reserved.

WillisRe III'I'III

Polling Question 1

- What is the current state of the property reinsurance market
 - Hard
 - Soft
 - Somewhere in between

Property cat pricing is at the lowest level in 20 years



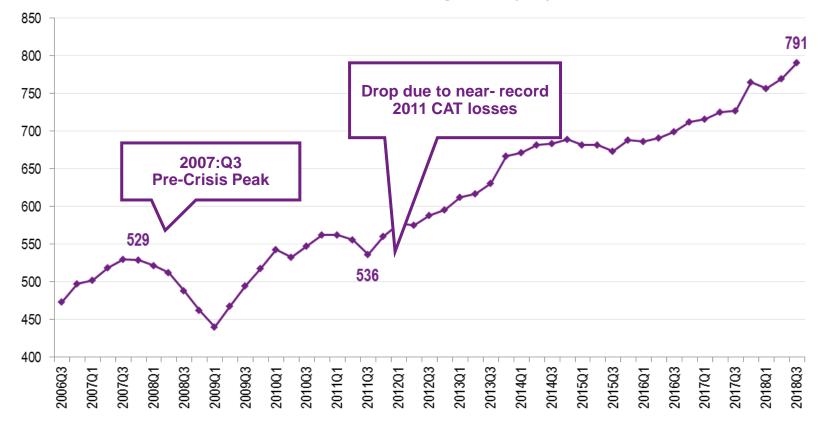
Polling question 2

• What is the major driver of the rate increases seen so far in 2019?

- Shortage of supply of capital
- Low catastrophe reinsurance returns
- Changing view of risk (2017 development, wildfire, social inflation)

Capital levels are at an all-time high

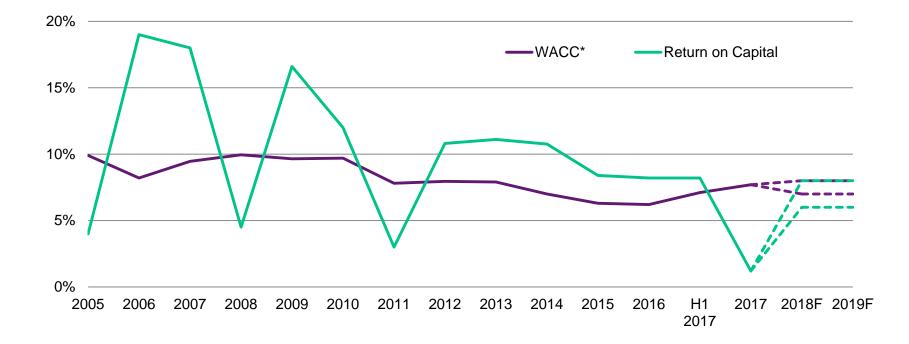
Histrical Industry PHS (\$B)



The industry now has \$1 of surplus for every \$0.78 of NPW, the strongest claims-paying status in its history

Reinsurer returns are below cost of capital

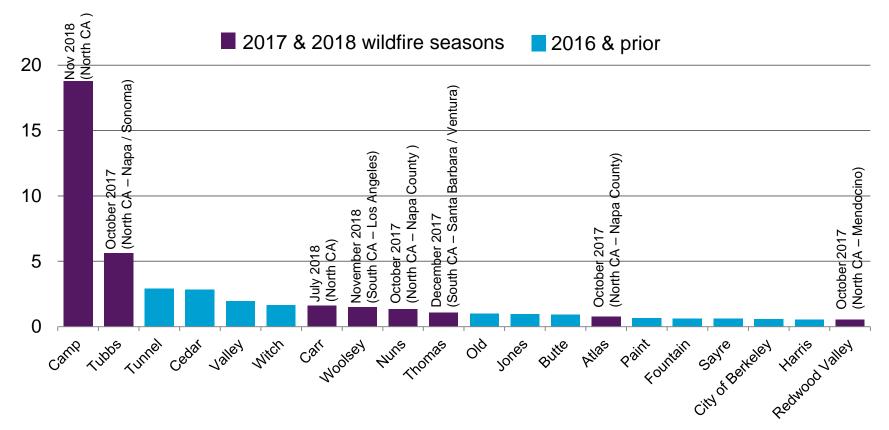
"The reinsurance sector continues to skip along the bottom of the market with no clear trigger for a meaningful and widespread hardening" – A.M. Best view of 2018



Note: Data as at November 2018 Source: S&P Global Ratings, Bloomberg

California wildfire losses were unprecedented in severity

Top 20 most destructive California wildfires by number of structures destroyed (000s):

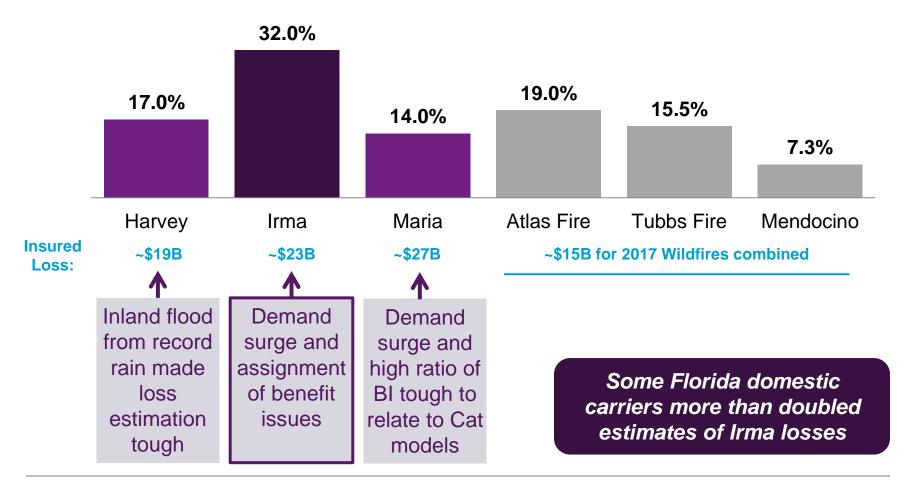


~70% of historical structures destroyed occurred in 2017 and 2018

Source: Cal Fire data as of 11/25/2018

Deterioration of 2017 US losses continued to impact the market

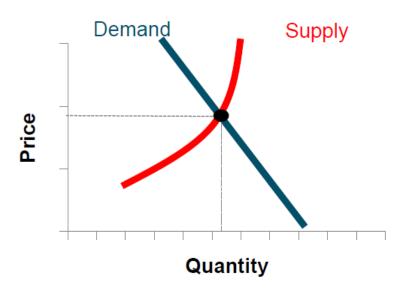
Development of PCS loss estimates from initial to end of 2018:



Polling Question 3

- What will be the market rate change for June-July 2019?
 - Decrease
 - 0-+5%
 - **+5% +10%**
 - +10% +20%
 - **+20% -+30%**
 - More than +30%

Market Cycles



Whatever happens, "capital" is key

Reinsurance Before 'Alternative' Capital

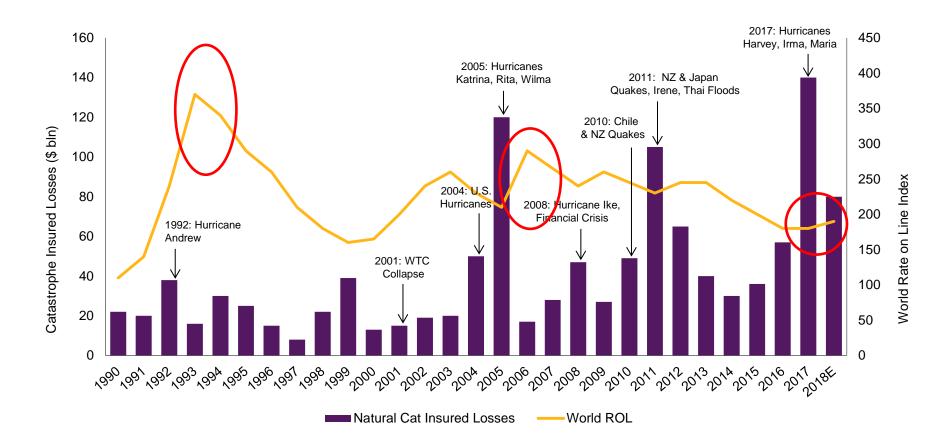
Limited supply, causing significant price movements post loss. Demand curve broadly static, without exogenous change



Reinsurance Today

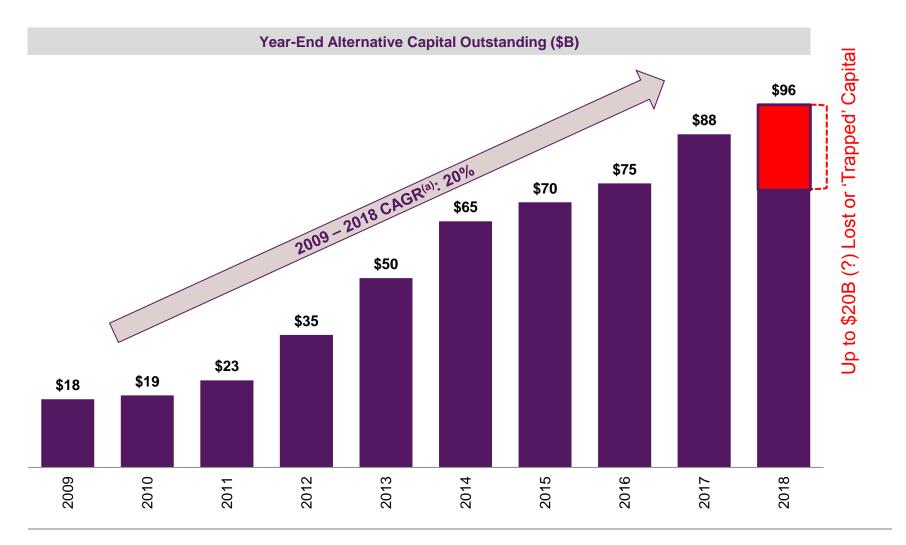
New capital injections caused a shift in the supply curve. Post loss capacity constraints are likely to be significantly reduced

Cycle compression – the new norm?

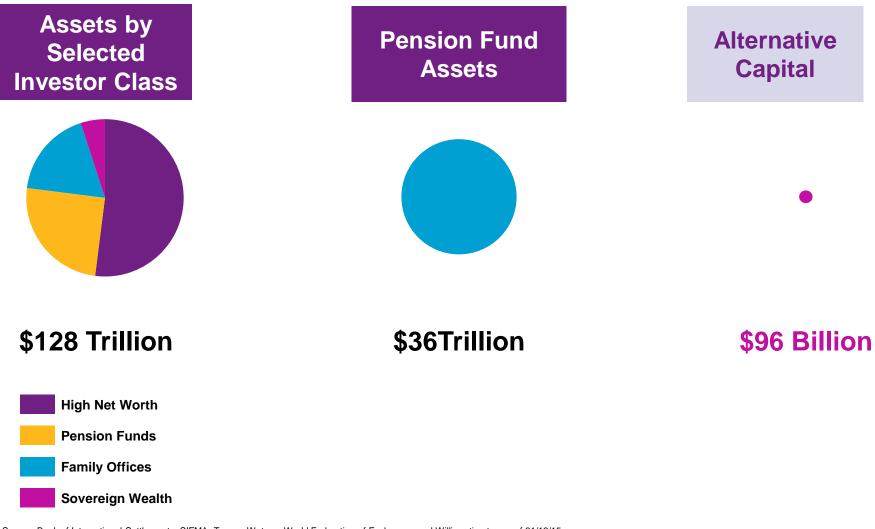


Source: JMP Securities.

Alternative Reinsurance / ILS Capital Continues to Grow



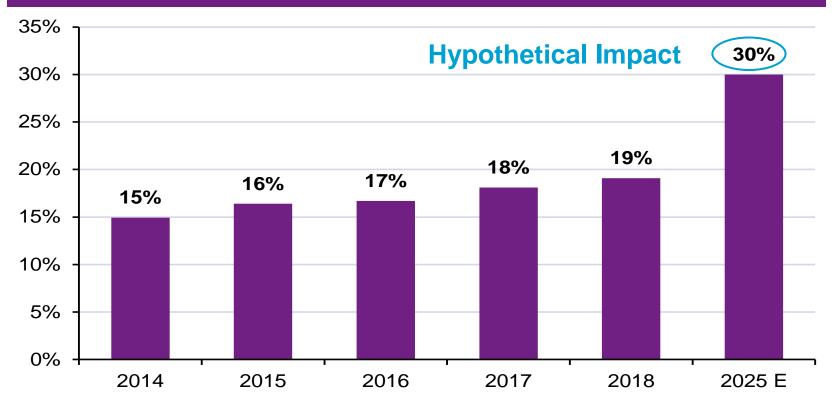
Alternative capital has room to grow



Source: Bank of International Settlements, SIFMA, Towers Watson, World Federation of Exchanges and Willis estimates as of 31/12/15.

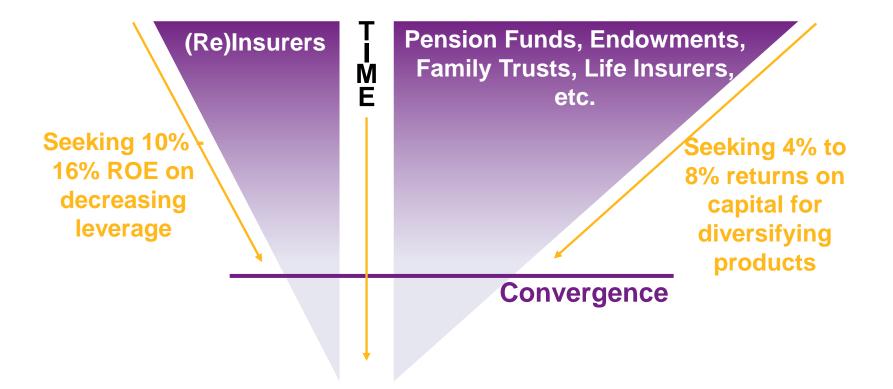
Continued growth would materially impact catastrophe reinsurance market

Alternative Capacity as % of Global Cat Re Limit



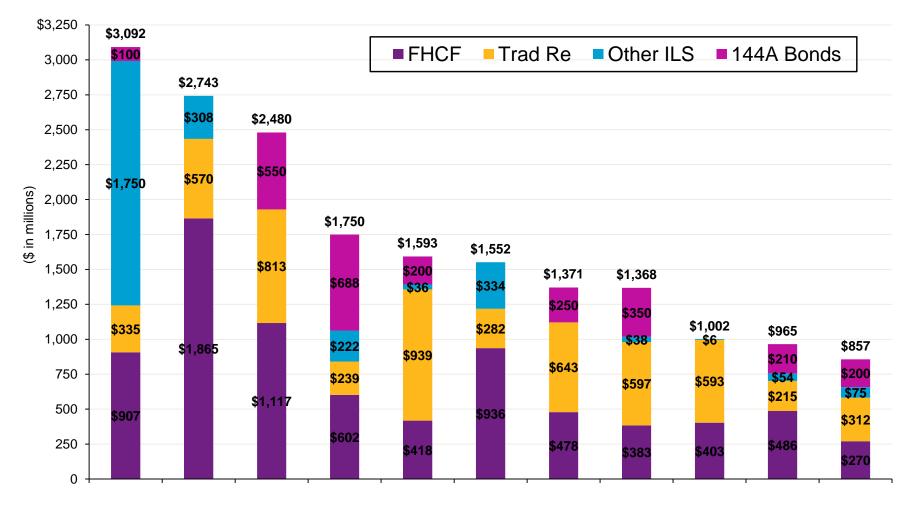
Capital is matched to desired return profile

Alternative Capital Pressuring Traditional Reinsurance

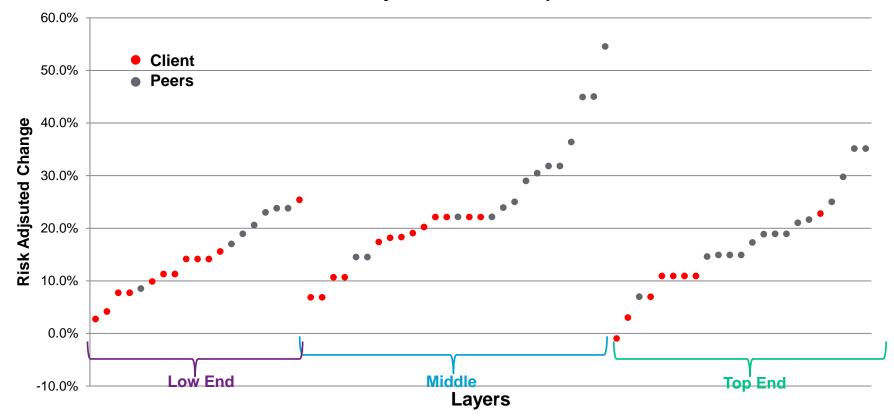


Selected Florida exposed insurers

Reinsurance program by type of capacity

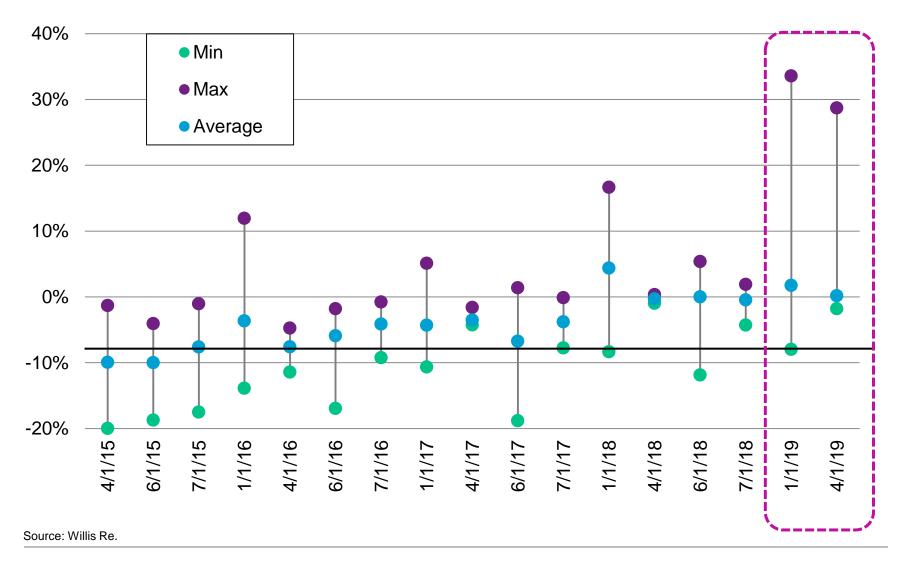


Risk differentiation

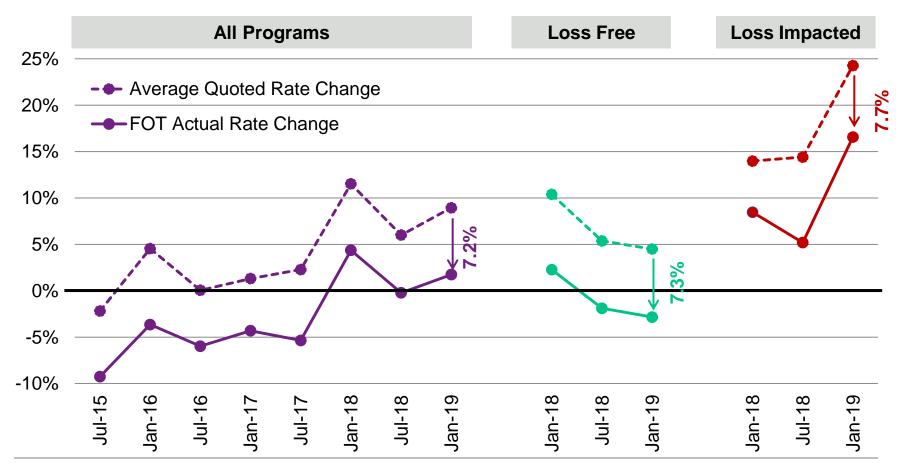


Peer Risk Adjusted Quote Comparison

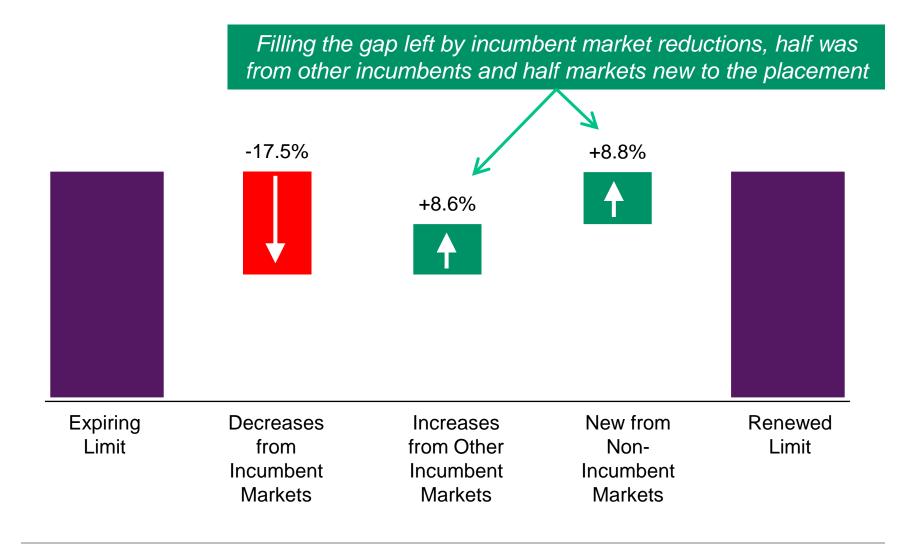
US property Cat pricing sees meaningful loss impacted increases



Differential from quotes to firm order terms stayed consistent



Panel turnover at 2019 renewals on US Property placements



Rate movement is client specific



Universal programme prices up 30% in early win for Florida cat reinsurers

The cedant suffered \$500mn+ of Irma loss creep and looks likely to fare worse than the broader market.

12/04/2019

USAA cat bond price points to rate hardening

Initial guidance on the latest Residential Re transaction points to a spread well above comparable deals. 23/04/2019

No 'meaningful variation' from national placement pricing to Florida cover: Allstate

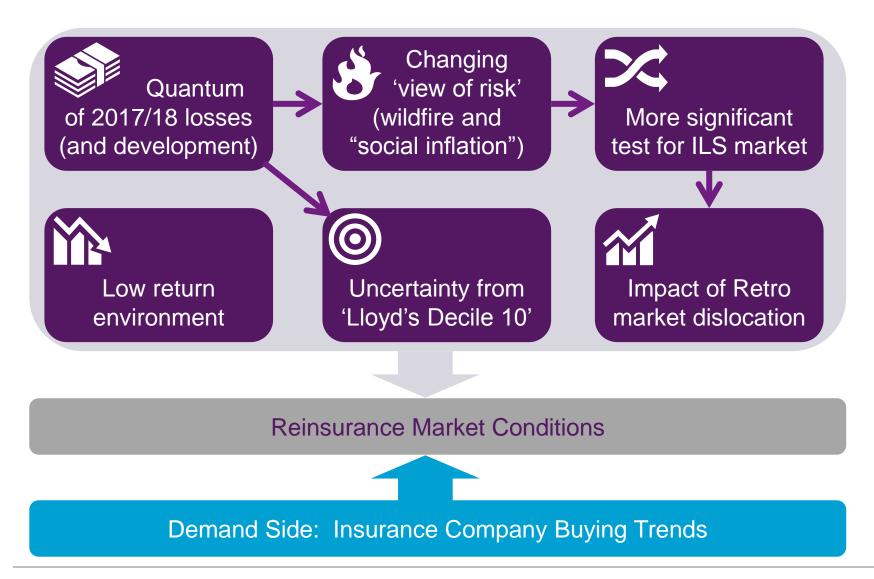
The insurer expects to complete its Florida placement later this quarter.

02/05/2019

Floridian cedants test market resolve with 15% rate bumps

The vast majority of business has still not been transacted owing to brinksmanship on both sides. 15/05/2019

A dynamic marketplace



Willis Re – Disclaimer

This analysis has been prepared by Willis Limited and/or Willis Re Inc. and/or the "Willis Towers Watson" entity with which you are dealing ("Willis Towers Watson" is defined as Willis Limited, Willis Re Inc., and each of their respective parent companies, sister companies, subsidiaries, affiliates, Willis Towers Watson PLC, and all member companies thereof) on condition that it shall be treated as strictly confidential and shall not be communicated in whole, in part, or in summary to any third party without prior written consent from the Willis Towers Watson entity with which you are dealing.

Willis Towers Watson has relied upon data from public and/or other sources when preparing this analysis. No attempt has been made to verify independently the accuracy of this data. Willis Towers Watson does not represent or otherwise guarantee the accuracy or completeness of such data nor assume responsibility for the result of any error or omission in the data or other materials gathered from any source in the preparation of this analysis. Willis Towers Watson shall have no liability in connection with any results, including, without limitation, those arising from based upon or in connection with errors, omissions, inaccuracies, or inadequacies associated with the data or arising from, based upon or in connection with any methodologies used or applied by Willis Towers Watson in producing this analysis. Willis Towers Watson expressly disclaims any and all liability, based on any legal theory, arising from, based upon or in connection with this analysis. Willis Towers Watson assumes no duty in contract, tort or otherwise to any party arising from, based upon or in connection with this analysis, and no party should expect Willis Towers Watson to owe it any such duty.

There are many uncertainties inherent in this analysis including, but not limited to, issues such as limitations in the available data, reliance on client data and outside data sources, the underlying volatility of loss and other random processes, uncertainties that characterize the application of professional judgment in estimates and assumptions. Ultimate losses, liabilities and claims depend upon future contingent events, including but not limited to unanticipated changes in inflation, laws, and regulations. As a result of these uncertainties, the actual outcomes could vary significantly from Willis Towers Watson's estimates in either direction. Willis Towers Watson makes no representation about and dose to trainset the outcome, results, success, or profitability of any insurance or reinsurance program or venture, whether or not the analyses or conclusions contained herein apply to such program or venture.

Willis Towers Watson does not recommend making decisions based solely on the information contained in this analysis. Rather, this analysis should be viewed as a supplement to other information, including specific business practice, claims experience, and financial situation. Independent professional advisors should be consulted with respect to the issues and conclusions presented herein and their possible application. Willis Towers Watson makes no representation or warranty as to the accuracy or completeness of this document and its contents.

This analysis is not intended to be a complete actuarial communication, and as such is not intended to be relied upon. A complete communication can be provided upon request. Subject to all terms of this Disclaimer, Willis Towers Watson actuaries are available to answer questions about this analysis.

Willis Towers Watson does not provide legal, accounting, or tax advice. This analysis does not constitute, is not intended to provide, and should not be construed as such advice. Qualified advisers should be consulted in these areas.

Willis Towers Watson makes no representation, does not guarantee and assumes no liability for the accuracy or completeness of, or any results obtained by application of, this analysis and conclusions provided herein.

Where data is supplied by way of CD or other electronic format, Willis Towers Watson accepts no liability for any loss or damage caused to the Recipient directly or indirectly through use of any such CD or other electronic format, even where caused by negligence. Without limitation, Willis Towers Watson shall not be liable for: loss or corruption of data, damage to any computer or communications system, indirect or consequential losses. The Recipient should take proper precautions to prevent loss or damage – including the use of a virus checker.

This limitation of liability does not apply to losses or damage caused by death, personal injury, dishonesty or any other liability which cannot be excluded by law.

This analysis is not intended to be a complete Financial Analysis communication. A complete communication can be provided upon request. Subject to all terms of this Disclaimer, Willis Towers Watson analysts are available to answer questions about this analysis.

Willis Towers Watson does not guarantee any specific financial result or outcome, level of profitability, valuation, or rating agency outcome with respect to A.M. Best or any other agency. Willis Towers Watson specifically disclaims any and all liability for any and all damages of any amount or any type, including without limitation, lost profits, unrealized profits, compensatory damages based on any legal theory, punitive, multiple or statutory damages or fines of any type, based upon, arising from, in connection with or in any manner related to the services provided hereunder.

Acceptance of this document shall be deemed agreement to the above.